

CULTIVATING  
**WEALTH**  
HARVESTING  
**SUCCESS**  
耕耘財富 收穫成功



大凌集團有限公司  
STYLAND HOLDINGS LIMITED

(於百慕達註冊成立之有限公司)

(Incorporated in Bermuda with limited liability)

(股份代號 Stock Code: 0211)

The page features a decorative background. On the left side, there is a detailed illustration of a branch with several large, ripe pears and a cluster of purple grapes. The background is a soft, pastel-colored wash of purple, pink, and green. At the bottom of the page, there is a line drawing of a rural landscape, showing a vineyard in the foreground, a small house with a chimney in the middle ground, and rolling hills in the background.

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# CHAIRMAN'S STATEMENT



Dear Shareholders,

On behalf of the board of directors (the “**Board**”), I am pleased to present the annual report on the results of Styland Holdings Limited (the “**Company**” together with its subsidiaries referred to as the “**Group**”) for the financial year ended 31 March 2025 (the “**FY2025**”).

The general economic conditions in FY2025 were challenging and uncertain in view of the geopolitical tension, interest rate adjustments and weak investment sentiment. Customer sentiment remained soft in Hong Kong and the property market has not recovered. Hong Kong still faced ups and downs in the process of economic recovery.

As far as geopolitical tension is concerned, the Russia-Ukraine conflict has still been in progress. The confrontation between Israel and Palestine has still been on-going. We have not seen any certain sign of ceasing nor any concession or ceasefire agreements likely to be reached. The tense bilateral relationship between China and the United States and potential high tariffs by the Trump administration have brought additional uncertainties to global markets. If any of such conflicts or confrontation could escalate into a broader regional conflict, it may have significant implications to global markets.

As to interest rate adjustments, the Federal Reserve lowered interest rates by 100 basis points in total until September 2024, however, the prime rate quoted by The Hong Kong and Shanghai Banking Corporation Limited was adjusted downward by less than 100 basis points in total. The pace of interest rate cuts by the Federal Reserve is expected to have significant geopolitical and fiscal implications in Hong Kong as Hong Kong dollar is pegged with United States dollar.



While the prospects remain uncertain due to recent development of geopolitical tension and interest rate adjustments, we expect that investment sentiment in Hong Kong could still be conservative in the near term, and the economic growth in Hong Kong could still be constrained. The Group would persistently implement cautious and prudent measures to face possible market changes and look for potential investment opportunities, so as to enhance values to our shareholders.

At last, I would like to take this opportunity to express my warmest gratitude and appreciation to our shareholders, business partners, banks, professional parties and employees of the Company for their continuous contributions and support to the Group.

**Li Hancheng**  
*Non-executive Chairman*

Hong Kong, 27 June 2025

# MANAGEMENT DISCUSSION AND ANALYSIS



## BUSINESS REVIEW AND PROSPECTS

### FY2025 Results

In FY2025, the Group achieved a turnover of approximately HK\$191,314,000 (FY2024: approximately HK\$205,664,000 (re-presented)), and recorded a loss of approximately HK\$58,297,000 for FY2025 (FY2024: approximately HK\$76,797,000).

### Review of Operations

#### Financial Services

The Group is a reputable financial services provider. To offer our clients a wide range of financial products and services, we hold a total of five licenses granted by the Securities and Futures Commission (the “SFC”), namely Type 1 (Dealing in Securities), Type 2 (Dealing in Futures Contracts), Type 4 (Advising on Securities), Type 6 (Advising on Corporate Finance) and Type 9 (Asset Management).



- **Brokerage**

The Hong Kong stock market has been very volatile in FY2025 due to two main factors. One of these factors was the geopolitical tension, such as the Russia-Ukraine conflict, the on-going confrontation between Israel and Palestine, and tense bilateral relationship between China and the United States. Also, the potential high tariffs by the Trump administration resulted in severe trade tensions around the global markets. The other factor was the interest rate adjustments. The Federal Reserve has kept interest rates at more than 5% until September 2024 and lowered interest rates three times by 100 basis points in total. In Hong Kong, the prime rate quoted by the Hong Kong and Shanghai Banking Corporation Limited adjusted downward by less than 100 basis points in total. The Hang Seng Index exhibited high volatility in FY2025 with the wide range of changes of over 8,000 points. The average daily turnover of the market for FY2025 was approximately HK\$243 billion, an increase of 144% when compared to FY2024.

We provide our clients brokerage service in stock investment as well as subscribing for new shares in initial public offerings ("IPOs"). To accommodate to our clients' growing interest in investing in the global market, we are able to offer clients brokerage services for investing in shares that are listed in the Chinese mainland markets and overseas markets including Australia, Canada, Euronext, Germany, Switzerland, the United Kingdom, the United States and most of the Asian markets.



## Management Discussion and Analysis

To facilitate clients' need to hedge against their stock market investments, we offer brokerage service for futures investment products during FY2025. In conjunction with our brokerage service to allow our clients to invest in China A-shares through the Stock Connects, we also offered clients brokerage service to invest in MSCI China A 50 Connect Index Futures contracts, providing an efficient risk management tool for investors to manage their Stock Connect China A-shares equity exposure.

During FY2025, although we have taken extra effort in maintaining our client base, the number of our active clients has decreased by 5% when compared to FY2024. Facing with the reduced activities in the IPO market, the increase of average daily turnover and increase volatility in the Hong Kong stock market in FY2025, our performance in the brokerage business was below our expectation.

During FY2025, we managed the securities dealing turnover of HK\$2.3 billion.

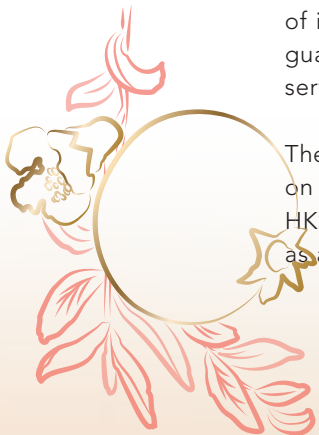
- **Brokerage Financing and Other Financing**

We offer our clients brokerage financing services for investment in stocks as well as for subscribing for new shares in IPOs. To facilitate our clients' placement of their orders through our online trading platform, our brokerage financing service has been extended to our selected online margin and cash clients. We are committed to implementing effective credit control procedures and have complied with the tightened margin-financing rules required by the SFC.

As at 31 March 2025, the net balance of the brokerage financing loans stood at approximately HK\$14,963,000. In light of the inactivity of the IPO market in Hong Kong in FY2025, the Group did not record significant interest income from the IPO financing. In FY2025, we managed to maintain a healthy brokerage loan portfolio. Thanks to such effective credit policy, the bad debt provision for our brokerage financing business was kept at an immaterial level.

In addition to the brokerage financing services, our financial services segment also includes other financing service to clients pursuant to the Money Lenders Ordinance. As at 31 March 2025, the net balance of loans receivable for the other financing service was HK\$4,130,000 which involved one client to whom the loan was granted in the financial year ended 31 March 2020. The loan was secured by personal guarantees given by third parties. Because of its long-overdue status, the Group was in the legal process against the client and/or the guarantors with a view to recover such debts. No new loans under the other financing service were granted after the financial year ended 31 March 2020.

The Group engaged an independent professional valuer to conduct impairment assessment on the outstanding loans for each year ended, the expected credit loss of approximately HK\$11,686,000 were provided on the outstanding loans receivable and accounts receivable as at 31 March 2025 (31 March 2024: approximately HK\$11,756,000).



- **Corporate Finance**

The Group's corporate finance services comprise acting as a sponsor for IPOs, acting as a financial adviser and compliance adviser for listed companies, and assisting clients to raise funds in the equity and debt capital markets.

Throughout FY2025, global IPO activities were impacted by increased market volatility and other unfavorable market conditions, along with the rising interest rate environment. The Group has worked as a financial adviser for a GEM Board company to advise on the requirement of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**") for its intention to transfer its listing from GEM Board to Main Board. The Group is also the sponsor of that GEM Board company to handle such transfer.

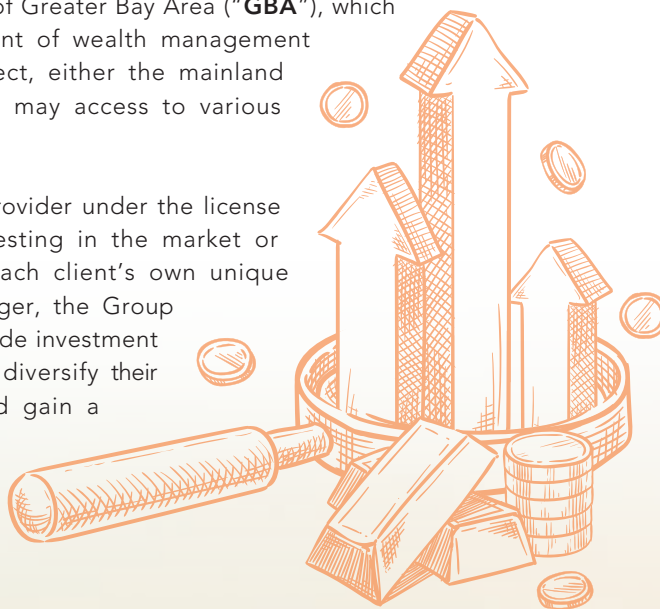
In addition to the provision of sponsor and financial adviser services, the Group has also participated in certain placing, underwriting and sub-underwriting activities for our clients in the equity capital market.

On 27 December 2024, Ever-Long Securities Company Limited ("**ELS**"), a subsidiary of the Company which is licensed under the Securities and Futures Ordinance (the "**SFO**") to carry on Type 1 (dealing in securities), Type 2 (dealing in futures contracts), Type 4 (advising on securities) and Type 6 (advising on corporate finance) regulated activities, was publicly reprimanded and fined HK\$3,000,000 (the "**Fine**") in relation to a listing application where ELS acted as the sole sponsor for its failure in discharging its duties. Details of the Fine were set out in the announcement of the Company dated 27 December 2024. Upon request by ELS and confirmed by the SFC, ELS surrendered its Type 6 (Advising on Corporate Finance) effective from 27 March 2025.

- **Asset Management**

Hong Kong has long been a preferred regional hub for asset management because of its proximity to Mainland China and its tax incentive policy for fund management companies. Hong Kong itself is also a member of Greater Bay Area ("**GBA**"), which provides great opportunity for its development of wealth management service. With the Wealth Management Connect, either the mainland clients in the GBA or Hong Kong customers may access to various investment products of each other's markets.

The Group, as an asset management service provider under the license granted by the SFC, may set up a fund investing in the market or industry specified by the clients based on each client's own unique investment needs and goals. As a fund manager, the Group may also provide our clients attractive, tailor-made investment solutions, which would allow the clients to diversify their investments, minimise their investment risks, and gain a competitive return on their investments.





## Management Discussion and Analysis

Up to 31 March 2025, the Group set up two funds. As at 31 March 2025, the total assets under management by the Group amounted to approximately HK\$1.7 billion. During FY2025, the Group recorded revenue of approximately HK\$40,610,000 generated from asset management business from two new investment management agreements signed during FY2025.

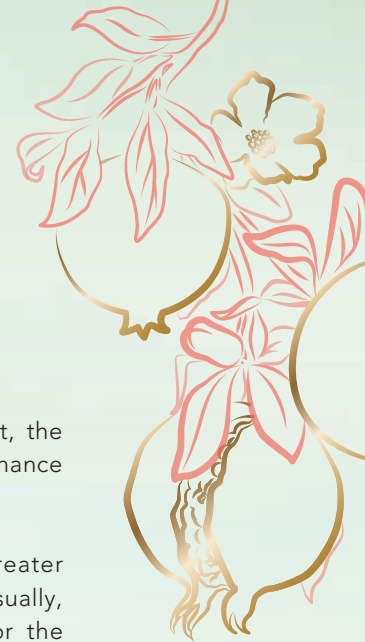
On 22 March 2024, the Company entered into a non-legally binding letter of intent with an independent third party (the "**Purchaser**") in relation to the possible disposal of the entire issued share capital (the "**Sale Share**") of Ever-Long Holdings Limited, a company incorporated in the British Virgin Islands with limited liabilities and a direct wholly-owned subsidiary of the Company (the "**EL**" together with its subsidiaries referred to as the "**EL Group**") at a consideration of HK\$40,000,000 (the "**Consideration**") to be settled by (i) HK\$10,000,000 in cash upon signing of the formal and binding sale and purchase agreement; and (ii) the Purchaser's issue of promissory notes. EL is principally engaged in investment holding. The EL Group is principally engaged in the provision of financial services.

On 21 June 2024, the Company and the Purchaser entered into the sales and purchase agreement (the "**SPA**"), pursuant to which the Purchaser has conditionally agreed to purchase, and the Company has conditionally agreed to sell, the Sale Share. Following the parties' negotiation, the parties agreed the Consideration shall be HK\$40,000,000 to be settled by cash (instead of promissory notes) to the Company in four instalments (the "**Disposal of EL Group**").

Subject to the fulfillment of the conditions precedent of the SPA, upon completion of the Disposal of EL Group, EL Group will cease to be subsidiaries of the Company and its financial results will no longer be consolidated into the consolidated financial statements of the Group. Accordingly, the financial services business segment is presented as the discontinued operations during FY2024. The assets and liabilities attributable to EL Group were presented separately in the consolidated statement of financial position of the Group as at 31 March 2024.

On 3 September 2024, the Company entered into a termination agreement with the Purchaser, pursuant to which it was mutually agreed that the SPA shall be terminated with effect from 3 September 2024. Therefore, the assets and liabilities attributable to EL Group are not presented separately in the consolidated statement of financial position as at 31 March 2025. The results attributable to EL Group are not presented as the discontinued operations for the year ended 31 March 2025 and the comparative information for the preceding year have been re-presented accordingly.

Please refer to the announcements of the Company dated 22 March 2024, 21 June 2024 and 3 September 2024 for more details about the Disposal of EL Group.



### Mortgage Financing

Other than the other financing service we provided under the financial services segment, the Group has also carried on its mortgage financing business under the Money Lenders Ordinance since 2011.

To enhance our competitive edge in the marketplace and to provide our clients greater flexibility, we offer three classes of loans, namely first, second and third mortgage loans. Usually, a client is required to offer his/her residential property in Hong Kong as collateral for the mortgage loan. As at 31 March 2025, the Group had 41 individual loans which were referred to it by its registered referral agents. The clients are Hong Kong residents of different background and education levels.

During FY2025, the geopolitical tension and/or interest rate hikes continued to bring hurdles and uncertainties to the global economy as well as the market sentiment in Hong Kong. Customer sentiment remained soft in Hong Kong and the property market has not recovered. Facing such market volatility, the Group continued its strategy of maintaining a healthy portfolio as its first priority with a view to preserving its financial strength aiming for long-term profitability when the economy recovers. By maintaining a relatively lower size of its loan portfolio at HK\$61,251,000 as at 31 March 2025, the Group did not relax its efforts in complying with the relevant ordinance and guidelines.

The loan sizes contained in the portfolio as at 31 March 2025 ranged from HK\$186,000 to HK\$5,526,000, and the single largest and the five largest loans were respectively HK\$5,526,000 and HK\$22,947,000, representing approximately 8.2% and 33.9% of such loan portfolio. We continued to adopt a prudent and cautious approach in running our mortgage financing business by maintaining the loan-to-value ("**LTV**") ratio for new loan drawdowns at a conservative level.

The interest rates offered to clients ranged from 7.2% to 24% per annum for the mortgage loan portfolio as at 31 March 2025. They were fixed based on the classes and tenors of the mortgage loans, the backgrounds, financial position, source and stability of income of the clients. The interest income for the FY2025 was HK\$9,193,000.

The Group engaged an independent professional valuer to conduct impairment assessment on the outstanding loans for each year end, the expected credit loss of approximately HK\$6,514,000 were provided on the outstanding loans receivable as at 31 March 2025 (31 March 2024: approximately HK\$3,801,000).

# Management Discussion and Analysis

## Insurance Brokerage

The Group engages in the distribution of insurance products to corporate and individual clients as well as acting as an mandatory provident fund intermediary.

During FY2025, our insurance brokerage business has slightly improved in terms of its profitability. Also, the Group has reactivated business relationships with certain top reputable insurance companies in Hong Kong, and is currently in discussions with certain reputable companies with business opportunities on the engagement of the Group as an introducing broker for the subscription of different insurance products and/or solutions in Hong Kong. The Group would continue to review the development direction of its insurance brokerage business including the possibility of realisation of such investment, which would allow the Group to reallocate its resources to other developments.

## Property Investment

As at 31 March 2025, the Group held one investment property, which is located at Fei Ngo Shan Road, Hong Kong (the “**Fei Ngo Shan Property**”).

The Fei Ngo Shan Property has a gross site area of more than 16,000 square feet and is located at the low-density luxury section. As at 31 March 2025, the market value of the Fei Ngo Shan Property was HK\$383,000,000. On 29 December 2023, the Group entered into a tenancy agreement (the “**Tenancy Agreement**”) with a tenant in relation to the Fei Ngo Shan Property for a term of three years commencing from 1 January 2024 at a monthly rental of HK\$500,000. The tenant is a company incorporated in the British Virgin Islands with limited liability and is wholly and beneficially owned by the father of Mr. Cheung Hoo Win, the executive director of the Company, and is accordingly a connected person of the Company as defined by the Listing Rules. The transactions contemplated under the Tenancy Agreement constitute continuing connected transaction on the part of the Company under Chapter 14A of the Listing Rules. The rental income for the FY2025 was HK\$6,000,000.

## Securities Trading

As at 31 March 2025, the Group held a portfolio of listed securities investments consisting of 14 securities, which were engaged in the sectors of (i) consumer discretionary; (ii) healthcare; (iii) properties and construction; (iv) financials; (v) industrials; and (vi) others. The net realised gains were HK\$694,000 and the net unrealised gains were HK\$567,000.

## Prospects

The Board consider that the general economic conditions in Hong Kong would still be challenging and uncertain. We have not seen any certain sign of ceasing nor any concession or ceasefire agreements likely to be reached between Russia and Ukraine. The tense bilateral relationship between China and the United States and potential high tariffs by the Trump administration have brought additional uncertainties to global markets. Should any of such conflict or confrontation escalate into broader regional conflicts, implications could be significant. The Federal Reserve lowered interest rates by 100 basis points in total until September 2024, however, the prime rate quoted by The Hong Kong and Shanghai Banking Corporation Limited was adjusted downward by less than 100 basis points in total. The pace of interest rate cuts by the Federal Reserve is expected to have significant geopolitical and fiscal implications. The Board would continue to pay attention to the development in external macroeconomic and political factors, and respond accordingly.

The Board consider that Hong Kong would continue to be regarded as an important component in the development of China. The rapid development in scientific research and growing economic strength in China have injected new momentum to the enterprises in Hong Kong and would positively impact the long-term development of the financial industry in Hong Kong. The Group would continue to adopt a prudent operating strategy, consolidate the existing businesses, remain cautious on new investment opportunities, and endeavor to contribute to the rapid progress of the scientific research in China and look forward to contributing to the innovation and technology business in Hong Kong, so as to enhance the values to the shareholders of the Company.

## FINANCIAL REVIEW ON LIQUIDITY AND FINANCIAL RESOURCES AND CAPITAL STRUCTURE

As at 31 March 2025, the Group's net asset value was approximately HK\$279,312,000 (FY2024: approximately HK\$334,568,000), and the cash at bank and in hand were approximately HK\$26,663,000 of which approximately 94% was held in Hong Kong dollar, approximately 3% in United States dollar ("U.S. dollar"), approximately 1% in Renminbi, and approximately 2% in New Taiwan dollar.

As at 31 March 2025, the Group had bank overdraft of approximately HK\$7,255,000 (31 March 2024: 8,073,000), bank loans of approximately HK\$131,281,000 (31 March 2024: HK\$135,992,000), other loans of approximately HK\$23,300,000 (31 March 2024: HK\$34,999,000), promissory notes payable of approximately HK\$59,533,000 (31 March 2024: HK\$66,333,000) and lease liabilities of approximately HK\$6,208,000 (31 March 2024: HK\$3,129,000). The gearing ratio, calculated on the basis of the Group's total borrowings to the shareholders' fund, was about 0.81 (31 March 2024: 0.74).

As at 31 March 2025,

- (i) bank loans of approximately HK\$127,110,000 (31 March 2024: HK\$131,641,000) were interest-bearing at 1.9% (31 March 2024: 1.9%) per annum over Hong Kong Interbank Offered Rate ("HIBOR"), and were secured by the Fei Ngo Shan Property with a carrying value of approximately HK\$383,000,000 (31 March 2024: HK\$420,000,000);
- (ii) bank loans of approximately HK\$4,171,000 (31 March 2024: HK\$4,351,000) were interest-bearing at 1.26% (31 March 2024: 1.26%) per annum over Secured Overnight Financing Rate, were secured by the Fei Ngo Shan Property with a carrying value of approximately HK\$383,000,000 (31 March 2024: HK\$420,000,000), rental proceeds in respect of the Fei Ngo Shan Property, and an investment in a life insurance policy of the Group with a carrying amount of approximately HK\$7,143,000 (31 March 2024: HK\$6,983,000), and were guaranteed by the Company;
- (iii) other loans of approximately HK\$10,300,000 (31 March 2024: HK\$18,999,000) were interest-bearing at 5.125% (31 March 2024: 5.125%) above the Hong Kong Dollar Best Lending Rate per annum and secured by sub-charges/sub-mortgages on the first legal charges/mortgages of properties charged/mortgaged to the loans receivable of the Group with carrying amount of approximately HK\$10,921,000 (31 March 2024: HK\$21,808,000) and jointly guaranteed by the Company and an entity within the Group;



## Management Discussion and Analysis

- (iv) other loans of approximately HK\$6,000,000 (31 March 2024: HK\$6,000,000) were interest-bearing at 12% per annum (31 March 2024: 12%) and secured by sub-charges/sub-mortgages on the second/third legal charges/mortgages of properties charged/mortgaged to the loans receivable of the Group with carrying amount of approximately HK\$9,258,000 (31 March 2024: 15,097,000);
- (v) other loans of approximately HK\$7,000,000 (31 March 2024: HK\$10,000,000) were interest-bearing at 12% (31 March 2024: 12%) per annum and secured by sub-charges/sub-mortgages on the first/second legal charges/mortgages of properties charged/mortgaged to the loans receivable of the Group with carrying amount of approximately HK\$8,028,000 (31 March 2024: 13,255,000) and guaranteed by an entity within the Group;
- (vi) promissory notes payable bore interest at 8% (31 March 2024: 8%) per annum;
- (vii) bank overdraft amounted to HK\$7,255,000 (31 March 2024: HK\$8,073,000) was interest bearing at higher of the bank's prime lending rate per annum and 2.5% per annum over 3-month HIBOR, and was secured by certain securities of margin clients' charged to the loans receivable of the Group with carrying amount of HK\$14,809,000 (31 March 2024: HK\$13,978,000) and guaranteed by the Company; and
- (viii) the applicable interest rates for lease liabilities ranged from 5.90% to 6.56% (31 March 2024: 2.79% to 6.89%).

### Investments in Financial Assets

As at 31 March 2025, the Group held a portfolio of listed securities with fair value of approximately HK\$3,200,000 (31 March 2024: HK\$6,076,000) and an investment in a life insurance policy of approximately HK\$7,143,000 (31 March 2024: HK\$6,983,000).

The Group entered into a life insurance policy with an insurance company to insure the chief executive officer of the Company during the year ended 31 March 2020. The total sum insured is approximately US\$3,876,000 (equivalent to approximately HK\$30,233,000 (the "**Sum Assured**"). The Group is the policy holder and the beneficiary of the policy. The Group has paid one-off premium of US\$1,000,000 (equivalent to approximately HK\$7,800,000). The Group can terminate the policy at any time and receive cash back based on the cash value of the policy at the date of termination. The cash value is determined by the premium paid plus accumulated interest earned minus the accumulated insurance policy charges and any applicable surrender charge (the "**Cash Value**").

In addition, if the termination and withdrawal of the policy are made between the 1st to 15th policy years, there is a specified amount of surrender charge. The surrender charge in full or partial termination would be calculated based on the number of years the policy has been in force and charged at the range from 0.23% to 3.28% of Sum Assured. The insurance company will pay the Group an interest on the outstanding Cash Value of the policy at the prevailing interest rate fixed by the insurance company and a minimum interest of 2% per annum is guaranteed by the insurance company.

The entire balance of such investment in a life insurance policy has been pledged to a bank as security for the banking facilities granted to the Group.

The Group will continue to adopt a prudent approach for its investments in financial assets.



### Charges on Group Assets

As at 31 March 2025,

- (i) the Group's investment property of approximately HK\$383,000,000 (31 March 2024: HK\$420,000,000) and an investment in a life insurance policy of approximately HK\$7,143,000 (31 March 2024: HK\$6,983,000) were pledged to banks to secure the banking facilities granted to the Group; and
- (ii) the Group's loans receivable of approximately HK\$28,207,000 (31 March 2024: HK\$50,160,000) were pledged to secure other loans granted to the Group.

### Credit Risk

For the financial services businesses, the Group is strictly in compliance with the SFO. Margin financing loans are granted to customers based on their individual assessment of financial status, repayment records and the liquidity of collaterals placed by them. The applicable interest rate charged to the customer will be determined based on these factors. Generally, margin loans will be demanded for repayment once a customer fails to maintain the maintenance margin, or fails to repay the loan or any sum that is due to the Group.

For the Group's other financing service under its financial services segment, the loan may be secured by listed securities or a personal guarantee given by a third party. The market value of a client's listed securities as collaterals or the financial ability of the guarantor will be assessed before a loan drawdown.

Under the Group's mortgage financing business, the loans are usually secured by residential properties in Hong Kong. To lower the Group's exposure to the credit risk, the percentage of LTV for the new drawdown in general will be within 80%. To have a more reliable market value of a client's property, the Group will obtain two verbal valuations from two reputable appraisers while the lower one, the written report of which will be issued prior to the loan drawdown, will be used as the current market value in the calculation of LTV. The chief executive officer's additional approval is required for a drawdown with the LTV exceeding 80%. Onsite inspection of the proposed mortgaged property will be conducted by our loan managers if the credit manager thinks it necessary before loan disbursement.

For the Group's financing businesses, the management will from time to time assess whether the credit risk of the loans receivable has increased significantly since their initial recognition. The factors to be considered for possible loan impairment including the clients' repayment track record and updated financial position, the changes in market value of the clients' collaterals, and financial ability of their guarantors. After a drawdown, the management team will closely monitor the client's repayment status. When there is any default in repayment, the Group will contact such client via phone to urge him/her to settle the overdue amounts without further delay. In case the default in repayment persists, legal demand letters will be sent to the client through our lawyer(s). Accounts will be passed to debt collection agent(s) if a client does not give a positive response about the repayment plan or scheme such as loan restructuring or providing additional collateral. The Group will then take legal action against the client or his/her guarantor for recovery of debt. The Group will also take legal actions to enforce the possession of the defaulted client's property for auction if the loan is secured by a property.

## Management Discussion and Analysis

For the insurance brokerage business, for clients who pay premiums or fees to insurance companies directly, and the technical representatives of the Group would follow up clients' payment status to ensure that their payments are made on time to the insurance companies.

### Compliance and Operational Risks

The Group has put in place effective internal control systems for its operations. Under the financial services businesses, the relevant monitoring teams comprised licensed responsible officers registered under the SFO and the management, who have acted in compliance with the SFO, have been set up to monitor the operations, the settlement matters of traded financial products and cash, and to provide clients services of the regulated activities. As at 31 March 2025, the number of responsible officers of the Group registered under the SFO for each regulated activity under the financial services segment were as follows:

Type of License	Regulated activity	Number of responsible officers
Type 1	Dealing in securities	4
Type 2	Dealing in futures contracts	2
Type 4	Advising on securities	4
Type 6	Advising on corporate finance	Note
Type 9	Asset management	2

Note: Upon request by the Group and confirmed by the SFC, the Group surrendered its Type 6 (Advising on Corporate Finance) effective from 27 March 2025.

In order to safeguard clients' interests and comply with the requirements of the SFO, our monitoring teams have carried out ongoing checks and verifications so that we are able to maintain our service standard at a satisfactory level. During FY2025, the financial services operation of the Group had complied with the SFO. Clients were satisfied with our services.

For the Group's other financing service under its financial services segment, in addition to the review on clients' personal information, such as copies of their identity cards and residential address proof, the clients' listed securities that are used as collateral must be under the Group's custody. In the case of a provision of personal guarantee, the Group will also review the guarantor's financial position. If the guarantor owns a property, land search will be made for the proof of property ownership.

The Group has its internal assessment and work procedure in granting a mortgage loan. When a client is referred to the Group by its registered referral agent, a loan application form setting out the potential client's personal information and financial position, including his/her source of income and amount of income, the market value of the property as collateral, and details of the outstanding mortgage (if any) with banks or other financing company will be submitted to the director who is responsible for the mortgage financing business for approval. Together with the loan application form, the following documents will be verified or reviewed: (i) copy of identity card or passport; (ii) copy of income proof, such as tax demand note, salary payroll receipt, employment contract or tenancy agreement; (iii) copy of residential address proof of the latest three months, such as utility bills, tax return or bank statement; (iv) legal search for the credit worthiness assessment; and (v) land search report for the proof of property ownership.

In addition to the know-your-client procedure, the Group will also observe the requirement to comply with the anti-money laundering and counter terrorist financing regulations for its financing businesses. For our mortgage financing business, to promote clients' awareness of the requirements of the Money Lenders Ordinance, a Summary of Provisions of the Money Lenders Ordinance will also be attached, for client's reference, to the loan agreement to be entered between the Group and its client. For FY2025, our operation had complied with the Money Lenders Ordinance and the applicable guidelines.

Under the insurance brokerage business, the responsible officer and the technical representatives are registered under the Insurance Ordinance, and they are required to act in compliance with that ordinance.

### **Interest Rate Risk**

During FY2025, the Group's borrowings bore interest at either fixed interest rates or floating interest rates. Its risk arises from the interest payments which were charged according to floating interest rates. The Group monitors its interest rate exposure regularly to ensure that the underlying risk is within an acceptable range.

### **Liquidity Risk**

The Group's policy is to regularly assess current and expected liquidity requirements of the Group and to ensure that it maintains reserves of cash, readily realisable marketable securities and adequate committed lines of funding from financial institutions to meet its liquidity requirements. As at 31 March 2025, the amount of undrawn banking facilities of the Group was approximately HK\$5,198,000.

### **Price Risk**

The Group is exposed to listed equity price risk arising from individual securities investments classified as financial assets at fair value through profit and loss. This risk results from the decrease in the levels of equity indices and the value of the individual securities. The Group's investments in listed shares are valued at the quoted market prices. The Group continues to monitor the movements in equity prices and will consider hedging the risk exposure should the need arise.



# Management Discussion and Analysis

## Foreign Exchange Exposure

During FY2025, the Group's business activities as well as its assets and liabilities were mainly denominated in Hong Kong dollar, New Taiwan dollar, U.S. dollar and Renminbi. In light of (i) the offset each other for assets and liabilities that were denominated in New Taiwan dollar; (ii) the exchange rate peg between the Hong Kong dollar and U.S. dollar; and (iii) the immaterial balance of assets or liabilities that were denominated in Renminbi when compared to the Group's total assets or liabilities, the Group considers its foreign exchange risk immaterial for FY2025. It is the Group's treasury policy to manage its foreign currency exposure to minimise any material financial impact to the Group.

## Cyber Security Risk

The Group defines its cyber security risk as the risk to the Group's assets and operations due to the potential unauthorised access, use, disruption, modification or destruction of its operation systems.

In addition to the designated information technology ("IT") employee who is responsible for overseeing the operation of the Group's server and online trading systems, the Group also engages an external IT consultancy company which advises the Group on maintaining a high level of risk control with respect to cyber security risk. This external IT consultancy company also provides us advanced IT support and useful suggestions for the improvement or enhancement of our internal computer system to reduce the probability of cyber security risk.

The Group subscribes its trading operation systems from outside system service providers, and backs up the transaction records and clients' information on a daily basis. A back-up restoration test will be carried out as the management may from time to time determine. Also, we will assess the access right to operation systems by the management on a regular basis with a view to prevent unauthorised access or use of the systems.

The IT employee will perform the cyber security risk evaluation and report it to the management for review. To promote the awareness of the cyber security risk surrounding our operation systems, we provide our staff the latest cyber security risk information and relevant training from time to time.



## STAFF

As at 31 March 2025, the Group had 47 employees. During FY2025, the Group's remuneration packages were generally structured with reference to prevailing market practice and individual merits. Salaries have been reviewed periodically based on the employee performance appraisal or other relevant factors. The Group also maintains certain staff benefit plans including medical insurance, hospitalisation scheme and mandatory provident fund scheme.

The emoluments of the directors of the Company (the "**Directors**") are determined by the Remuneration Committee as delegated by the Board with reference to market rates and respective Directors' experience, duties and responsibilities in the Group. None of the Directors are involved in deciding their own remuneration. The Group maintains the continued learning sponsorship scheme to sponsor the continuous professional development of the members of the Group including the Directors.

## MATERIAL ACQUISITION AND DISPOSAL

Except as disclosed elsewhere in this report, the Group did not make any material acquisitions or disposals during FY2025.

## CONTINGENT LIABILITIES

As at 31 March 2025, the Group had no material contingent liabilities (FY2024: Nil).

## EVENTS AFTER THE REPORTING PERIOD

Except as disclosed elsewhere in this report, the Group had no other significant events after the end of the reporting period.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## I. ABOUT THIS REPORT

### Overview

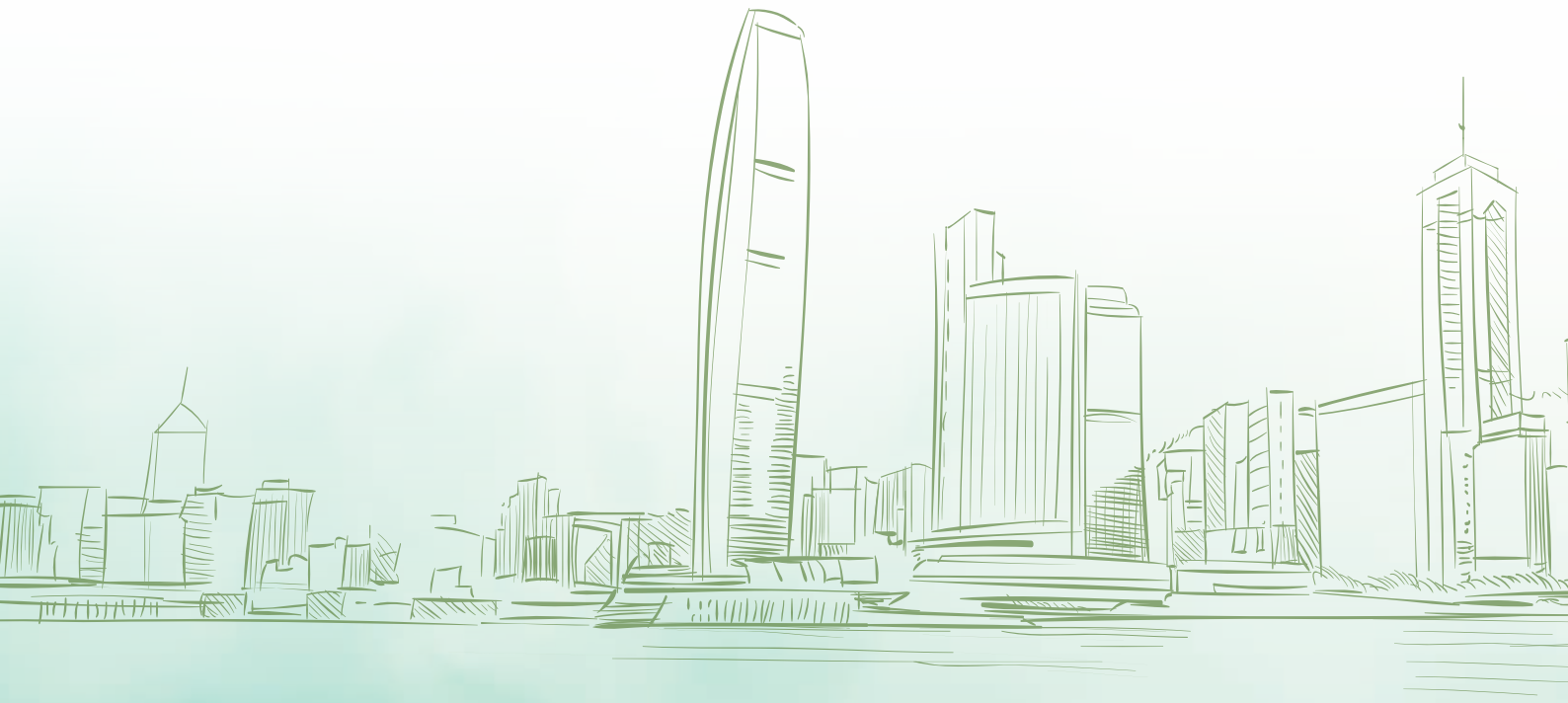
The board of directors (the **"Board"**) of Styland Holdings Limited (the **"Company"**) is pleased to present this Environmental, Social and Governance (hereinafter called **"ESG"**) Report (the **"ESG Report"** or **"Report"**) of the Company and its subsidiaries (collectively as the **"Group"** or **"we"**) for the financial year ended 31 March 2025 (**"FY2025"**). This ESG Report outlines the policies, sustainability strategies, management approaches and initiatives implemented by the Group and the performance of the Group in the environmental and social aspects of its businesses.

### Reporting Scope

This ESG Report covers all of the Group's businesses namely, financial services, mortgage financing, insurance brokerage services, property investment, and securities trading in Hong Kong. During FY2025, the scope of this reporting year is consistent with FY2024.

### Reporting Basis

This ESG Report discloses the required information under the Part B (Mandatory Disclosure Requirements) and Part C ("Comply or explain" Provisions) of the ESG Reporting Guide as set out in Appendix C2 to the Main Board Listing Rules on The Stock Exchange of Hong Kong Limited (the **"Stock Exchange"**)<sup>1</sup>.



<sup>1</sup> The Group will report in accordance with the updated Appendix C2, the "Environmental, Social and Governance Reporting Code" (the **"Code"**), starting from the fiscal year commencing on or after 1 January 2025. The reporting will adhere to the latest climate-related disclosure requirements under Part D of the Code on a "comply or explain" basis in the next reporting year.

## Reporting Principles

The Group adheres to the following reporting principles as the basis for the preparation of this ESG Report.

**Materiality:** The threshold for reporting ESG issues is based on their importance to investors and other stakeholders of the Group. For more information, please refer to the sections titled “Stakeholders’ Engagement” and “Materiality Assessment” below.

**Quantitative:** The environmental and social key performance indicators (“KPIs”) are disclosed in this ESG Report to give stakeholders of the Group a comprehensive picture of the Group’s ESG performance. The information is accompanied by a narrative, explaining its purposes and impacts.

**Balance:** Every effort has been made in the Report to reflect the performance of the Group’s ESG activities impartially and avoid selection, omission or presentation formats that might inappropriately influence the decision or judgment of the readers of this ESG Report.

**Consistency:** Unless otherwise stated, the Group has used consistent methodologies to allow for meaningful comparisons of ESG data over time.





## II. MANAGEMENT OF ENVIRONMENTAL, SOCIAL AND GOVERNANCE

### Board Statement

The Board assumes overall responsibility for ESG matters and their integration into the Group's management approach and strategies. It provides guidance on the management and monitoring of ESG matters that have been identified as material to the Group, and reviews the progress made against ESG-related goals and targets. This statement outlines the Board's supervision over ESG matters, its management policies and strategies, the progress and how these goals and targets relate to the Group's business.

The Group is committed to corporate social responsibility and balancing environmental, social, and economic benefits. It also aims to balance its business development with the interests of its key stakeholders (see the section "Stakeholders' Engagement" below for details). While the Group's primary business in financial services has a relatively low direct environmental impact, the Board recognises the importance of managing the ecological footprint and being socially responsible. To achieve this vision, the Board has set a sustainability framework that focuses on environmental protection, energy and resource management, as well as employee and community well-being. This framework serves to guide the management team to effectively manage and integrate sustainability elements throughout all business processes.

The Board is also aware of the risks and opportunities posed by climate change, including its potential effects on operations, stakeholder expectations and financial performance. In response, the Board is committed to managing and mitigating such risks through robust internal control systems, while proactively leveraging opportunities, such as lower borrowing costs and enhancing resilience through sustainable practices. The Board remains vigilant in identifying and leveraging on these opportunities to support the Group's sustainable growth.

To track progress toward its sustainability vision, the Board periodically reviews the environmental and social KPIs established by management. A top-down approach is adopted to ensure these KPIs are systematically tracked, monitored, and reported within management plans and daily operations. During FY2025, the Board observed meaningful advancements in sustainable development, driven by the committed management team and employees. Further details on the progress and achievements regarding these KPIs will be disclosed in this ESG Report.

## Governance Structure

The Board believes that effective ESG strategies can create investment value for the Group and deliver long-term returns to its stakeholders. Establishing an appropriate governance framework is critical for the successful implementation of the Group's sustainability strategies. Therefore, the Group has established an ESG governance structure with clear duties and responsibilities. The Board sets long-term policies and strategies for all sustainability matters, reviews the implementation status and progress of ESG work annually and reports on its performance. Additionally, the Board identifies, reviews and evaluates the Group's corporate responsibility, sustainability efforts, and climate change responses through internal meetings. The management team regularly reports to the Board to assist in assessing whether the Company has established an appropriate and effective internal control system to manage ESG risks. At the operational level, functional units are responsible for integrating sustainability strategies and practices into the Group's business operations and exploring new action plans or initiatives.

<b>The Board</b>	<p>Board members are responsible for:</p> <ul style="list-style-type: none"> <li>✧ Developing long-term sustainable development policies and strategies</li> <li>✧ Assessing and identifying risks and opportunities associated with ESG</li> <li>✧ Ensuring appropriate and effective ESG risk management and internal monitoring systems</li> <li>✧ Reviewing and approving policies, objectives and action plans/ measures related to ESG</li> <li>✧ Approving ESG reports</li> </ul>
<b>Management Team</b>	<p>The management team is responsible for:</p> <ul style="list-style-type: none"> <li>✧ Developing and reviewing ESG-related policies, objectives and action plans/measures</li> <li>✧ Monitoring and reporting to the Board on the progress and quality of implementation of the action plans/measures</li> <li>✧ Identifying ESG risks and opportunities</li> <li>✧ Reviewing ESG reports</li> </ul>
<b>Functional Departments</b>	<p>The functional departments are responsible for:</p> <ul style="list-style-type: none"> <li>✧ Identifying, assessing, defining and reporting to management on significant ESG issues</li> <li>✧ Performing ESG risk management and internal monitoring</li> <li>✧ Ensuring ESG policies, objectives and action plans/measures are integrated into business operations</li> <li>✧ Reporting to management on progress and quality of action plans/measures</li> </ul>

# Environmental, Social and Governance Report

The Board has appointed an independent consultant to advise on ESG matters and assist data and information collection for various analyses, and provide recommendations for improving ESG performance. The Group has also gathered insights from key stakeholders on ESG issues during daily operations and conducted a materiality assessment to identify critical ESG issues for the Group. Details are disclosed in the sections “Stakeholders’ Engagement” and “Materiality Assessment” below. To effectively lead the ESG process of the Group, the Board monitors the work of all departments, ensuring close collaboration to achieve sustainable development goals related to operational compliance, environmental conservation, and social responsibility.

## STAKEHOLDERS’ ENGAGEMENT

The Group is committed to maintaining the sustainable business development and supporting environmental protection and the communities in which it operates. The Group maintains close ties with its stakeholders, including government/regulatory organisations, shareholders/investors, employees, customers, suppliers, and the local community and strives to balance their opinions and interests through constructive communication to guide its sustainability efforts. The Group assesses its environmental, social and governance risks, ensuring that relevant risk management measures and internal control systems are effective. The following table outlines the management’s responses to stakeholders’ expectations and concerns through various communication channels:

Stakeholders	Expectations and Concerns	Means of Communication	Management Response
Government/ Regulatory Organisations	<ul style="list-style-type: none"> <li>➤ Compliance with laws and regulations</li> <li>➤ Fulfilment of tax obligations</li> <li>➤ Stable business operations</li> <li>➤ Anti-corruption</li> <li>➤ Anti-money laundering and anti-terrorist financing</li> </ul>	<ul style="list-style-type: none"> <li>➤ Periodic reports and announcements</li> <li>➤ Correspondence</li> <li>➤ Policy documents and guidelines</li> <li>➤ Official website of the Group</li> </ul>	<ul style="list-style-type: none"> <li>➤ Uphold integrity and compliance in operations</li> <li>➤ Pay tax (if any) on time</li> <li>➤ Establish comprehensive and effective internal control systems; implement robust anti-corruption, anti-money laundering, and counter-terrorist financing measures</li> </ul>
Shareholders/ Investors	<ul style="list-style-type: none"> <li>➤ Return on investment</li> <li>➤ Information transparency</li> <li>➤ Corporate governance system</li> </ul>	<ul style="list-style-type: none"> <li>➤ Shareholders’ general meetings</li> <li>➤ Information disclosed on the website of the Stock Exchange</li> <li>➤ Official website of the Group</li> <li>➤ Shareholders/investors enquiry hotline, email and fax</li> </ul>	<ul style="list-style-type: none"> <li>➤ Employ professionals with experience and expertise in business sustainability</li> <li>➤ Maintain the highest standard of openness, probity and accountability</li> <li>➤ Ensure transparent and efficient communications by dispatching information on the websites of the Stock Exchange and the Group</li> <li>➤ Continuously enhance risk management and internal control systems</li> </ul>

Stakeholders	Expectations and Concerns	Means of Communication	Management Response
Employees	<ul style="list-style-type: none"> <li>➤ Labour rights protection</li> <li>➤ Career development</li> <li>➤ Compensation and welfare</li> <li>➤ Health and workplace safety</li> </ul>	<ul style="list-style-type: none"> <li>➤ Employee activities</li> <li>➤ Performance appraisal</li> <li>➤ Induction and on-the-job training</li> <li>➤ Internal meetings and announcements</li> <li>➤ Contact via email, phone and communication applications</li> </ul>	<ul style="list-style-type: none"> <li>➤ Establish contractual protections for labour rights</li> <li>➤ Encourage continuous education and professional training to enhance workforce competency</li> <li>➤ Implement a fair, reasonable and competitive remuneration scheme</li> <li>➤ Prioritise occupational health and safety</li> </ul>
Customers	<ul style="list-style-type: none"> <li>➤ High-quality and efficient services</li> <li>➤ Ensure information and fund security</li> <li>➤ Expand service channels</li> <li>➤ Timely solutions for customers to help solve their problems</li> </ul>	<ul style="list-style-type: none"> <li>➤ Customer hotline</li> <li>➤ Official website of the Group</li> <li>➤ Mobile applications and other digital platforms</li> <li>➤ Service complaint and response mechanism</li> </ul>	<ul style="list-style-type: none"> <li>➤ Continuously improve service quality to maintain customer satisfaction</li> <li>➤ Ensure proper contractual obligations are in place</li> <li>➤ Promote financial literacy</li> <li>➤ Implement strong preventive controls against data breaches and hacking</li> <li>➤ Protect consumer rights and interests</li> </ul>
Suppliers/ Contractors	<ul style="list-style-type: none"> <li>➤ Stable demand</li> <li>➤ Good relationship with the Group</li> <li>➤ Corporate reputation</li> <li>➤ Fair and transparent procurement process</li> </ul>	<ul style="list-style-type: none"> <li>➤ Official website of the Group</li> <li>➤ Negotiation</li> <li>➤ Contracts</li> <li>➤ Tendering and bidding</li> </ul>	<ul style="list-style-type: none"> <li>➤ Ensure proper contractual obligations</li> <li>➤ Develop and enforce supply chain management policies and procedures</li> <li>➤ Foster strong, long-term supplier relationships</li> <li>➤ Conduct rigorous supplier selection and ensure fair and competitive procurement</li> </ul>
Community	<ul style="list-style-type: none"> <li>➤ Environmental protection</li> <li>➤ Reduction of greenhouse gas ("GHG") emissions</li> <li>➤ Effective use of resources</li> <li>➤ Community contributions</li> <li>➤ Economic development and employment</li> </ul>	<ul style="list-style-type: none"> <li>➤ Official website of the Group</li> <li>➤ Donations</li> </ul>	<ul style="list-style-type: none"> <li>➤ Address climate change proactively</li> <li>➤ Promote low-carbon and environmentally friendly operations</li> <li>➤ Encourage employee participation in charitable and environmental protection activities</li> <li>➤ Strengthen energy-saving and emission-reduction management and efforts</li> <li>➤ Strive to maintain good and stable financial performance and business growth</li> </ul>



# Environmental, Social and Governance Report

## Materiality Assessment

During FY2025, the Board engaged in discussions with the management team and reviewed the material topics, which remain unchanged from the previous year, apart from the removal of 'COVID-19 prevention' as a material topic. This review confirmed the ongoing relevance of ESG issues that are of interest to both the Group and its key stakeholders. The review was guided by the processes developed for the Group's materiality assessment as follows:

Identification	<ul style="list-style-type: none"><li>✧ Through diverse channels and internal discussions</li><li>✧ Examines and adopts the environmental, social and governance issues of concern from past stakeholders' engagement</li><li>✧ Draws attention to emerging environmental, social and governance issues</li></ul>
Prioritisation	<ul style="list-style-type: none"><li>✧ Synthesises, analyses and evaluates the views of all parties to identify and prioritise potential and important issues</li><li>✧ Develops materiality matrix based on the importance of the issue to the Group and its key stakeholders</li></ul>
Validation	<ul style="list-style-type: none"><li>✧ Interacts with the management team to validate the materiality assessment and ensure that these issues are aligned with the sustainable development direction sought by the Group</li><li>✧ Reports the materiality assessment to the Board and makes disclosure in the ESG Report</li></ul>

## Materiality Matrix

The materiality assessment helps the Group to align its business objectives and strategic development with the expectations and priorities of its key stakeholders. The following materiality matrix illustrates the issues that are most significant to both the Group and its stakeholders:

Materiality Matrix				
Importance to Stakeholders	High	<ul style="list-style-type: none"> <li>◆ Anti-discrimination measures</li> <li>◆ Labour rights protection</li> </ul>	<ul style="list-style-type: none"> <li>◆ Talent management</li> <li>◆ Staff training and promotion opportunity</li> <li>◆ Staff compensation and welfare</li> </ul>	<ul style="list-style-type: none"> <li>➤ Customer satisfaction</li> <li>➤ Service quality</li> <li>➤ Anti-corruption</li> <li>➤ Anti-money laundering</li> <li>➤ Anti-terrorist financing</li> <li>➤ Information security</li> </ul>
	Medium	<ul style="list-style-type: none"> <li>➤ Community contributions</li> </ul>	<ul style="list-style-type: none"> <li>◇ GHG and air emissions</li> <li>◇ Energy conservation</li> <li>◇ Climate change</li> <li>◆ Occupational health and safety</li> </ul>	<ul style="list-style-type: none"> <li>➤ Operational compliance</li> <li>➤ Customers' privacy measures and protection</li> <li>➤ Suppliers management</li> </ul>
	Low	<ul style="list-style-type: none"> <li>◆ Preventive measures against child and forced labour</li> <li>◇ Sewage discharge</li> <li>◇ Generation of non-hazardous wastes</li> </ul>	<ul style="list-style-type: none"> <li>◇ Use of water resources</li> </ul>	
		Low	Medium	High
		Importance to the Group		
		◇ Environmental	◆ Employee	➤ Operation

### III. ENVIRONMENTAL PROTECTION

The Group is committed to energy conservation, emission reduction and environmental protection, guided by a sustainable development philosophy to achieve green operations and balanced development. In response to global environmental trends, we have implemented measures to mitigate environmental risks and minimise negative impacts from the Group's business activities. We actively promote environmental awareness among employees, encouraging waste reduction and energy conservation. To balance operational efficiency and environmental stewardship, we have established comprehensive policies covering air and GHG emission reduction, energy efficiency, water conservation, hazardous and non-hazardous waste management, and climate change. Employee suggestions on environmental protection are welcomed and incorporated. We have also formulated specific indicators and measures to manage natural resources responsibly and reduce our environmental footprint.

#### 1. Management of Emissions

The Group engages in the financial services, mortgage financing, insurance brokerage services, property investment, and securities trading businesses. Its environmental impact primarily comes from natural resource use, office and domestic waste generation, and domestic wastewater discharge. Energy conservation and emission reduction remain top priorities. We focus on reducing energy consumption and improving energy efficiency through various energy-saving initiatives (Please refer to the "Conservation of Energy" section below for details). Our waste management emphasises wastepaper recycling (Please refer to the "Conservation of Paper" section below for details), and illegal disposal of regulated electrical equipment is strictly prohibited. We use environmentally friendly office supplies and place potted plants in our workspaces to lower our carbon footprint and foster a greener workspace. We do not allow chemicals that are harmful to the environment and wastewater that contains hazardous substances to be discharged into water pipelines.



Potted Plants in the Workplace

## 2. Management of Resources Utilisation

The Group is committed to managing resources responsibly and minimising environmental impact. To promote efficient and wise resource use, we established a "Green and Low Carbon Office" and encourage employees to adopt our management principles of 5S and 4R in the workplace. The "5S" are "Sort", "Straighten", "Shine", "Standardise", and "Self-discipline"; and "4R" refers to "Reduce", "Reuse", "Recycle" and "Replace". By adopting these measures, the Group has improved resource efficiency, reduced waste, and enhanced work productivity. This approach creates a positive impact benefiting our employees, the Group, and the environment, resulting in a win-win-win outcome.

### (1) Conservation of Energy

The Group's electricity consumption is mainly for office lighting and electrical appliances. To improve energy efficiency, we have implemented measures to optimise appliance usage and actively encourage employees to adopt energy-saving habits when using office equipment.

Environmental Policies	Environmental Protection Measurement
Energy-Saving	<ul style="list-style-type: none"><li>➤ Encourage switching off office equipment and electrical appliances when not in use</li><li>➤ Turn off air conditioners and lights in unused conference rooms</li><li>➤ Select office equipment with energy efficiency labels or high energy efficiency</li><li>➤ Minimise standby energy consumption by switching off computers and appliances</li><li>➤ Maintain air conditioning temperature between 24-26 degrees Celsius</li><li>➤ Conduct quarterly statistical analysis of energy consumption</li></ul>
Optimising Lighting System	<ul style="list-style-type: none"><li>➤ Position lights appropriately with suitable brightness</li><li>➤ Maintain lighting fixtures to maximise efficiency</li><li>➤ Open blinds to utilise natural light</li></ul>



## Environmental, Social and Governance Report

To promote the “Green and Low Carbon Office” concept, the Group has adopted recommendations provided by China Light and Power Company Limited (“CLP”) and prominently displayed CLP guidelines and Electrical & Mechanical Services Department (EMSD) leaflets throughout our offices. These materials serve as constant reminders, providing clear guidance and visual cues to encourage energy-saving habits. By raising awareness and fostering a culture of environmental stewardship, we empower our employees to actively contribute to the Group’s sustainability goals.



**Energy-Saving Posters by EMSD**

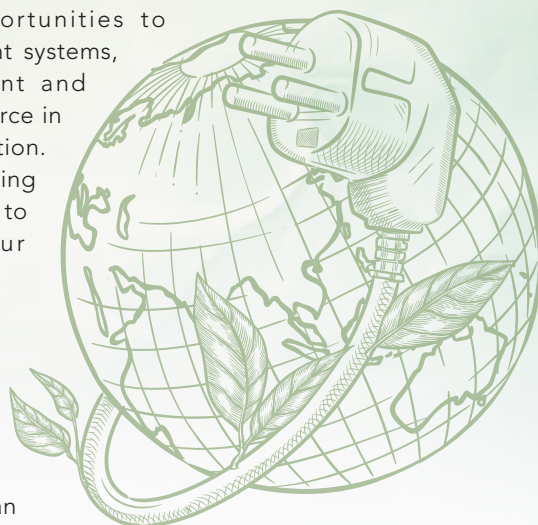
In FY2025, the Group’s total electricity consumption was approximately 237.74 (’000 kWh), representing an 8% increase compared to the previous year, with an intensity of 5.06 (’000 kWh per employee). This slight increase is primarily due to a full 12 months of electricity usage for the investment property this year, compared to 11 months last year, along with a temporary one-month billing overlap during the office relocation, which resulted in duplicated meter readings for that period. Despite this increase, our Group remains committed to reducing electricity use by promoting energy-saving practices and minimising unnecessary consumption. We recognise the importance of continuous improvement in energy efficiency to mitigate our environmental impact and support global sustainability goals.

Moving forward, we will explore opportunities to implement more robust energy management systems, make use of energy-efficient equipment and technologies, and further engage our workforce in developing a culture of resource conservation. By setting robust targets and closely monitoring our energy consumption patterns, we aim to drive measurable improvements in our electricity usage in the years ahead.

Gasoline is mainly used in the Group's vehicles for business purpose. We regularly repair and maintain vehicles to enhance energy efficiency, reduce excess fuel consumption, and minimise exhaust emissions from worn parts. Our drivers plan the shortest and fastest routes to maximise fuel efficiency and switch off engines when stationary, complying with the Motor Vehicle Idling (Fixed Penalty) Ordinance in Hong Kong to save fuel and avoid idling emissions. The Group regularly analyses gasoline consumption and investigates any abnormalities.

In FY2025, our Group's gasoline consumption was approximately 10.39 tonnes, representing a decrease of 26% compared to the previous fiscal year. The drop in fuel consumption resulted from optimised company fleet usage, including the strategic planning and selection of more efficient routes, as well as active promotion of public transportation alternatives.

Our Group remains committed to implementing measures that will help us decrease our overall fuel usage and environmental impact. To promote a more sustainable culture, we are actively exploring ways to transition our vehicle fleet towards greener, more environmentally friendly options.



## (2) Conservation of Water

The Group's water consumption mainly consists of washroom usage in office spaces managed by property management, where consumption data accessibility is limited. This year, we have enhanced our reporting by incorporating water consumption data from our investment property, totalling 2,425 tonnes. While this property was operational last year, the initial transition period focused on establishing proper monitoring systems. With 12 months of stabilised operations and robust data collection processes, consumption data is disclosed as part of commitment to enhanced transparency and comprehensive disclosure.

## Environmental, Social and Governance Report

Although the Group did not face any water shortage problem during FY2025, it recognises the scarcity of water resources and actively promotes water conservation. Employees are regularly reminded to adopt responsible water usage habits, such as avoiding potable water waste and turning off taps, supported by water-saving reminder labels by Water Supplies Department (WSD). By equipping staff with the knowledge and tools, the Group fosters a water-conscious culture, encouraging employees to take ownership of their water consumption and contribute to environmental stewardship. At the investment property, we have installed water-efficient faucets and implemented regular leak inspections. Moving forward, we remain committed to optimising water management by continuously promoting responsible water use to further reduce consumption.



**Water-Saving Reminder Label by WSD**

### **(3) Conservation of Paper**

The Group actively promotes its “Green and Low Carbon Office” policy, encouraging employees to save paper and reduce reliance on physical documents. In our daily operations, the major non-hazardous waste generated is paper. Hence, paper-saving initiatives are implemented, which include online account opening, customer communication via email and instant messaging, and issuing e-statements to all new customers. We minimise paper use by setting printers to duplex print mode by default, reusing envelopes, files, and paper bags, and placing paper-saving tips near printers and computers. Used paper is collected and recycled, and paper consumption is regularly monitored to identify and address anomalies.

In FY2025, we consumed 2.02 tonnes of paper, representing a 21% increase from the consumption of 1.68<sup>2</sup> tonnes in the previous year. The increase was due to business growth, leading to higher paper consumption from increased transactions. The Group will continue to actively promote and implement new paper conservation initiatives to further reduce overall consumption.

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<sup>2</sup> Historical data has been restated to enhance accuracy this year.

#### **(4) Hazardous Wastes & Packaging Materials**

Given the nature of our business operations, the Group generates minimal hazardous waste, such as batteries, and no packaging materials in the daily operations of our Hong Kong offices. Alongside efforts to reduce non-hazardous waste, we have robust protocols for proper handling and disposal of hazardous waste. Used batteries are segregated into dedicated recycling bins to ensure environmentally sound management. Disposal of old or unwanted electrical and electronic equipment complies with the "Producer Responsibility Scheme on Waste Electrical and Electronic Equipment", responsibly managing e-waste and minimising environmental impact.

We recognise the importance of responsible hazardous waste management and remain vigilant in identifying, handling, and disposing of any hazardous substances in accordance with relevant regulations and industry best practices.

#### **(5) Other Environmental Conservation Measures**

Beyond strict environmental compliance, the Group has implemented initiatives to actively reduce carbon emissions and waste generation. We have adopted the use of ceramic mugs in office pantries, replacing single-use disposable cups for visitors. Employees are encouraged to use reusable water bottles and cups, minimising the use of disposable products. To address Scope 3 emissions, we focus on reducing paper consumption and promoting water conservation practices, aligning with our commitment to environmental responsibility. These targeted initiatives, combined with our steadfast commitment to environmental compliance, demonstrate our holistic approach to combating climate change and promoting sustainable business practices.

### **3. The Environment and Natural Resources**

The Group is committed to protecting the natural environment and believes everyone has a role to play in creating a sustainable living environment. To deepen employees' understanding of their environmental impact, we have implemented policies and measures aimed at reducing carbon footprint and environmental impact in both personal and business activities (see "Management of Emissions" and "Management of Resources Utilisation" sections above for details). The Group will continue to invest in environmental protection and exploring new ways to promote environmental protection and efficient use of natural resources.



## 4. Climate Change

The escalating of climate change, manifested through more frequent and severe extreme weather events, present both immediate damage and long-term transformation risks. In recognition of the growing threat posed by climate change, the Group has undertaken a thorough assessment and evaluation of the potential physical, transition risks and emerging opportunities that may impact our business operations and financial performance. The assessment adopts the long-term “Current Policies” scenario from the Network for Greening the Financial System framework, which focuses on implemented climate policies. By anchoring the analysis in this empirically grounded scenario, we ensure our risk mitigation and adaptation are both pragmatic and forward-looking. This strategic exercise has provided us with a deeper understanding of the climate-related operational and financial impacts we may face, enabling us to develop resilient business strategies that remain effective even as the regulatory requirements evolve.

Through this scenario analysis, we have identified and evaluated a range of climate-related risks, including:

Risks	Potential Impacts
<b>Physical Risks</b>	
Acute Risks	Increased severity of extreme weather events such as tropical cyclones and extreme rainfall which may disrupt business operations through flooding of key office locations.
Chronic Risks	Prolonged periods of excessive heat can affect the Group’s operations by causing power outages, equipment failures, potential health and safety issues for employees. It may also impact the productivity and well-being of staff members. Additionally, the property investment could face higher cooling costs, negatively impacting rental income and asset valuation. Given Hong Kong’s coastal location, rising sea level could pose a long-term risk to property investment, potentially affecting asset values and insurance costs.
<b>Transition Risks</b>	
Policy and Legal Risks	The Group may be affected by the changes in government policies, listing regulations, or laws aimed at reducing carbon emissions and promoting sustainability. These regulatory changes require increased investment in compliance infrastructure, specialised personnel, and reporting systems, potentially elevating operational costs.
Market Risks	Customers may shift their demand for sustainable investments such as ESG integrated investment which could lead to financial losses for the Group.

By proactively identifying and assessing these climate-related risks, we are better equipped to implement appropriate mitigation and adaptation measures to safeguard the continuity and sustainability of our operations. Apart from risks, this process has also helped us recognise potential opportunities that may arise from the transition to a more climate-resilient future, allowing us to strategically position our business lines to capitalise on these emerging prospects.

<b>Opportunities</b>	
Products & Services	The growing demand for green finance solutions presents opportunities to develop innovative offerings such as green mortgages for energy-efficient properties.
Resilience	The increasing focus on climate resilience creates opportunities to mitigate risks and enhance value, such as reducing collateral risk through energy-efficient property upgrades and sustainable asset selection.

Moving forward, we will continue to monitor and evaluate our exposure to climate-related risks, updating our risk management strategies and plans as necessary. Our ESG targets serve as clear benchmarks for the annual review of progress in greenhouse gas reduction and resource conservation, driving continuous improvements and reinforcing our commitment to creating long-term value for stakeholders and society. Additionally, we seek to enhance our disclosure of climate-related information in the coming years, aligning with new climate-related disclosure requirements under the revised ESG Reporting Code, to provide stakeholders with greater transparency on our climate risk management approach.

## 5. Compliance

The Group prioritises full compliance with all relevant environmental laws, regulations, and industry standards. During FY2025, there were no confirmed non-compliance incidents that had a significant impact on our operations. This reflects the effectiveness of our environmental management systems, including clear policies, procedures, and monitoring mechanisms to identify, assess, and mitigate potential environmental risks associated with our business activities.

#### IV. EMPLOYMENT AND LABOUR PRACTICES

The Group regards its employees as its most valuable assets and upholds an “employee-oriented” governance philosophy. We have established a comprehensive talent management mechanism to attract, develop, and retain competent skilled professionals, ensuring sustainable business growth. Our commitment is to foster a non-discriminatory, equal, harmonious and safe workplace that promotes mutual respect and strong relationships.

We encourage innovation, flexibility, and dedication in serving our clients with high-quality services. To support this, we provide career advancement opportunities, competitive remuneration, personal growth and career development training, as well as fringe benefits. We prioritise work-life balance and the physical and mental well-being of our employees. Furthermore, we promote harmonious interpersonal relationships, teamwork, resilience, and a proactive approach to overcoming challenges.

The Group has strictly complied with Hong Kong’s employment and labour laws and regulations, including the “Employment Ordinance” (Cap. 57), the “Employees’ Compensation Ordinance” (Cap. 282), the “Mandatory Provident Fund Schemes Ordinance” (Cap. 485), the “Minimum Wage Ordinance” (Cap. 608), the “Sex Discrimination Ordinance” (Cap. 480), the “Disability Discrimination Ordinance” (Cap. 487), the “Family Status Discrimination Ordinance” (Cap. 527), the “Race Discrimination Ordinance” (Cap. 602), the “Occupational Safety and Health Ordinance” (Cap. 509) and other applicable requirements and standards. The relevant information will be described in detail in the sections titled “Employment”, “Health and Safety” and “Labour Standards” below. These laws collectively ensure the protection of employee rights, fair wages, safe working conditions, and prevention of discrimination.

##### 1. Employment

The Group has established an internal management system which specifies the requirements for recruitment, promotion, dismissal, working hours, rest periods, compensation, welfare and other benefits.

###### (1) Recruitment, Promotion, Dismissal, Equal Opportunity, Diversity and Anti-Discrimination

The Group is committed to recruiting talented individuals and developing their potential to grow alongside the organisation. We uphold equal opportunity, diversity, and anti-discrimination through a fair treatment policy that applies to all employment phases, including hiring, promotion, appraisal, training, development, and termination. Candidates are selected based on morality, knowledge, skills, and abilities, regardless of ethnicity, religion, gender, age, or marital status. Dismissal and compensation comply with the Hong Kong Employment Ordinance.

Regular performance appraisals provide constructive feedback and inform fair decisions on discretionary bonuses, subsidies, commissions, year-end bonuses, salary increments and promotions, based on experience, seniority, skills, performance, and contribution. Additionally, the Group would consider adopting a share option scheme to incentivise and reward eligible contributors to the Group’s success.

We seek committed talents who take responsibility, embrace continuous learning, improve their abilities, and advance with the Group on an equal opportunity basis.

At the end of the financial year, the gender ratio in the workforce of the Group comprised 60% male and 40% female, this represents a positive year-on-year improvement from the previous reporting period's composition of 65% male and 35% female employees. The Group considers the current gender ratio to be within an appropriate range while remaining committed to further progress in fostering diversity and inclusion across the Group. The Group will continue to monitor gender balance, review the effectiveness of current measures, and adopt new policies as needed.

Efforts to achieve greater gender diversity include ongoing evaluation of recruitment practices, career development programs, and workplace policies to identify and eliminate potential biases or barriers. The Group aims to attract, develop, and retain a more diverse talent pool across all positions.

As part of this process, we will regularly assess the implementation and impact of our initiatives, seek feedback from employees and stakeholders, and benchmark progress against industry best practices to ensure continuous improvement.

At the end of the financial year, the number of and distribution of the Group's employees are as follows:

	FY2025	FY2024
<b>Gender</b>		
Male	28	40
Female	19	22
<b>Employment Type</b>		
Full-time	46	62
Part-time	1	0
<b>Age Group</b>		
18-30	1	4
31-45	19	24
46-60	18	23
>60	9	11
<b>Geographical Region</b>		
Hong Kong	46	58
Mainland China	0	3
Taiwan	1	1
Total	47	62



# Environmental, Social and Governance Report

During FY2025, the Group's employee turnover rate is as follows:

	FY2025
<b>Gender</b>	
Male	57%
Female	37%
<b>Employment Type</b>	
Full-time	50%
Part-time	0%
<b>Age Group</b>	
18-30	100%
31-45	21%
46-60	61%
>60	78%
<b>Geographical Region</b>	
Hong Kong	50%
Mainland China	0%
Taiwan	0%

Note: To ensure comparability and adhere to best practices, we continue to align our social impact metrics with the "Reporting Guidance on Social KPIs" issued by the Stock Exchange. The turnover rate is calculated as:  $L(x)/E(x) \times 100$ , where  $L(x)$  is the employees in the specific category leaving employment, and  $E(x)$  is the number of employees in the specific category.

## (2) Compensation, Welfare and Other Benefits

The Group attracts and retains outstanding talents through competitive remuneration packages, regularly reviewing salary levels to ensure alignment with market standards. Remuneration is benchmarked against industry data and structured based on employees' knowledge, skills, experiences and education relative to job requirements. Employee benefits include basic salary, paid vacation days, insurance, and contributions to Mandatory Provident Fund (MPF) schemes for retirement protection. Medical insurance provides partial or full reimbursement for medical expenses related to illness, accidents or emergencies. Additionally, the Group offers partial or full reimbursement of educational expenses to support employees in upgrading their skills and knowledge, fostering personal growth and contributing to the Group's success.

## (3) Working Hours and Rest Periods

The Group pays attention to its employees' health and encourages its employees to have a good work-life balance. The Group maintains a five-day work week and complies with the Hong Kong Employment Ordinance to protect employees' rights of rest days and holidays. All employees are entitled to rest days and certain leaves such as maternity leave, paternity leave, and marriage leave.

## 2. Health and Safety

As the Group's operations are primarily office-based with no labour-intensive work, occupational health and safety risks are relatively low. Nonetheless, we prioritise protecting and promoting employee health, safety and well-being by maintaining a comfortable and safe working environment.

Our preventive approach includes illness and injury prevention and clear evacuation procedures for emergencies. All employees support a healthy and smoke-free working environment. Recognising the impact and importance of air quality, we promote a "Green and Low Carbon Office" by incorporating indoor plants to enhance comfort.

There were no lost days due to work injury during FY2025, and no work-related fatality in the past three financial years (including FY2025).

## 3. Development and Training

A high-calibre corporate team is critical for the Group's sustainable and long-term development. To support this, the Group has established a long-term talent development training strategy and encourages lifelong learning. New hires receive on-the-job training and an introduction to the Group's culture, industry knowledge, and job responsibilities, coordinated by the human resources department and business unit supervisors.

Given that parts of our business operate under the Securities and Futures Ordinance and licensed insurance intermediaries, we maintain policies to enhance employees' technical knowledge, professional expertise, and ethics, ensuring that they perform their duties efficiently and with integrity.

In FY2025, professional staff participated in various internal and external training, including seminars on Cybersecurity and Data Protection, reflecting our commitment to strengthening cybersecurity resilience amid evolving threats and regulations. Our comprehensive training program aligns with financial industry trends, covering trading analysis, Stock Exchange rules and compliance.

In addition, we provide tuition subsidies for courses relevant to employees' roles or the business, including accounting and language skills, empowering staff to enhance their capabilities and meet evolving industry demands. We believe this continuous development benefits both employees and the Group.

## Environmental, Social and Governance Report

During this reporting period, the percentage of trained employees is 45%. During FY2025, the percentage of the Group's employees trained is as follows:

	FY2025	FY2024
<b>Gender</b>		
Male	<b>67%</b>	67%
Female	<b>33%</b>	33%
<b>Employee Category</b>		
Senior Management	<b>14%</b>	14%
Middle Management	<b>52%</b>	57%
Ordinary	<b>33%</b>	29%

During this reporting period, the average training hours per employee is 4.06 hours. The average training hours per employee, according to gender and employee category, are as follows:

	FY2025	FY2024
<b>Gender</b>		
Male	<b>5.13</b>	6.35
Female	<b>2.47</b>	5.64
<b>Employee Category</b>		
Senior Management	<b>8.61</b>	9.86
Middle Management	<b>5.66</b>	9.39
Ordinary	<b>1.67</b>	2.91

Notes:

The percentage of employees trained is calculated by dividing the number of employees who received training during the reporting year (T) by the total number of employees, which includes those at year-end plus those who resigned during the year (E), then multiplying by 100: Percentage of Trained Employees = (T/E) X 100.

The average training hours per employee is calculated by dividing the total training hours for employees in a specific category (TH(x)) by the number of employees in that category (E(x)), where the employee count includes those at year-end plus resignations during the year: Average Training Hours of Employees = TH(x)/E(x).

The above calculation methodologies are in alignment with the "Reporting Guidance on Social KPIs" issued by the Stock Exchange.

Percentages may not add up to 100% due to rounding.

#### **4. Labour Standards**

The Group respects human rights and strictly prohibits unethical hiring practices, including child and forced labour. During recruitment, the human resources department verifies applicants' identity documents to prevent child labour. Measures to prevent forced labour include prohibiting detention of identification documents, ensuring employment contracts are signed voluntarily, and forbidding physical abuse, assault, body searches, insults, or coercion through violence, threats or unlawful restriction of personal freedom.

Employees may be asked to work on Sundays or statutory holidays for special events only with prior consent, preventing forced overtime. Compensation complies with applicable labour laws and regulations. Any suspected violations are promptly addressed to ensure compliance and uphold ethical standards.

#### **5. Compliance**

During FY2025, the Group was not involved in any non-compliance incidents relating to employment, health and safety, and labour standards that have a significant impact on the Group.

### **V. OPERATING PRACTICES**

#### **1. Supply Chain Management**

The Group communicates its environmental concerns and expectations to service providers and business partners, encouraging collaboration to fulfil our social responsibilities. We aim to build long-term, stable and strategic cooperative partnerships based on equality for mutual benefit.

To establish an efficient and green supply chain system, we select service providers and business partners with strong credit histories, good reputations, high service quality, proven environmental compliance, and a commitment to social responsibility. While we do not conduct regular performance reviews of service providers, we focus more on controlling the quality of our products and services. Due to the nature of our business, we have no major suppliers.

#### **2. Service Responsibility**

The Group is committed to delivering high-quality, professional services with integrity at competitive rates, consistently driving to exceed client expectations. Client satisfaction is vital to our sustainable growth. Our approach includes:

##### **(1) Licenses and Registrations**

We employ licensed financial specialists and insurance intermediaries who meet all regulatory requirements. They provide professional financial and insurance services and complete mandatory continuous professional training annually (see "Development and Training" section above for details). The Group also holds money lending licenses to offer legitimate lending services.

# Environmental, Social and Governance Report

## **(2) Know Your Client**

For our core financial, mortgage financing, and insurance brokerage services, we conduct thorough “know your client” background reviews before account opening and product offering. This ensures clients receive suitable services and builds trust. We verify identity, business nature, investment and insurance objectives, experience, risk tolerance, financial status, and other relevant information, maintaining updated client profiles. In insurance brokerage, licensed representatives perform suitability assessments by understanding clients’ needs and financial situations, sourcing products from a broad insurer range. We uphold strict integrity and professionalism, including rigorous account opening procedures and anti-money laundering policies to prevent financial crimes.

## **(3) Customer Data Protection and Privacy**

Client personal data is handled securely and confidentially in compliance with the Personal Data (Privacy) Ordinance (Cap. 486) and other laws. Clients are informed of data collection purposes and recipients, with consent obtained before disclosures. We maintain stringent data management policies and IT controls, such as physical access restrictions, firewalls, antivirus software, and regular security updates, to prevent data breaches. Employees receive regular information security training.

## **(4) Customer Complaints**

The Group has established policies and procedures for handling client complaints in line with our code of conduct. Directors and senior management are promptly informed of any complaints, with all details and documents properly recorded. Complainants are guided on how to follow up with the inspection department. All complaints are investigated immediately under management’s direction, with the inspection department assisting as needed. Staff involved in a complaint are excluded from its investigation. If resolution is delayed, complainants are informed of alternative remedies under applicable regulations. The Group did not receive service-related complaints during FY2025.

## **(5) Integrity**

To support sustainable growth, all employees must conduct business with integrity and comply with applicable laws and regulations. The Group’s core values and internal code of conduct are communicated to all staff, including directors and management. In cases of conflict between our code and regulatory laws, the stricter standard applies, provided local laws are not violated.

## **(6) Intellectual Property Rights**

The Group respects intellectual property rights and prohibits employees from using copyrighted materials without permission. We safeguard our intellectual property under the Trade Marks Ordinance (Chapter 559) of Hong Kong to protect the value and integrity of our brand, which is central to our corporate identity and operations.



### **(7) Compliance**

During FY2025, the Group was not involved in any violation or non-compliance incidents relating to customer services that had significant impact on the Group. Furthermore, the Group did not receive any complaints concerning breaches of customer data privacy, loss of customer data and intellectual property rights.

### **3. Anti-corruption**

The Group upholds fairness, honesty, and integrity as vital commercial assets. In compliance with the Prevention of Bribery Ordinance (Cap. 201) and other relevant laws, we have strengthened our internal controls, embedding discipline, inspection, and supervision into operations. Confidential reporting channels are in place for cases involving personal gain, bribery, extortion, fraud, and money laundering. Violations of our code of conduct may result in disciplinary actions, including termination. We continuously improve our whistleblowing system to combat corruption and promote a clean society.

To comply with anti-corruption, anti-money laundering, and counter-terrorist financing laws, including the Anti-Money Laundering and Counter-Terrorist Financing Ordinance (Cap. 615), the Anti-Money Laundering and Counter-Terrorist Financing (Financial Institutions) (Amendment) Ordinance 2018, the Drug Trafficking (Recovery of Proceeds) Ordinance (Cap. 405), the Organized and Serious Crimes Ordinance (Cap. 455), the United Nations (Anti-Terrorism Measures) Ordinance (Cap. 575), the United Nations Sanctions Ordinance (Cap. 537), the Weapons of Mass Destruction (Control of Provision of Services) Ordinance (Cap. 526) and the Code of Conduct for Persons Registered with the Securities and Futures Commission, employees must adhere strictly to policies such as client identity verification, honesty and creditworthiness assessments, and proper record-keeping. The Group's "Compliance Manual" and "Guidelines on Prevention of Money Laundering" guide these efforts. We refuse accounts for anonymous or fictitious clients and require employees to report suspicious transactions to the compliance manager for investigation.

Regular training is provided to employees on money laundering, counter-terrorism financing, anti-corruption, and emerging risks. In FY2025, the Group conducted internal ethics and anti-corruption training for directors and staff, supplemented by external courses on relevant ordinances, cybersecurity, fraud prevention, regulatory compliance and more. During FY2025, the Group and its employees were not involved in any litigation cases of corruption.



## VI. COMMUNITY INVESTMENT

As a responsible corporate citizen, the Group invests its time, energy and resources to care for the community. We take a proactive approach to support the communities where we operate. Through our community investment activities, we wish to set a good example for others to follow, promote environmental protection and help build a greener world.

In FY2025, our Group continued its longstanding participation in the “Lai See Reuse and Recycle Campaign” organised by Greeners Action. This marked the 10th consecutive year that we have supported this initiative, which aligns seamlessly with our commitment to promoting recycling and reuse practices.

The Lai See Reuse and Recycle Campaign focuses on collecting and repacking the traditional red packets used during the Lunar New Year celebrations, and then distributing them back to the public for further recycling and reuse. By actively contributing to this campaign, we are able to not only embrace cultural traditions, but also raise awareness about the importance of environmental protection and responsible consumption.



**Lai See Collection Box for the Campaign**

The Group remains steadfast in its commitment to sustainable development, integrating environmental stewardship, social responsibility, and strong governance into every aspect of our operations. Through ongoing efforts in talent development, ethical business practices, community engagement, and environmental initiatives, we strive to create long-term value for our stakeholders and contribute positively to society. We will continue to enhance our ESG performance, embrace innovation, and foster collaboration to build a resilient and responsible future for our business and the communities we serve.


## VII. ENVIRONMENTAL PERFORMANCE DATA SUMMARY

	Unit	FY2025	FY2024
Natural resources consumption			
Electricity <sup>2</sup> :			
<b>Total</b>	'000 kWh	<b>237.74</b>	220.14 <sup>5</sup>
<b>Intensity<sup>4</sup></b>	'000kWh/employee	<b>5.06</b>	3.55 <sup>5</sup>
Gasoline:			
<b>Total</b>	tonnes	<b>10.39</b>	13.96
<b>Intensity<sup>4</sup></b>	tonnes/employee	<b>0.22</b>	0.23
<b>Total</b>	'000 kWh	<b>135.96</b>	182.64
<b>Intensity<sup>4</sup></b>	'000 kWh/employee	<b>2.89</b>	2.95
GHG emissions			
Scope 1 <sup>1,3</sup>			
<b>Total</b>	tonnes	<b>37.44</b>	50.29 <sup>5</sup>
<b>Intensity<sup>4</sup></b>	tonnes/employee	<b>0.80</b>	0.81 <sup>5</sup>
Scope 2 <sup>2,3</sup>			
<b>Total</b>	tonnes	<b>103.89</b>	104.97 <sup>5</sup>
<b>Intensity<sup>4</sup></b>	tonnes/employee	<b>2.21</b>	1.69 <sup>5</sup>
Air emissions <sup>3</sup>			
<b>Nitrogen oxides</b>	kilograms	<b>13.10</b>	17.60 <sup>5</sup>
<b>Sulphur oxides</b>	kilograms	<b>0.21</b>	0.28 <sup>5</sup>
<b>Particulate matters</b>	kilograms	<b>0.96</b>	1.30 <sup>5</sup>
Water consumption <sup>6</sup>			
<b>Total</b>	tonnes	<b>2,425</b>	Not Applicable
<b>Intensity<sup>4</sup></b>	tonnes/employee	<b>51.60</b>	Not Applicable

Notes:

- 1 Scope 1 refers to the Group's business direct GHG emissions, including combustion of gasoline.
- 2 Scope 2 refers to the Group's business indirect GHG emissions from consumption of purchased electricity.
- 3 The emissions are calculated with reference to the emission factors published by the electricity providers and "Reporting Guidance on Environmental KPIs" issued by The Stock Exchange.
- 4 Intensity is based on the number of employees.
- 5 Historical data have been restated to enhance accuracy this year.
- 6 Water consumption data for the investment property is disclosed starting this reporting year, with a full 12 months of operational data available. Office space data, managed by the property management company, remains unavailable.

# REPORT OF THE DIRECTORS



The directors (the “**Directors**”) of Styland Holdings Limited (the “**Company**” together with its subsidiaries referred to as the “**Group**”) present their report and audited financial statements of the Company and the Group for FY2025.

## PRINCIPAL ACTIVITIES

The Company acts as an investment holding company. The principal activities of the Company’s subsidiaries consist of investment holdings, financial services, mortgage financing, insurance brokerage, property investment, and securities trading.

## RESULTS AND DIVIDENDS

The Group’s results for FY2025 and the state of affairs of the Group as at 31 March 2025 are set out in the consolidated financial statements on pages 71 to 164.

The Directors did not propose a final dividend for FY2025.

The Company rewards its shareholders with cash dividend, scrip dividend, bonus warrants or bonus shares depending on the business performance and liquidity position of the Group. Therefore, there is no assurance as to what extent a particular dividend amount will be declared for any given period. The Directors may review the dividend policy as and when appropriate.

## BUSINESS REVIEW

Details of the business review and future development of the Group, as well as its principal risks and uncertainties, are set out in the sections headed “Chairman’s Statement” and “Management Discussion and Analysis” on pages 2 to 17 of this annual report, and the notes to the consolidated financial statement.

### Environmental policy and performance

The Group embeds the culture of environmental protection into its business operation which fulfill its responsibility to the communities. Details of the Group’s environmental protection practices are set out in the section headed “Environmental Protection” in the “Environmental, Social and Governance Report” contained in this annual report.

### Relationship with stakeholders

Employees are regarded as valuable assets of the Group. For the Group’s key relationship with its employees, please refer to the section headed “Employment and Labor Practices” in the “Environmental, Social and Governance Report” contained in this annual report.

Moreover, the Group understands the importance of maintaining good relationships with its clients and business partners. The Group continues to provide its clients value-added services and professional services under its licensed businesses and clients have been satisfied with our services. Also, the Group maintains good relationships with its referral agents and insurance intermediaries which are vital for the development of its mortgage financing and insurance brokerage businesses.

### Compliance with laws and regulations

For FY2025, as far as the Directors were aware, there were no material non-compliances with the applicable laws and regulations by the Group that has a significant impact on the Group’s business and operations, which mainly included the Securities and Futures Ordinance (the “**SFO**”), Money Lenders Ordinance and Insurance Ordinance.

## PROPERTY, PLANT AND EQUIPMENT AND INVESTMENT PROPERTY

Details of movements in property, plant and equipment and investment property of the Group are set out in notes 14 and 15, respectively, to the consolidated financial statements. Further details of the Group's investment property are set out on page 166.

## SHARE CAPITAL

Details of movements in the share capital of the Company are set out in note 30 to the consolidated financial statements.

## PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Memorandum of Association and Bye-Laws of the Company (the "**Bye-Laws**") or the laws of Bermuda which would oblige the Company to offer new shares on a pro-rata basis to the existing shareholders.

## RESERVES

Details of movements in the reserves of the Company during FY2025 are set out in note 35(b) to the consolidated financial statements. Details of movements in the reserves of the Group during FY2025 are set out on page 74.

## DISTRIBUTABLE RESERVES

As at 31 March 2025, the Company's reserves available for distribution were HK\$Nil. Under the laws of Bermuda, the Company's share premium account, in the amount of HK\$192,452,000, may be distributed in the form of fully-paid bonus shares.

## SUMMARY OF FINANCIAL INFORMATION

A summary of the published results, assets and liabilities of the Group for the last five financial years, as extracted from the audited consolidated financial statements and reclassified as appropriate, is set out on page 165. This summary does not form part of the audited consolidated financial statements.

## DIRECTORS

The Directors in FY2025 and up to the date of this report are:

### Executive Directors

Mr. Cheung Hoo Win (Chief Executive Officer)  
Mr. Ng Yiu Chuen

### Independent Non-Executive Directors

Mr. Li Hancheng (Non-executive Chairman)  
Mr. Lo Tsz Fung Philip  
Ms. Ling Sui Ngor





# Report of the Directors

In accordance with the Company's Bye-Laws 99(A), Mr. Cheung Hoo Win and Mr. Lo Tsz Fung Philip shall retire from office by rotation and, being eligible, offer themselves for re-election at the forthcoming annual general meeting of the Company (the "**AGM**").

## DIRECTORS' SERVICE CONTRACTS

No Director proposed for re-election at the forthcoming AGM has a service contract with the Company which is not determinable by the Company within one year without payment other than statutory compensation.

## DIRECTORS' INTERESTS IN SECURITIES

As at 31 March 2025, the interests or short positions of the Director or chief executive of the Company in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which required notification to the Company and The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they have taken or deemed to have taken under such provisions of the SFO), or which were required pursuant to Section 352 of the SFO to be entered in the register maintained by the Company referred to therein, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code (the "**Model Code**") for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 of the Rules Governing the Listing of Securities on the Stock Exchange (the "**Listing Rules**") were as follows:

	Nature of Interest	Number of	Percentage
		ordinary shares	
Mr. Cheung Hoo Win (Note)	Interest of controlled corporation	389,799,559	53.18%

Note:

As at 31 March 2025, Kenvonia Family Limited ("**Kenvonia**"), which was beneficially owned as to approximately 33.33% by Mr. Cheung Hoo Win held 389,799,559 shares of the Company, representing approximately 53.18% of the issued shares of the Company. By virtue of the SFO, Mr. Cheung Hoo Win was deemed to be interested in the shares held by Kenvonia.

All the interests stated above represented long positions. As at 31 March 2025, no short positions were recorded in the Register of Directors' and Chief Executive's Interests and Short Positions required to be kept under Section 352 of the SFO.

Save as disclosed above, as at 31 March 2025, none of the Directors or the chief executive of the Company had any interests or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations that was required to be recorded pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

## DIRECTORS' INTERESTS IN A COMPETING BUSINESS

During the year, none of the Directors was interested in a business which competes or is likely to compete, either directly or indirectly, with the businesses of the Group.

## EQUITY-LINKED AGREEMENTS

No equity-linked agreements were entered into by the Group or existed during the year ended 31 March 2025.

## PERMITTED INDEMNITY PROVISIONS

During FY2025 and up to the date of this report, the Company's Bye-Laws provides that the Directors shall be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duty in their offices, provided that this indemnity shall not extend to any matter in respect of any fraud or dishonesty which may attach to any Directors.

## MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

## DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

Except as disclosed elsewhere in this report, none of the Directors had a material interest, either direct or indirect, in any contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party in FY2025.

## SUBSTANTIAL SHAREHOLDERS

As at 31 March 2025, so far as is known to the Directors, the following entity and persons (not being a Director or chief executive of the Company) had an interest or a short position in the shares or the underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or which were recorded in the register required to be kept under Section 336 of the SFO or as otherwise notified to the Company and the Stock Exchange.

The register of substantial shareholders maintained under Section 336 of the SFO shows that, as at 31 March 2025, the Company had been notified of the following interests in the Company:

		Number of ordinary shares	Percentage
	Nature of Interest		
Kenvonia	Beneficial owner	389,799,559	53.18%
Ms. Cheung Lok Chi	Interest of controlled corporation (Note 1)	389,799,559	53.18%
Mr. Cheung Hoo Yin	Interest of controlled corporation (Note 1)	389,799,559	53.18%
	Beneficial owner (Note 2)	46,579,657	6.35%
		436,379,216	59.53%



# Report of the Directors

## Notes:

- 1 Each of Ms. Cheung Lok Chi and Mr. Cheung Hoo Yin owned approximately 33.33% of the interests in Kenvonia. By virtue of the SFO, both Ms. Cheung Lok Chi and Mr. Cheung Hoo Yin were deemed to be interested in the shares held by Kenvonia.
- 2 In addition to the interest in Kenvonia, Mr. Cheung Hoo Yin personally held 46,579,657 ordinary shares of the Company.

Save as disclosed above, as at 31 March 2025, so far as is known to the Directors, the Directors were not aware of any other entities or persons (not being a Director or chief executive of the Company) had interest or short position in the shares or underlying shares which would fall to be disclosed to the Company and the Stock Exchange under the provision of Divisions 2 and 3 of Part XV of the SFO or were, directly or indirectly, interested in 5% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at a general meeting of the Company.

## BONUS ISSUE OF WARRANTS

On 18 August 2023, the Board proposed an issue of bonus warrants to the shareholders of the Company (the “**Shareholders**”) on the basis of 1 warrant for every 5 shares (the “**Bonus Issue of Warrants**”). For details of the Bonus Issue of Warrants, please refer to the announcement of the Company dated 18 August 2023 and the circular of the Company dated 31 August 2023 (the “**Warrant Circular**”). On 15 September 2023, the Shareholders approved the Bonus Issue of Warrants, pursuant to which 141,863,002 warrants were issued. The initial subscription price was HK\$0.138 and the subscription period was from 5 October 2023 to 4 October 2024 (both days inclusive). Full exercise of the subscription rights attaching to the 141,863,002 warrants would result in the issue of 141,863,002 new shares. Details of the exercise of Bonus Issue of Warrants are set out as follows:

	Number of warrants	Amount HK\$'000
Warrants issued	141,863,002	19,577
Warrants exercised during FY2024	(1,695,186)	(234)
At 31 March 2024	140,167,816	19,343
Warrants exercised during FY2025	(22,036,342)	(3,041)
Balance of warrants lapsed	118,131,474	16,302

As disclosed in the Warrant Circular, the Group would apply any subscription monies received as and when the subscription rights were exercised (the “**Subscription Monies**”) for the general working capital of the Group, including administrative expenses, and financing or funding principal activities of the Group. As at 31 March 2025, all Subscription Monies has been applied as intended for the general working capital of the Group.

## PURCHASE, REDEMPTION OR SALE OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities during FY2025.

## MAJOR CUSTOMERS

In FY2025, revenue from the Group's single largest and five largest customers combined accounted for approximately 30.02% and approximately 72.95%, respectively, of the Group's total revenue. In the Directors' opinion, the Group has no major suppliers in light of the nature of the Group's businesses.

None of the Directors or any of their associates or any Shareholders (which, to the best knowledge of the Directors, own more than 5% of the Company's issued share capital) had any beneficial interest in the Group's five largest customers.

## CORPORATE GOVERNANCE

The Company is committed to maintaining high standards of corporate governance. Information on the corporate governance practices adopted by the Company is set out in the "Corporate Governance Report" on pages 52 to 60.

## CONTINUING CONNECTED TRANSACTIONS

On 29 December 2023, an indirect wholly-owned subsidiary of the Company, as landlord, entered into a tenancy agreement (the "**Tenancy Agreement**") with K.C. (Asset) Limited, as tenant (the "**Tenant**"), in relation to the rent of House 4, Customs Pass, No. 18 Fei Ngo Shan Road, Sai Kung, New Territories (the "**Property**") for a term of three years commencing from 1 January 2024.

The salient terms of the Tenancy Agreement are set out below:

Date: 29 December 2023

Parties: (i) Devonian Development Limited ("**Devonia**")

Devonia is a company incorporated in Hong Kong with limited liability and is the owner of the Property. Devonia is an indirect wholly-owned subsidiary of the Company.

(ii) the Tenant as tenant

The Tenant is a company incorporated in the British Virgin Islands with limited liability and is wholly and beneficially owned by Mr. Cheung Chi Shing, who is the father of Mr. Cheung Hoo Win, the executive Director, and is accordingly a connected person of the Company as defined by the Listing Rules

Property: the Property

Term: Three years commencing from 1 January 2024



# Report of the Directors



Rental Deposit: HK\$1,000,000, being a sum equivalent to two months' rent to secure the due observance and performance by the Tenant of the Tenancy Agreement

Rent and Annual Cap: The monthly rent for the Property shall be HK\$500,000, which shall be payable in advance on the 1st day of each and every calendar month.

All charges for water, gas and electricity, rates, government rent, management fees and outgoings of a capital and non-recurring nature shall be paid by Devonian.

Based on the monthly rental payment under the Tenancy Agreement, the maximum annual cap for the transactions contemplated under the Tenancy Agreement for each of the three years during the term of the Tenancy Agreement shall be HK\$6,000,000.

The monthly rent under the Tenancy Agreement was determined after arm's length negotiations with reference to the monthly rental of other similar premises in the Hong Kong market and the professional valuation report issued by an independent valuer.

The Property is held by the Group as investment for rental purposes and the entering into of the Tenancy Agreement will contribute rental income to the Group. Since the Tenant is a connected person to the Company, the Company would prefer to rent the Property to such tenant which the Company is familiar with and which it can ensure punctual rental payment.

The Directors, including the independent non-executive Directors (the "INEDs"), consider that the transactions contemplated under the Tenancy Agreement are in the ordinary and usual course of business of the Group and the terms of the Tenancy Agreement are based on normal commercial terms and are fair and reasonable and in the interests of the Company and the independent Shareholders as a whole.

The transactions contemplated under the Tenancy Agreement constitute continuing connected transaction on the part of the Company under Chapter 14A of the Listing Rules. As the applicable percentage ratios in respect of the annual cap for the Tenancy Agreement is less than 25% and the annual consideration is less than HK\$10,000,000, the transactions contemplated under the Tenancy Agreement are subject to the reporting and announcement requirements under Chapter 14A of the Listing Rules but is exempt from the circular and the independent Shareholders' approval requirements.

## Annual Review on the Continuing Connected Transaction

The INEDs have reviewed the continuing connected transactions mentioned above pursuant to Rule 14A.55 of the Listing Rules and confirmed that the aforesaid continuing connected transaction had been entered into:

- (i) in the ordinary and usual course of business of the Group;
- (ii) on normal commercial terms or better to the Group; and
- (iii) in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interests of the Shareholders as a whole.



According to Rule 14A.56 of the Listing Rules, the Company's auditor was engaged to report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements other than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 (Revised) "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by Hong Kong Institute of Certified Public Accountants. The Board has received an unqualified letter from the auditor of the Company in accordance with Rule 14A.56 of the Listing Rules containing the auditors' findings and conclusion on the above continuing connected transactions of the Group, stating that the auditor have not noticed anything that causes them to believe that any of these continuing connected transactions: (a) have not been approved by the Company's board of directors; (b) were not entered into, in all material aspects, in accordance with the relevant agreements governing such transactions; and (c) have exceeded the annual cap as set by the Company for the financial year ended 31 March 2025.

## SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of its Directors as at the latest practicable date prior to the issue of this report, the public float of the shares of the Company is sufficient.

## AUDITORS

Grant Thornton Hong Kong Limited will retire at the forthcoming AGM. A resolution will be proposed to appoint auditors and to authorise the Board to fix their remuneration.

On behalf of the Board  
**Ng Yiu Chuen**  
*Executive Director*

Hong Kong, 27 June 2025



# CORPORATE GOVERNANCE REPORT

The board (the “**Board**”) of directors (the “**Directors**”) of Styland Holdings Limited (the “**Company**” together with its subsidiaries referred to as the “**Group**”) is committed to the maintenance of good corporate governance practices and procedures. The Company believes that good corporate governance provides a framework that is essential for effective management, a healthy corporate culture, sustainable business growth and enhancing shareholders’ value.

The Company has adopted the Corporate Governance Code (the “**CG Code**”) as contained in Appendix C1 to the Rules Governing the Listing of Securities (the “**Listing Rules**”) on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) as its own code of corporate governance practices. Save as disclosed below, the Company has complied with the applicable code provisions of the CG Code during FY2025.

## BOARD OF DIRECTORS

As at 31 March 2025, the Board comprised two executive Directors, namely Mr. Cheung Hoo Win (Chief Executive Officer) and Mr. Ng Yiu Chuen, and three independent non-executive Directors (the “**INEDs**”), namely Mr. Li Hancheng (Non-executive Chairman), Mr. Lo Tsz Fung Philip and Ms. Ling Sui Ngor. The Directors believe that the composition of the Board has a balance of skills and experience that is appropriate for the requirements of the businesses of the Group.

It is the Group’s practice that the chairman of the Board (the “**Chairman**”) is also an INED. Following our usual custom, the meeting between the Chairman and INEDs has been held annually so that the views of the INEDs in respect of corporate governance improvements, the effectiveness of the Board and any other issues the INEDs may wish to raise will be further discussed by the Board. In addition, the critical issues discussed in the audit committee meetings with the external auditor would be reported to the Board.

As the majority of the Board members are INEDs, there is a strong independent element within the Board, which can effectively exercise independent judgment and monitor the corporate governance of the Group. All INEDs are appointed for a specific term of two years and each of them has made a confirmation on independence. After reviewing their confirmations on independence, the Company believes that they are still independent under Rule 3.13 of the Listing Rules.

For FY2025, 13 board meetings and two general meetings of the Company were held. Details of the Directors’ attendance records are as follows:

	Number of board meetings attended	Number of general meeting attended
<b>Executive Directors:</b>		
Mr. Cheung Hoo Win (Chief Executive Officer)	13/13	1/1
Mr. Ng Yiu Chuen	12/13	1/1
<b>Independent Non-Executive Directors</b>		
Mr. Li Hancheng (Non-executive Chairman)	13/13	1/1
Mr. Lo Tsz Fung Philip	13/13	1/1
Ms. Ling Sui Ngor	13/13	1/1

### Change in Director's information

Pursuant to the relevant requirement under the Listing Rules, the changes in Director's information since 1 April 2024 are set out below:

- With effect from 1 April 2024, the monthly salary of Mr. Ng Yiu Chuen, the executive Director, has been increased from HK\$106,000 to HK\$110,000.

## FUNCTIONS OF THE BOARD

To avoid concentration of power in any one individual, a clear division of responsibilities between the Non-executive Chairman and the Chief Executive Officer is crucial to the effective running of the Board and the day-to-day management of the Group's businesses. During FY2025, the positions of the Non-executive Chairman and the Chief Executive Officer of the Company were held by two different Directors, namely Mr. Li Hancheng and Mr. Cheung Hoo Win. Their roles and duties are segregated with a clear division of responsibilities.

The Board meets regularly to discuss the overall strategy as well as the operation and business performance of the Group, and to approve the Group's annual and interim results and other matters which need to be dealt with. The Board has delegated the day-to-day responsibilities to the management through the operation manuals which are reviewed from time to time to ensure that they meet the requirements of the Group's business development.

The Group strives to promote the culture of continued professional development among the members of the Group including the Directors. To ensure that the Directors' contribution to the Board remains informed and relevant, all of the Directors have engaged in continuous professional developments that were relevant to their performance of duties as Directors. According to the training records provided by the Directors, Mr. Lo Tsz Fung Philip and Ms. Ling Sui Ngor have also attended training courses, seminars or conferences to develop and refresh their knowledge and skills. In FY2025, certain materials on legislative and regulatory updates were circulated to the Directors for them to update themselves on changes of regulations. In addition, the Group has in place the continued learning sponsorship scheme to sponsor the members of the Group including the Directors for their continuous professional development.

The Board is also responsible for performing the corporate governance duties as required under the CG Code. The major roles and functions of the Board in respect of corporate governance are:

- to develop and review the Company's policies and practices on corporate governance;
- to review and monitor the training and continuous professional development of the Directors or senior management;
- to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- to develop, review and monitor the code of conduct and compliance manual applicable to the employees and Directors; and
- to review the Company's compliance with the CG Code and disclosure in this Corporate Governance Report.



# Corporate Governance Report

In FY2025 and up to the date of this report, the Board has performed the corporate governance duties.

## BOARD DIVERSITY POLICY

The Board has adopted a board diversity policy which sets out its approach to achieving diversity on the Board. The Company recognises that increasing the diversity at the Board level will support the attainment of the Company's strategic objectives and sustainable development. The effectiveness of the Board diversity policy has been reviewed by the Nomination Committee annually.

Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge and length of service. The ultimate decision will be based on the merit and contribution that the selected candidates will bring to the Board while taking into account diversity.

A female INED who possesses the necessary skills, experience and caliber appropriate to the Group's business has been appointed. The Board believes that the Company has achieved its Board gender diversity. The Group recognises the importance of the gender diversity not just at the Board level but also at its workforce level. As at 31 March 2025, 40% of the Group's employees were female. The Company promotes an inclusive culture in the workplace and encourages staff to speak up if they have concerns.

## BOARD'S APPROACH TO ESG

The Board has the overall responsibility for the Environmental, Social and Governance (the "ESG") strategy, reporting and determining the management approach taken in this area.

The Board believes that corporate governance and ESG are complementary, with corporate governance linked to good governance of environmental and social issues, which touch on all aspects of the Group's businesses. The Board should take into consideration the environmental and social risks or impacts, and embed these ESG factors including environmental protection culture into its business operation, and should consider how the Group is to interact with its own people and the communities in which it operates and how they are governed.

The Report of the Directors contains statements from the Board on the Group's environmental policy and performance, its relationship with stakeholders and its compliance with laws and regulations.

The Group has evaluated a number of environmental, social and operational related issues, and assessed their importance to stakeholders and the Group through various channels. This assessment helps to ensure that the Group's business objectives and development directions are in line with the expectations and requirements of its stakeholders. The expectations and concerns of the stakeholders and the Group's response are set out in the section headed "Stakeholders' Engagement" contained in the ESG Report.

## BOARD COMMITTEES

### Audit Committee

The Company has the Audit Committee comprising all INEDs. The principal duties of the Audit Committee are to review the Group's interim and annual results, internal controls and make recommendations to the Board. The detailed terms of reference of the Audit Committee are available for inspection on the websites of Company and the Stock Exchange respectively.

Three Audit Committee meetings were held for FY2025. The attendance of each member of the Audit Committee is set out as follows:

Members of the Audit Committee	Number of Audit Committee meetings attended
Mr. Lo Tsz Fung Philip (Chairman)	3/3
Mr. Li Hancheng	3/3
Ms. Ling Sui Ngor	3/3

The Audit Committee had performed the following work in FY2025:

- (i) reviewed and approved the audit scope and fees proposed by the external auditor for the annual audit for the year ended 31 March 2025;
- (ii) discussed with the external auditor any major audit issues of the Group;
- (iii) reviewed the change in accounting standards and assessment of potential impacts on the Group's consolidated financial statements;
- (iv) reviewed and recommended for the Board's approval of the consolidated financial statements and the related results announcement for the year ended 31 March 2024;
- (v) reviewed and recommended for the Board's approval of the consolidated financial statements and the related results announcement for the six months ended 30 September 2024;
- (vi) reviewed the effectiveness of the internal control systems and the risk management of the Group; and
- (vii) reviewed the adequacy of the resources, staff qualifications and experience, training programmes and budget of the Group's accounting and financial reporting functions.





# Corporate Governance Report

## Remuneration Committee

The Company has the Remuneration Committee comprising all INEDs. The Company inspires the culture of pursuing business growth which influences individual performance scores which were linked to rewards. The Remuneration Committee's principal duties are to make recommendations to the Board on the remuneration policy and structure for the Directors and senior management and to ensure that they are fairly rewarded for their individual contribution to the Group's overall performance. It is also the Remuneration Committee's duty to determine the specific remuneration packages of all executive Directors and senior management. The detailed terms of reference of the Remuneration Committee are available for inspection on the websites of the Company and the Stock Exchange respectively.

Three Remuneration Committee meetings were held in FY2025. The attendance of each member of the Remuneration Committee is set out as follows:

Members of the Remuneration Committee	Number of Remuneration Committee meetings attended
Ms. Ling Sui Ngor (Chairman)	3/3
Mr. Li Hancheng	3/3
Mr. Lo Tsz Fung Philip	3/3

The Remuneration Committee had performed the following work in FY2025:

- (i) reviewed and approved the adjustment of remuneration to an executive Director; and
- (ii) reviewed and approved the payment of bonus to an executive Director.

## Nomination Committee

The Company has set up the Nomination Committee comprising all INEDs. The Nomination Committee shall make recommendations to the Board on all new appointments or re-appointments of Directors in accordance with the nomination policy. The Board shall have the final decision on all matters relating to the Nomination Committee's recommendations. The selection criteria are mainly based on the professional qualifications, work experience and time commitment of the candidates as well as the diversity policy adopted by the Board. The Nomination Committee is of the view that the Board diversity policy is followed by the Board for its composition.

For nomination of an INED, the independence of the proposed candidate will be assessed with regard to the factors laid down in the Listing Rules. There are no fixed terms of service for executive Directors while INEDs are engaged for a term of two years, subject to retirement by rotation and re-election in accordance with the provisions of the Bye-Laws of the Company. The detailed terms of reference of the Nomination Committee are available for inspection on the websites of the Company and the Stock Exchange respectively.

One Nomination Committee meeting was held in FY2025. The attendance of each member of the Nomination Committee is set out as follows:

Members of the Nomination Committee	Number of Nomination Committee meeting attended
Mr. Li Hancheng (Chairman)	1/1
Mr. Lo Tsz Fung Philip	1/1
Ms. Ling Sui Ngor	1/1

The Nomination Committee had performed the following work in FY2025:

- (i) reviewed the structure, size and composition of the Board to ensure they were suitable for the Group's corporate strategy and development;
- (ii) reviewed and recommended for the Board's approval the proposed resolutions for re-election of the retiring Directors at the 2024 annual general meeting;
- (iii) assessed the independence of the INEDs; and
- (iv) reviewed the Board diversity policy.

### Model Code for Securities Transactions by Directors of Listed Issuers

The Board has adopted the Model Code (the "Model Code") for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 of the Listing Rules as its own code for securities transactions by Directors.

The Directors have confirmed, following specific enquiry by the Company, that in FY2025, they have complied with the required standard as set out in the Model Code.

### AUDITORS' REMUNERATION

The remuneration paid or payable to external auditors for FY2025 were as follows:

Nature	Amount HK\$'000
Grant Thornton Hong Kong Limited	
– Audit services	1,000
– Non-audit services	–
Other auditor	
– Internal controls review	78



## COMPANY SECRETARY

Mr. Cheung Chun To was appointed as the financial controller and company secretary (the “**Company Secretary**”) of the Company in August 2023. He is a fellow member of the Association of Chartered Certified Accountants and also a member of the Hong Kong Institute of Certified Public Accountants. Mr. Cheung has taken no less than 15 hours of relevant professional training to update his skills and knowledge during FY2025.

## SHAREHOLDERS’ RIGHTS

### Convening a Special General Meeting of the Company by Shareholders

In accordance with Article 62 of the New Bye-laws of the Company, subject to the provisions of the Companies Act, special general meetings shall also be convened on the requisition of members of the Company holding at the date of deposit of the requisition not less than one-tenth of such of the paid-up capital of the Company as at the date of the deposit carries the right of voting at general meetings of the Company. The requisition must state the purposes of the meeting, and must be signed by the requisitionists and deposited at the registered office of the Company, and may consist of several documents in like form each signed by one or more requisitionists.

### Procedures for Making Proposals at Shareholders’ Meetings

If a shareholder of the Company wishes to nominate a person to stand for election as a Director, the following documents must be validly sent to the Company’s head office or registration office in Hong Kong, namely (i) his/her notice of intention to propose a resolution at the general meeting; and (ii) a notice in writing signed by the nominated candidate of the candidate’s willingness to be appointed. The minimum length of the period for lodgment of the notices of (i) and (ii) above shall be at least seven days and that the period of such notices shall commence no earlier than the day after the despatch of the notice of the general meeting appointed for such election and end no later than seven days prior to the date of such general meeting.

To put forward proposals other than the above at a general meeting, shareholders of the Company should submit a written notice of those proposals with their detailed contact information to the Company Secretary at the Company’s principal place of business in Hong Kong. The notice period to be given to all the shareholders of the Company for consideration of the proposals raised by the shareholders concerned at general meetings varies according to the nature of the proposals.

### To Speak at a General Meeting

In accordance with Article 65A of the New Bye-laws of the Company, all members have the right to (i) speak at a general meeting; and (ii) vote at a general meeting except where a member is required, by the Listing Rules, to abstain from voting to approve the matter under consideration.

### The Company’s Bye-laws

There were no significant changes in the Company’s constitutional documents in FY2025.

## SHAREHOLDERS AND INVESTORS RELATIONS

The Board adopts an open and transparent communication policy and ensures that there is full disclosure to the public as a way to enhance corporate governance. The Board aims to provide the shareholders of the Company and the public with the necessary information for them to form their own judgment on the Company. Corporate communication materials such as annual reports, interim reports and circulars are issued in printed form and are also available in electronic format on the websites of the Company, the Stock Exchange and irasia.com respectively.

At the annual general meeting that is held annually and the special general meeting that is to be held from time to time, the Directors including the INEDs would attend these meetings to answer the questions raised by shareholders. In addition, we have the shareholders' hotline as well as the dedicated email account for taking enquiries and for receiving feedback from our shareholders.

### Procedures for Sending Enquiries to the Board

Enquiries by shareholders to be put to the Board can be sent in writing to the Directors or the Company Secretary at the principal place of business in Hong Kong. The shareholders may make any enquiry about the Company through the following hotlines:

Telephone: (852) 2959 3123  
Facsimile: (852) 2310 4824  
E-mail address: shareholder@styland.com

For share registration related matters, such as share transfer and registration, change of name or address, loss of share certificates or dividend warrants, the registered shareholders of the Company can contact the branch share registrar of the Company in Hong Kong, Tricor Investor Services Limited.

The Board is responsible for regularly reviewing the effectiveness of the shareholders communication policy.

## ACCOUNTABILITY AND AUDIT

### Financial Reporting


The Board acknowledges its responsibility for the preparation of the financial statements for each financial period, which shall give a true and fair view of the state of affairs of the Company. During FY2025, other than the disclosure in Note 2.1 to the consolidated financial statements, the Board was not aware of any material uncertainties relating to events or conditions that might cast significant doubt upon the Company's ability to continue in business. Accordingly, the Board has prepared the financial statements of the Company on a going concern basis.

All of the Directors acknowledged their responsibility for preparing the financial statements of the Company for FY2025.

The statement of the external auditor of the Company about its reporting responsibilities on the consolidated financial statements of the Group is set out in the Independent Auditor's Report on pages 65 to 70 of this annual report.



# Corporate Governance Report



The Company announces its interim and annual results as soon as reasonably practicable after the end of the relevant financial period and the financial year respectively pursuant to the requirements of the Listing Rules, disclosing all such information as would enable the shareholders of the Company to assess the performance, financial position and prospects of the Company.

## **Risk Management and Internal Controls**

The Board also acknowledges its responsibility for overseeing the risk management of the Group and internal controls on an ongoing basis and reviewing their effectiveness at least annually. The management continues to allocate resources for the risk management and internal control systems to provide reasonable, though not absolute, assurance against misstatement or loss and to manage rather than eliminate the risk of failure to achieve business objectives.

Risks associated with the business activities of the Group are identified and evaluated by each operating unit. The identified risks together with their control measures will be reported to the Audit Committee and the Board for approval. The Audit Committee and the Board would regularly review the risk factors and their control measures to respond to the changes in its businesses and the external environments.

The Board, through the Audit Committee, has delegated the internal audit function to an independent external assurance provider, who has conducted a review on the adequacy and effectiveness of the Group's risk management and internal control systems for FY2025.

A risk-based approach is adopted for the internal audit of the Group. The annual work plan covers the major activities and process of the operation of the Group, business and service segments and corporate governance. The results of these audit activities were communicated to the Audit Committee and will be followed up for proper implementation.

Based on the report from the outsourced internal auditor, the Board considers the internal control and risk management systems of the Group adequate and effective, and the Group has complied with the CG Code.

The Audit Committee has discussed with the management about the adequacy of the resources, staff qualifications and experience, training programmes on the Group's accounting, financial reporting and internal control functions.

## **Handling and Dissemination of Inside Information**

The Group had, from time to time, reminded the management of the requirements of the Listing Rules and guidelines on inside information issued by the Stock Exchange and the Securities and Futures Commission. The blackout notice period and Model Code are sent to the Directors regularly to arouse their awareness to preserve confidentiality of inside information. Inside information (if any) is only disseminated to specified persons on a need-to-know basis.

On behalf of the Board  
**Cheung Hoo Win**  
*Chief Executive Officer*

Hong Kong, 27 June 2025

BOARD OF DIRECTORS

**Executive Directors**

Mr. Cheung Hoo Win (Chief Executive Officer)  
Mr. Ng Yiu Chuen

**Independent Non-Executive Directors**

Mr. Li Hancheng (Non-executive Chairman)  
Mr. Lo Tsz Fung Philip  
Ms. Ling Sui Ngor

AUDIT COMMITTEE

Mr. Lo Tsz Fung Philip (Chairman)  
Mr. Li Hancheng  
Ms. Ling Sui Ngor

REMUNERATION COMMITTEE

Ms. Ling Sui Ngor (Chairman)  
Mr. Li Hancheng  
Mr. Lo Tsz Fung Philip

NOMINATION COMMITTEE

Mr. Li Hancheng (Chairman)  
Mr. Lo Tsz Fung Philip  
Ms. Ling Sui Ngor

COMPANY SECRETARY

Mr. Cheung Chun To

AUDITOR

Grant Thornton Hong Kong Limited

LEGAL ADVISERS

**As to Hong Kong Law**  
TC & Co.

**As to Bermuda Law**  
Appleby

PRINCIPAL BANKERS

OCBC Bank (Hong Kong) Limited  
Industrial and Commercial Bank of China (Asia)  
Limited  
Chong Hing Bank Limited  
Bank of China (Hong Kong) Limited  
The Hongkong and Shanghai Banking  
Corporation Limited

PRINCIPAL REGISTRAR

Ocorian Management (Bermuda) Limited  
Victoria Place, 5th Floor  
31 Victoria Street  
Hamilton HM 10  
Bermuda





## Corporate Information



HONG KONG BRANCH REGISTRAR	Tricor Investor Services Limited 17/F, Far East Finance Centre 16 Harcourt Road Hong Kong
REGISTERED OFFICE	Victoria Place, 5th Floor 31 Victoria Street Hamilton HM 10 Bermuda
PRINCIPAL PLACE OF BUSINESS	Suites 301-3, 3rd Floor, 12 Taikoo Wan Road, Taikoo Shing, Hong Kong Telephone: (852) 2959 7200 Facsimile: (852) 2310 4824 E-mail address: sty@styland.com
SHAREHOLDERS' SERVICE HOTLINE	Telephone: (852) 2959 3123 Facsimile: (852) 2310 4824 E-mail address: shareholder@styland.com
WEBSITE	<a href="http://www.styland.com">http://www.styland.com</a>
INVESTORS' WEBSITE	<a href="https://www.irasia.com/listco/hk/styland/">https://www.irasia.com/listco/hk/styland/</a>

### MR. CHEUNG HOO WIN

#### Chief Executive Officer and Executive Director

Mr. Cheung, aged 45, joined the Group in 2004. He was appointed executive Director in 2006 and Chief Executive Officer in 2009. Mr. Cheung graduated from Peking University (Department of International Economics and Trade). During his studies at Peking University, Mr. Cheung developed good business connections in the People's Republic of China (the "PRC"). Previously, he worked for China Development Research Foundation, the subordinate unit of the Development Research Centre of the State Council, and was the vice-president of the Macau Energy Saving Association. Mr. Cheung is a member of the Hong Kong United Youth Association.

Mr. Cheung is responsible for the entire Group's business and development. He is also responsible for the Group's China related businesses as well as dealing with the Group's mainland customers which also have their operations in Hong Kong. Mr. Cheung is also one of the directors of the subsidiaries of the Company.

Mr. Cheung together with his sister Ms. Cheung Lok Chi, and his brother Mr. Cheung Hoo Yin, on equal percentage, hold shareholding interests in Kenvonia Family Limited, the single largest shareholder of the Company.

### MR. NG YIU CHUEN

#### Executive Director

Mr. Ng, aged 66, joined the Group in 2010 as associate director of a subsidiary. He was appointed executive Director in December 2010. Mr. Ng obtained a bachelor's degree in Business Administration from City University of Hong Kong and was elected as Associate of The Hong Kong Institute of Bankers in 2002.

Mr. Ng has over 45 years of experience in the financing and asset management business. Prior to joining the Group, he had, for more than 18 years, held senior executive management roles and was responsible for overseeing the finance division and managing the portfolios of liquid assets for various well known international companies including GE Capital (Hong Kong) Limited and American Express Bank Limited. Mr. Ng is mainly responsible for the money lending business of the Group. Mr. Ng is also one of the directors of certain subsidiaries of the Company.

### MR. LI HANCHENG

#### Non-Executive Chairman and Independent Non-Executive Director

Mr. Li, aged 62, was appointed independent non-executive Director in 2008 and the non-executive Chairman of the Company on 31 March 2020. He graduated from Southwest University of Political Science and Law in 1984. Mr. Li had previously worked at the Supreme People's Court of the PRC as a senior judge. He possesses extensive experience and practice in law.



## Board of Directors



Mr. Li is a lawyer of the Beijing S&P (Haikou) Law Firm and the senior partner of the Beijing S&P Law Firm. He is also a member of China Maritime Law Association, All China Lawyers Association and Hainan Lawyers Association. He is an independent non-executive director of SnowValley Agriculture Group Company Limited and an outside director of Beijing Capital Highway Development Group Company Limited. Mr. Li was an independent non-executive director of China Minsheng Banking Corp., Ltd., a company listed on the Main Board of The Stock Exchange of Hong Kong Limited under the stock code: 1988, and Shanghai Stock Exchange under the stock code: 600016 from October 2016 to September 2023. He was also an outside director of Beijing Electronics Holding Company Limited from February 2015 to September 2023.

### MR. LO TSZ FUNG PHILIP

#### Independent Non-Executive Director

Mr. Lo, aged 58, was appointed independent non-executive Director in 2009. He graduated from the University of Wollongong, NSW Australia in 1992 with a Bachelor of Commerce degree. Currently, Mr. Lo holds the positions of director and chief executive officer, chief financial officer as well as corporate secretary at China Keli Electric Company Limited, a company listed on the NEX board of TSX Venture Exchange in Canada. Mr. Lo is also the director of Great Vision Capital Limited which was a listing advisor approved by the Dutch Caribbean Securities Exchange. Previously, he was an independent director of Dragon Jade International Limited, a company listed on OTCQX in the United States, from 2012 to 2021. He was also an executive director of Golden Century International Holdings Group Limited (stock code 91), a company listed on the Main Board of The Stock Exchange of Hong Kong Limited, from 2019 to 2020.

Mr. Lo has extensive experience in the areas of corporate management, financial accounting and auditing. Mr. Lo is a member of the Certified Public Accountants of Australia and a certified public accountant of the Hong Kong Institute of Certified Public Accountants.

### MS. LING SUI NGOR

#### Independent Non-Executive Director

Ms. Ling, aged 53, was appointed independent non-executive Director in December 2021. She obtained a bachelor's degree in Business Administration (Honours) from Hong Kong Baptist University and a master's degree in Business Administration from the University of London. Ms. Ling has over 30 years of experience in auditing, finance and human resources. Prior to joining the Company, she held managerial roles for PricewaterhouseCoopers and other group companies of multinational corporations listed outside Hong Kong, and has participated in certain initial public offering projects in Hong Kong. Ms. Ling also held senior executive management roles for certain well-known education and cultural organisations.

Ms. Ling is a certified public accountant of the Hong Kong Institute of Certified Public Accountants and a professional member of the Hong Kong Institute of Human Resource Management.

# INDEPENDENT AUDITOR'S REPORT



To the members of Styland Holdings Limited

大凌集團有限公司

(incorporated in Bermuda with limited liability)

## OPINION

We have audited the consolidated financial statements of Styland Holdings Limited (the “**Company**”) and its subsidiaries (together, the “**Group**”) set out on pages 71 to 164 which comprise the consolidated statement of financial position as at 31 March 2025, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2025, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with HKFRS Accounting Standards as issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

## BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“**HKSAs**”) as issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “**Code**”) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## MATERIAL UNCERTAINTY RELATED TO GOING CONCERN

We draw attention to Note 2.1 to the consolidated financial statements, which indicate that the Group’s net loss of approximately HK\$58,297,000 for the year ended 31 March 2025 and, as of that date, the Group had net current liabilities of approximately HK\$107,285,000. These conditions, along with other matters as set forth in Note 2.1, indicate that a material uncertainty exists that may cast significant doubt on the Group’s ability to continue as a going concern. Our opinion is not modified in respect of this matter.



## KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### The Key Audit Matters

### How the matter was addressed in our audit

#### **Expected credit losses ("ECL") allowance for accounts receivable arising from the business of securities dealing and brokerage services and loans receivable**

*Refer to notes 17 and 18 to the consolidated financial statements, the accounting policies in note 2.7 and the critical judgment in applying the Group's accounting policies in note 4.2*

As at 31 March 2025, the carrying amounts of the Group's loans receivable and accounts receivable arising from the business of securities dealing and brokerage services, net of ECL allowance of HK\$16,871,000 and HK\$1,329,000, were HK\$74,043,000 and HK\$12,732,000, respectively.

ECL measurement involves significant management judgement and estimation, with the involvement of the Group's external specialists, in (i) the selection of appropriate models and key inputs used in the ECL model, including the probability of default ("PD") and loss given default ("LGD"), (ii) the determination of the criteria for significant increase in credit risk and (iii) the selection and use of reasonable and supportable forward-looking information.

We identified the ECL allowance for loans receivable and accounts receivable arising from the business of securities dealing and brokerage services as a key audit matter due to the significant judgement and estimation made by the management in the assessment process.

Our audit procedures in relation to the assessment of ECL allowance for loans receivable and accounts receivable arising from the business of securities dealing and brokerage services included:

- inquiring the management on the Group's established policies and procedures on credit risk management, assessing and evaluating the process with respect to identification of loans receivable from borrowers and accounts receivable from clients and the measurement of the ECL allowance;
- evaluating the competency, capabilities and objectivity of the Group's external specialists by taking into account of their independence, experience and qualifications;
- evaluating the reasonableness and appropriateness of the ECL models and assumptions, information and parameters used in the model including establishing the forward-looking factors, and the relationship between the forward looking factors and the key inputs, including PD and LGD, in the ECL model to determine the impairment loss; and
- checking, on sample basis, the existence and estimation of the expected recoverable amount of the underlying collateral, if applicable.

## KEY AUDIT MATTERS (CONTINUED)

The Key Audit Matters	How the matter was addressed in our audit
<p><b>Valuation of investment property</b></p> <p><i>Refer to note 15 to the consolidated financial statements, the accounting policies in note 2.5 and the key sources of estimation uncertainty in note 4.1</i></p> <p>As at 31 March 2025, the Group's investment property amounted to HK\$383,000,000, represented approximately 58% of the Group's total assets.</p> <p>As at 31 March 2025, the Group's investment property was stated at fair value based on valuations performed by independent qualified valuer (the "Valuer").</p> <p>We identified the valuation of investment property as a key audit matter due to its dependency on significant judgments and assumptions.</p>	<p>Our audit procedures in relation to the valuation of investment property included:</p> <ul style="list-style-type: none"> <li>– evaluating the competency, capabilities and objectivity of the Valuer by taking into account of their independence, experience and qualifications;</li> <li>– assessing appropriateness of the methodologies and the key assumptions used in the valuation in arriving at the fair value of investment property; and</li> <li>– assessing the reasonableness of key inputs used in the valuation by comparing with relevant market information with similar properties.</li> </ul>

## OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises all the information in the annual report of the Company, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.





# Independent Auditor's Report

## RESPONSIBILITIES OF DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRS Accounting Standards as issued by the HKICPA and the disclosure requirements of Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors assisted by the Audit Committee are responsible for overseeing the Group's financial reporting process.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, in accordance with section 90 of the Bermuda Companies Act 1981 and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purpose of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.



# Independent Auditor's Report

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### **Grant Thornton Hong Kong Limited**

*Certified Public Accountants*

11th Floor, Lee Garden Two

28 Yun Ping Road

Causeway Bay

Hong Kong SAR

27 June 2025

### **Kan Kai Ching**

Practising Certificate No.: P07816

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 March 2025


	Notes	2025 HK\$'000	2024 HK\$'000 (Re-presented)
Turnover	6	191,314	205,664
Revenue	6	64,719	22,573
Costs of brokerage services		(2,935)	(2,064)
Other income	6	4,248	2,808
Administrative expenses		(49,185)	(50,658)
Selling and distribution expenses		(14,893)	(4,104)
Change in fair value of investment property	15	(37,000)	(21,500)
Change in fair value of financial assets at fair value through profit or loss ("FVTPL")		768	(2,862)
Loss on disposal of a subsidiary	29(b)	–	(783)
Gain/(loss) on disposal of financial assets at FVTPL		694	(458)
Impairment loss on right-of-use assets	14	–	(283)
Expected credit losses ("ECL") recognised in respect of loans receivable	17	(6,048)	(4,713)
ECL recognised in respect of accounts receivable	18	(268)	(306)
ECL recognised in respect of other receivables	19	(663)	(1,263)
Reversal of ECL recognised in respect of loans receivable	17	1,843	4,038
Reversal of ECL recognised in respect of accounts receivable	18	333	18
Reversal of ECL recognised in respect of other receivables	19	449	624
Fine	7	(3,000)	–
Finance costs	8	(17,359)	(17,864)
<b>Loss before taxation</b>	7	<b>(58,297)</b>	<b>(76,797)</b>
Income tax expense	9	–	–
<b>Loss and total comprehensive expenses for the year</b>		<b>(58,297)</b>	<b>(76,797)</b>
<b>Loss per share</b>	13		
– Basic		8.10 HK cents	10.82 HK cents
– Diluted		8.10 HK cents	10.82 HK cents

The notes on pages 77 to 164 are an integral part of these consolidated financial statements.



# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 31 March 2025



	Notes	2025 HK\$'000	2024 HK\$'000
<b>ASSETS AND LIABILITIES</b>			
<b>Non-current assets</b>			
Property, plant and equipment	14	7,623	3,656
Investment property	15	383,000	420,000
Intangible assets	16	–	–
Financial asset at FVTPL	20	7,143	6,983
Other receivables, deposits and prepayments	19	608	–
Loans receivable	17	16,758	16,169
		<b>415,132</b>	446,808
<b>Current assets</b>			
Loans receivable	17	57,285	72,325
Accounts receivable	18	15,578	336
Other receivables, deposits and prepayments	19	4,799	10,133
Financial asset at fair value through other comprehensive income ("FVOCI")	37	–	–
Financial assets at FVTPL	20	3,200	1,101
Client trust funds	21	134,002	–
Cash and cash equivalents	22	26,663	18,218
		<b>241,527</b>	102,113
Assets held for sale	29(a)	–	112,003
		<b>241,527</b>	214,116
<b>Total assets</b>		<b>656,659</b>	660,924

		2025	2024
	Notes	HK\$'000	HK\$'000
<b>Current liabilities</b>			
Accounts payable	23	138,286	276
Convertible bonds	28	–	–
Other payables and accruals	24	10,814	8,547
Promissory notes payable	25	36,333	30,000
Loans	26	161,836	170,991
Lease liabilities	27	1,543	442
		348,812	210,256
Liabilities directly associated with assets classified as held for sale	29(a)	–	79,240
		348,812	289,496
<b>Net current liabilities</b>		(107,285)	(75,380)
<b>Total assets less current liabilities</b>		307,847	371,428
<b>Non-current liabilities</b>			
Promissory notes payable	25	23,200	36,333
Lease liabilities	27	4,665	324
Long service payment obligation		670	203
		28,535	36,860
<b>Net assets</b>		279,312	334,568
<b>EQUITY</b>			
Share capital	30	73,305	71,101
Reserves		206,007	263,467
<b>Total equity</b>		279,312	334,568

**Cheung Hoo Win**  
Executive Director

**Ng Yiu Chuen**  
Executive Director



The notes on pages 77 to 164 are an integral part of these consolidated financial statements.



# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 31 March 2025

	Attributable to the owners of the Company							Total HK\$'000
	Share capital HK\$'000	Share premium* HK\$'000	Capital redemption reserve* HK\$'000 (note 31(c))	Special capital reserve* HK\$'000 (note 31(a))	Contributed surplus* HK\$'000 (note 31(b))	Convertible bonds reserve* HK\$'000	Accumulated losses* HK\$'000	
At 1 April 2023	70,932	191,551	7,480	571,147	512,667	2,433	(945,078)	411,132
Loss and total comprehensive expense for the year	-	-	-	-	-	-	(76,797)	(76,797)
Transactions with owners:								
Exercise of bonus warrants (note 30)	169	64	-	-	-	-	-	233
Redemption of convertible bonds (note 28)	-	-	-	-	-	(2,433)	2,433	-
Total transactions with owners	169	64	-	-	-	(2,433)	2,433	233
At 31 March 2024 and 1 April 2024	71,101	191,615	7,480	571,147	512,667	-	(1,019,442)	334,568
Loss and total comprehensive expense for the year	-	-	-	-	-	-	(58,297)	(58,297)
Transaction with owners:								
Exercise of bonus warrants (note 30)	2,204	837	-	-	-	-	-	3,041
Total transactions with owners	2,204	837	-	-	-	-	-	3,041
At 31 March 2025	73,305	192,452	7,480	571,147	512,667	-	(1,077,739)	279,312

\* The reserves accounts comprise the Group's reserve of HK\$206,007,000 (2024: HK\$263,467,000) in the consolidated statement of financial position.

The notes on pages 77 to 164 are an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS


for the year ended 31 March 2025

	2025 HK\$'000	2024 HK\$'000 (Re-presented)
<b>Cash flows from operating activities</b>		
Loss before taxation	(58,297)	(76,797)
Adjustments for		
Change in fair value of financial assets at FVTPL	(768)	2,862
Change in fair value of investment property	37,000	21,500
Depreciation	2,741	2,643
Finance costs	17,359	17,864
ECL recognised in respect of loans receivable	6,048	4,713
ECL recognised in respect of accounts receivable	268	306
ECL recognised in respect of other receivables	663	1,263
Impairment of right-of-use assets	–	283
Bank interest income	(1,505)	(352)
Loss on disposal of property, plant and equipment	–	49
Loss on written-off of property, plant and equipment	7	–
Loss on disposal of a subsidiary	–	783
Gain on early termination of lease	–	(1)
Written off of long-aged payables	–	(96)
Bad debts recovery	(48)	(557)
Bad debts written-off	3,660	–
Reversal of ECL recognised in respect of loans receivable	(1,843)	(4,038)
Reversal of ECL recognised in respect of accounts receivable	(333)	(18)
Reversal of ECL recognised in respect of other receivables	(449)	(624)
Operating profit/(loss) before working capital changes	4,503	(30,217)
Decrease in accounts receivable	3,435	7,332
Decrease in loans receivable	20,119	9,710
Decrease in contract asset	–	471
Decrease/(Increase) in other receivables, deposits, and prepayments	7,824	(6,206)
Decrease in financial assets at FVTPL	3,484	21
(Increase)/Decrease in client trust funds	(71,775)	24,805
Increase/(Decrease) in accounts payable	70,457	(39,200)
Increase/(Decrease) in other payables and accruals	1,750	(3,745)
Cash generated from/(used in) operating activities	39,797	(37,029)
Income taxes	–	–
<b>Net cash from/(used in) operating activities</b>	<b>39,797</b>	<b>(37,029)</b>



# Consolidated Statement of Cash Flows

for the year ended 31 March 2025



	Notes	2025 HK\$'000	2024 HK\$'000 (Re-presented)
<b>Cash flows from investing activities</b>			
Interest received		1,505	352
Payment to acquire property, plant and equipment		(217)	(328)
Proceeds from disposal of property, plant and equipment		–	3
Proceeds from disposal of a subsidiary	29(b)	–	29,217
Payment for the redevelopment project		(500)	(482)
<i>Net cash from investing activities</i>		<b>788</b>	28,762
<b>Cash flows from financing activities</b>			
Proceeds from loans		–	18,500
Repayment of loans	36	(16,385)	(28,199)
Interest paid		(17,128)	(14,879)
Proceeds from issuance of promissory notes payable	36	23,200	36,333
Repayment of promissory notes payable	36	(30,000)	(20,000)
Repayment of convertible bonds	28	–	(23,000)
Proceeds from issuance of shares		3,041	233
Payment of lease liabilities	36	(2,640)	(4,554)
<i>Net cash used in financing activities</i>		<b>(39,912)</b>	(35,566)
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>673</b>	(43,833)
Cash and cash equivalents at beginning of year		<b>18,735</b>	62,568
<b>Cash and cash equivalents at end of year</b>			
<i>Represented by</i>			
– Cash and cash equivalents	22	<b>26,663</b>	18,218
– Cash and cash equivalents classified as held for sale	29(a)	–	8,590
– Bank overdraft		(7,255)	–
– Bank overdraft classified as held for sale	29(a)	–	(8,073)
		<b>19,408</b>	18,735

The notes on pages 77 to 164 are an integral part of these consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

for the year ended 31 March 2025

## 1. GENERAL INFORMATION

The Company was incorporated in Bermuda on 31 July 1991 as an exempted company with limited liability under the Companies Act of Bermuda. The shares of the Company are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**"). The address of the registered office of the Company is Victoria Place, 5th Floor, 31 Victoria Street, Hamilton HM 10, Bermuda and principal place of business of the Company is Suites 301-3, 3rd Floor, 12 Taikoo Wan Road, Taikoo Shing, Hong Kong SAR.

As at 31 March 2025, the directors consider Kenvonia Family Limited, a company incorporated in Hong Kong, is the Company's immediate and ultimate holding company.

The consolidated financial statements are presented in Hong Kong dollars ("**HK\$**"), which is also the functional currency of the Company. All figures are rounded up to the nearest thousand unless otherwise specified.

The Company acts as an investment holding company. The principal activities of its subsidiaries are provision of financial services, mortgage financing, insurance brokerage, property investment and securities trading.

The consolidated financial statements for the year ended 31 March 2025 have been approved for issue by the board of directors (the "**Board**") on 27 June 2025.

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES

### 2.1 Basis of preparation

These annual consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("**HKFRSs**") as issued by the Hong Kong Institute of Certified Public Accountants ("**HKICPA**"), which collective term includes all applicable individual HKFRS Accounting Standards, Hong Kong Accounting Standards ("**HKASs**") and Interpretations ("**HKFRS Accounting Standards**") and the accounting principles generally accepted in Hong Kong.

The consolidated financial statements also comply with the applicable disclosure requirements of the Hong Kong Companies Ordinance and the applicable disclosure requirements of the Rules Governing the Listing of Securities on the Stock Exchange (the "**Listing Rules**").

In preparing the consolidated financial statements of the Group, the directors have given consideration to the future liquidity of the Group in light of the facts that it incurred a net loss of approximately HK\$58,297,000 and, as of that date, it had net current liabilities of approximately HK\$107,285,000. These conditions indicate the existence of material uncertainty which may cast significant doubt about the Group's ability to continue as a going concern.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.1 Basis of preparation *(Continued)*

The directors have reviewed the current performance and cash flows forecast prepared by the management, covering a period of not less than twelve months from 31 March 2025, as part of their assessment of the Group's ability to continue as a going concern, and after carefully considering the matters described below, the directors have a reasonable expectation that the Group is able to continue as a going concern and to meet its obligations, as and when they fall due:

- (i) the Group expects to continue generating sufficient cash flows to meet its liabilities as and when they fall due in the next twelve months;
- (ii) as at 31 March 2025, included in the loans classified as current liabilities of HK\$161,836,000, HK\$109,963,000 represented the amount repayable after one year in accordance with scheduled repayment terms as set out in the loan agreements pursuant to which the lenders have the discretionary rights to demand for immediate repayment from the Group. Having taken into account of the Group's financial position, the directors believe that it is not probable that the lenders will exercise their discretionary rights to demand for immediate repayment;
- (iii) the proceeds from possible issuance of new shares; and
- (iv) the Group has the ability to obtain new financing facilities, to renew its existing financing facilities upon maturity, or to refinance the financing facilities when necessary.

Accordingly, the consolidated financial statements have been prepared on a going concern basis.

Notwithstanding the above, significant uncertainties exist as to whether the management of the Company will be able to achieve its plans and measures as described above. Should the going concern assumption be inappropriate, adjustments may have to be made to write down the values of assets to their recoverable amounts, to provide for any further liabilities that might arise, and to reclassify non-current assets and non-current liabilities as current assets and current liabilities, respectively. The effects of these adjustments have not been reflected in the consolidated financial statements.

The material accounting policies that have been used in the preparation of these consolidated financial statements are summarised below. These policies have been consistently applied to all the years presented unless otherwise stated.



## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.1 Basis of preparation *(Continued)*

The adoption of new and amended HKFRS Accounting Standards and the impacts on the Group's consolidated financial statements, if any, are disclosed in note 3.

The consolidated financial statements have been prepared on the historical cost basis except for the following items which are stated at fair value:

- investment property;
- financial asset at FVOCI; and
- financial assets at FVTPL.

Non-current assets held for sale are stated at the lower of carrying amount and fair value less cost to sell. The measurement basis are fully described in the accounting policies below.

It should be noted that accounting estimates and assumptions are used in preparation of the consolidated financial statements. Although these estimates are based on management's best knowledge and judgement of current events and actions, actual results may ultimately differ from those estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in note 4.

### 2.2 Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and its subsidiaries made up to 31 March each year.

Subsidiaries are entities controlled by the Group. The Group controls an entity when the Group is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the Group has power over the entity, only substantive rights relating to the entity (held by the Group and others) are considered.

The Group includes the income and expenses of a subsidiary in the consolidated financial statements from the date it gains control until the date when the Group ceases to control the subsidiary.





# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.2 Basis of consolidation *(Continued)*

Intra-group transactions, balances and unrealised gains and losses on transactions between group companies are eliminated in preparing the consolidated financial statements. Where unrealised losses on sales of intra-group asset are reversed on consolidation, the underlying asset is also tested for impairment from the Group's perspective. Amounts reported in the financial statements of subsidiaries have been adjusted where necessary to ensure consistency with the accounting policies adopted by the Group.

Changes in the Group's interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling interests within consolidated equity to reflect the change in relative interests, but no adjustments are made to goodwill and no gain or loss is recognised.

When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. Where certain assets of the subsidiary are measured at revalued amounts or fair values and the related cumulative gain or loss has been recognised in other comprehensive income and accumulated in equity, the amounts previously recognised in other comprehensive income and accumulated in equity are accounted for as if the Group had directly disposed of the related assets (i.e., reclassified to profit or loss or transferred directly to accumulated losses). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKFRS 9 "Financial Instruments" or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

In the Company's statement of financial position, subsidiaries are carried at cost less accumulated impairment loss (if any) unless the subsidiary is held for sale or included in a disposal group.

The results of subsidiaries are accounted for by the Company on the basis of dividends received and receivable at the reporting date. All dividends whether received out of the investee's pre or post-acquisition profits are recognised in the Company's profit or loss.

A structured entity is an entity that has been designed so that voting or similar rights are not the dominant factor in deciding who controls the entity, such as when any voting rights relate to administrative tasks only, and key activities are directed by contractual agreement. Structured entities often have restricted activities and a narrow and well defined objective.



## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.3 Foreign currency translation

In the individual financial statements of the consolidated entities, foreign currency transactions are translated into the functional currency of the individual entity using the exchange rates prevailing at the dates of the transactions. At the reporting date, monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at that date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the reporting date retranslation of monetary assets and liabilities at the end of the reporting period are recognised in profit or loss.

In the consolidated financial statements, all individual financial statements of foreign operations, originally presented in a currency different from the Group's presentation currency, have been converted into Hong Kong dollars. Assets and liabilities have been translated into Hong Kong dollars at the closing rates at the end of the reporting period. Income and expenses have been converted into Hong Kong dollars at the exchange rates ruling at the transaction dates, or at the average rates over the reporting period provided that the exchange rates do not fluctuate significantly. Any differences arising from this procedure have been recognised in other comprehensive income and accumulated separately in the translation reserve in equity.

### 2.4 Property, plant and equipment

Property, plant and equipment (other than cost of right-of-use assets as described in note 2.9) are initially recognised at acquisition cost (including any cost directly attributable to bringing the assets to the location and condition necessary for them to be capable of operating in the manner intended by the Group's management). They are subsequently stated at cost less accumulated depreciation and accumulated impairment losses, if any.

Depreciation is recognised so as to write off the cost of assets less their residual values over their estimated useful lives, using the straight-line method, at the following rates per annum:

Leasehold improvements	Over the shorter of the term of lease or 25%
Furniture, fixtures and equipment	15%
Motor vehicles	20%

Accounting policy for depreciation of right-of-use assets is set out in note 2.9.

Estimates of residual value and useful life are reviewed, and adjusted if appropriate, at the end of each reporting period.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.4 Property, plant and equipment *(Continued)*

Gain or loss arising on retirement or disposal is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other costs, such as repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

### 2.5 Investment properties

Investment properties are land and/or buildings which are owned or held under a leasehold interest (see note 2.9) to earn rental income and/or for capital appreciation. These include land held for a currently undetermined future use and property that is being constructed or developed for future use as investment property.

On initial recognition, investment property is measured at cost, and subsequently at fair value, unless its fair value cannot be reliably determined at that time.

Cost includes expenditure that is directly attributable to the acquisition of the investment property. The cost of self-constructed investment property includes the cost of materials and direct labour, any other costs directly attributable to bringing the investment property to a working condition for their intended use and capitalised borrowing costs.

Fair value is determined by external professional valuers, with sufficient experience with respect to both the location and the nature of the investment property. The carrying amounts recognised at the reporting period reflect the prevailing market conditions at the end of reporting period.

Gains or losses arising from either changes in the fair value or the sale of an investment property are included in profit or loss in the period in which they arise.

### 2.6 Intangible asset

Intangible asset with indefinite useful lives are carried at cost less any subsequent accumulated impairment losses and are tested for impairment as described below in note 2.14.



## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.7 Financial instruments

#### Recognition and derecognition

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the financial instrument.

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and substantially all of its risks and rewards are transferred. A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

#### **Financial assets**

##### Classification and initial measurement of financial assets

Except for those accounts receivable that do not contain a significant financing component and are measured at the transaction price in accordance with HKFRS 15 “Revenue from Contracts with Customers”, all financial assets are initially measured at fair value, in case of a financial asset not at FVTPL, plus transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVTPL are expensed in profit or loss.

Financial assets, other than those designated and effective as hedging instruments, are classified into the following categories:

- amortised cost;
- FVTPL; or
- FVOCI.

The classification is determined by both:

- the entity’s business model for managing the financial asset; and
- the contractual cash flow characteristics of the financial asset.

All income and expenses relating to financial assets that are recognised in profit or loss are presented within finance costs, other income, revenue or administrative expenses, except for ECL of accounts receivable, other receivables and loans receivable which are presented as a separate line item in profit or loss.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.7 Financial instruments (Continued)

#### Financial assets (Continued)

##### Subsequent measurement of financial assets

##### **Debt investments**

##### Financial assets at amortised cost

Financial assets are measured at amortised cost if the assets meet the following conditions (and are not designated as FVTPL):

- they are held within a business model whose objective is to hold the financial assets and collect its contractual cash flows; and
- the contractual terms of the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, these are measured at amortised cost using the effective interest method. Interest income from these financial assets is included in other income in profit or loss. Discounting is omitted where the effect of discounting is immaterial. The Group's cash and cash equivalents, client trust funds, accounts receivable, loans receivable and other receivables and deposits fall into this category of financial instruments.

##### Financial assets at FVTPL

Financial assets that are held within a different business model other than "hold to collect" or "hold to collect and sell" are categorised at FVTPL. Further, irrespective of business model, financial assets whose contractual cash flows are not solely payments of principal and interest are accounted for at FVTPL.

##### **Equity investments**

An investment in equity securities is classified as FVTPL unless the equity investment is not held for trading purposes and on initial recognition of the investment, the Group elects to designate the investment at FVOCI (non-recycling) such that subsequent changes in fair value are recognised in other comprehensive income and accumulated in "Fair value reserve" in equity. Such elections are made on an instrument-by-instrument basis, but only be made if the investment meets the definition of equity from the issuer's perspective.

The equity instruments at FVOCI are not subject to impairment assessment. The cumulative gain or loss in "Fair value reserve" will not be reclassified to profit or loss upon disposal of the equity investments, and will be transferred to accumulated losses.



## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.7 Financial instruments (Continued)

#### Financial assets (Continued)

##### Subsequent measurement of financial assets (Continued)

##### **Equity investments (Continued)**

Dividends from these investments in equity instruments are recognised in profit or loss when the Group's right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment. Dividends are included in the "revenue" in profit or loss.

##### Impairment of financial assets

HKFRS 9's impairment requirements use forward-looking information to recognise ECL – the "ECL model". Instruments within the scope included loans and other debt-type financial assets measured at amortised cost and accounts receivable recognised and measured under HKFRS 15 and loan commitments.

The Group considers a broader range of information when assessing credit risk and measuring ECL, including past events, current conditions, reasonable and supportable forecasts that affect the expected collectability of the future cash flows of the instrument.

In applying this forward-looking approach, a distinction is made between:

- financial instruments that have not deteriorated significantly in credit quality since initial recognition or that have low credit risk ("**Stage 1**"); and
- financial instruments that have deteriorated significantly in credit quality since initial recognition and whose credit risk is not low ("**Stage 2**").

"Stage 3" would cover financial assets that have objective evidence of impairment at the reporting date.

"12-month ECL" are recognised for the Stage 1 category while "lifetime ECL" are recognised for the Stage 2 category.

Measurement of the ECL is determined by a probability-weighted estimate of credit losses over the expected life of the financial instrument.





# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.7 Financial instruments (Continued)

#### Financial assets (Continued)

##### **Impairment of financial assets and contract asset**

##### ***Accounts receivable without significant financing component recognised and measured under HKFRS 15***

For accounts receivable, the Group applies a simplified approach in calculating ECL and recognises a loss allowance based on lifetime ECL at each reporting date. These are the expected shortfalls in contractual cash flows, considering the potential for default at any point during the life of the financial assets. In calculating the ECL, the Group has established a provision matrix that is based on its historical credit loss experience and external indicators, adjusted for forward-looking factors specific to the debtors and the economic environment.

To measure the ECL, accounts receivable have been grouped based on shared credit risk characteristics.

##### ***Other financial assets measured at amortised cost***

The Group applies the general approach to measure the loss allowance for other financial assets measured at amortised cost equal to 12-month ECL, unless when there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increase in the likelihood or risk of default occurring since initial recognition.

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial assets at the reporting date with the risk of default occurring on the financial assets at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.



## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.7 Financial instruments (Continued)

#### Financial assets (Continued)

##### Impairment of financial assets and contract asset (Continued)

##### **Other financial assets measured at amortised cost (Continued)**

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in regulatory, business, financial, economic conditions, or technological environment that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations; and
- an actual or expected significant deterioration in the operating results of the debtor.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

Despite the foregoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the end of each reporting period. A debt instrument is determined to have low credit risk if it has a low risk of default, the borrower has strong capacity to meet its contractual cash flow obligations in the near term and adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfill its contractual cash flow obligations.

For internal credit risk management, the Group considers an event of default occurs when (i) information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collateral held by the Group); or (ii) the financial asset is 90 days past due, unless the Group has reasonable and supportable information to demonstrate that other basis are more appropriate.

Detailed analysis of the ECL assessment of accounts receivable, loans receivable and other financial assets measured at amortised cost are set out in note 37.3.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.7 Financial instruments (Continued)

#### Financial assets (Continued)

##### Impairment of financial assets and contract asset (Continued)

###### **Write-off policy**

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, or when the amounts are past due for over two years, or when the amount is considered irrecoverable after disposing the collateral, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

#### Financial liabilities

##### Classification and measurement of financial liabilities

The Group's financial liabilities include accounts payable, promissory notes payable, loans, convertible bonds, lease liabilities and other payables and accruals.

Financial liabilities (other than lease liabilities) are initially measured at fair value, and, where applicable, adjusted for transaction costs unless the Group designated a financial liability at FVTPL.

Subsequently, financial liabilities (other than lease liabilities) are measured at amortised cost using the effective interest method except for derivatives which are not designated as hedging instruments in hedge relationships and financial liabilities designated at FVTPL, which are carried subsequently at fair value with gains or losses recognised in profit or loss.

All interest-related charges and, if applicable, changes in an instrument's fair value that are reported in profit or loss are included within finance costs.

Accounting policies of lease liabilities are set out in note 2.9.

Promissory notes payable, convertible bonds and loans are classified as current liabilities unless as at the end of the reporting period, the Group has a right to defer settlement of the liability for at least twelve months after the reporting date.

###### **Convertible bonds**

Convertible bonds that can be converted to share capital at the option of the holder, where the number of shares that would be issued on conversion and the value of the consideration that would be received at that time do not vary, are accounted for as compound financial instruments which contain both a liability component and an equity component.

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.7 Financial instruments *(Continued)*

#### **Financial liabilities** *(Continued)*

##### **Classification and measurement of financial liabilities** *(Continued)*

##### **Convertible bonds** *(Continued)*

Convertible bonds issued by the Group that contain both financial liability and equity components are classified separately into respective liability and equity components on initial recognition. On initial recognition, the fair value of the liability component is determined using the prevailing market interest rate for similar non-convertible debts. The difference between the proceeds of the issue of the convertible bonds and the fair value assigned to the liability component, representing the call option for conversion of the bond into equity, is included in equity as convertible bonds reserve.

The liability component is subsequently carried at amortised cost using the effective interest method. The equity component will remain in equity until conversion or redemption of the bond.

When the bond is converted, the equity component of convertible bonds and the carrying value of the liability component at the time of conversion are transferred to share capital as consideration for the shares issued. If the bond is redeemed, the convertible bonds reserve is released directly to accumulated losses.

### 2.8 Cash and cash equivalents

Cash and cash equivalents include cash at bank and in hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months or less of maturity at acquisition. For the purpose of the consolidated statement of cash flows presentation, cash and cash equivalents include bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.9 Leases

#### (a) Definition of lease and the Group as a lessee

At inception of a contract, the Group considers whether a contract is, or contains a lease. A lease is defined as "a contract, or part of a contract, that conveys the right to use an identified asset (the underlying asset) for a period of time in exchange for consideration". To apply this definition, the Group assesses whether the contract meets three key evaluations which are whether:

- the contract contains an identified asset, which is either explicitly identified in the contract or implicitly specified by being identified at the time the asset is made available to the Group;
- the Group has the right to obtain substantially all of the economic benefits from use of the identified asset throughout the period of use, considering its rights within the defined scope of the contract; and
- the Group has the right to direct the use of the identified asset throughout the period of use. The Group assesses whether it has the right to direct "how and for what purpose" the asset is used throughout the period of use.

For contracts that contain a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease and non-lease component on the basis of their relative stand-alone prices.

#### Measurement and recognition of leases as a lessee

At lease commencement date, the Group recognises a right-of-use asset and a lease liability on the consolidated statement of financial position. The right-of-use asset is measured at cost, which is made up of the initial measurement of the lease liability, any initial direct costs incurred by the Group, an estimate of any costs to dismantle and remove the underlying asset at the end of the lease, and any lease payments made in advance of the lease commencement date (net of any lease incentives received).

The Group depreciates the right-of-use assets on a straight-line basis from the lease commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term unless the Group is reasonably certain to obtain ownership at the end of the lease term. The Group also assesses the right-of-use asset for impairment when such indicator exists.

At the commencement date, the Group measures the lease liability at the present value of the lease payments unpaid at that date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate.



## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.9 Leases *(Continued)*

#### (a) Definition of lease and the Group as a lessee *(Continued)*

##### **Measurement and recognition of leases as a lessee** *(Continued)*

Lease payments included in the measurement of the lease liability are made up of fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable payments based on an index or rate, and amounts expected to be payable under a residual value guarantee.

Subsequent to initial measurement, the liability will be reduced for lease payments made and increased for interest cost on the lease liability. It is remeasured to reflect any reassessment or lease modification, or if there are changes in in-substance fixed payments.

When the lease is remeasured, the corresponding adjustment is reflected in the right-of-use asset, or profit and loss if the right-of-use asset is already reduced to zero.

The Group has elected to account for short-term leases using the practical expedients. Instead of recognising a right-of-use asset and lease liability, the payments in relation to these leases are recognised as an expense in the profit or loss on a straight-line basis over the lease term. Short-term leases are leases with a lease term of 12 months or less.

On the consolidated statement of financial position, right-of-use assets have been included in property, plant and equipment, the same line as it presents the underlying assets of the same nature that it owns.

Refundable rental deposits paid are accounted for under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.





# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.9 Leases (Continued)

#### (b) The Group as a lessor

As a lessor, the Group classifies its leases as either operating or finance leases.

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of the underlying asset, and classified as an operating lease if it does not.

The Group also earns rental income from operating leases of its investment property. Rental income is recognised on a straight-line basis over the term of the lease.

### 2.10 Provisions and contingent liabilities

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

All provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future uncertain events not wholly within the control of the Group, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

### 2.11 Share capital

Ordinary shares are classified as equity. The amount of share capital recognised is determined using the nominal value of shares that have been issued. Any transaction costs associated with the issuing of shares (net of any related income tax benefit) to the extent they are incremental costs directly attributable to the equity transaction are deducted from the share premium.



## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.12 Non-current assets held for sale

Non-current assets, or disposal groups comprising assets and liabilities, that are highly probable to be recovered principally through sale rather than through continuing use, are classified as held for sale. Immediately before classification as held for sale, the assets, or components of a disposal group, are remeasured in accordance with the Group's accounting policies. Thereafter generally the assets, or disposal group, are measured at the lower of their carrying amount and fair value less costs to sell. Any impairment loss on a disposal group is first allocated to goodwill, and then to remaining assets and liabilities on pro rata basis, except that no loss is allocated to financial assets and investment property, which continues to be measured in accordance with the Group's accounting policies. Impairment losses on initial classification as held for sale and subsequent gains and losses on remeasurement are recognised in profit or loss. Gains are not recognised in excess of any cumulative impairment loss.

Property, plant and equipment once classified as held for sale is not amortised or depreciated. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.

### 2.13 Revenue recognition

The Group's revenue mainly arise from the provision of financial services, mortgage financing, insurance brokerage and securities trading.

To determine whether to recognise revenue, the Group follows a 5-step process:

1. Identifying the contract with a customer
2. Identifying the performance obligations
3. Determining the transaction price
4. Allocating the transaction price to the performance obligations
5. Recognising revenue when/as performance obligation(s) are satisfied

In all cases, the total transaction price for a contract is allocated amongst the various performance obligations based on their relative stand-alone selling prices. The transaction price for a contract excludes any amounts collected on behalf of third parties.

Revenue is recognised either at a point in time or over time, when (or as) the Group satisfies performance obligations by transferring the promised goods or services to its customers.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.13 Revenue recognition *(Continued)*

Further details of the Group's revenue recognition policies are as follows:

#### Commission income from brokerage

- commission and brokerage income from securities and futures dealing are recognised on the trade date basis when relevant transactions are executed;

#### Fee income from corporate finance

- sponsor services are highly interdependent and interrelated, the Group treats all initial public offering sponsor services promised in the sponsor fee contract as a single performance obligation;

Sponsor fee income's performance obligation is satisfied over time as the Group considered that the Group's performance does not create an asset with an alternative use to the Group and the Group has a right to payment at an amount that reasonably compensates it for its performance completed to date at all times throughout the contract.

The Group measures the progress using the input method and estimates the percentage of completion by reference to the time cost incurred to date as compared to the total budgeted time cost for each project;

- financial advisory service income is recognised progressively over time once the performance obligations fulfilled or at a point in time when the services is completed, according to the nature and terms of the contracts; and
- placing and underwriting service income are recognised at a point in time when relevant services are rendered.

#### Management fee income

- revenue from the provision of management services is recognised over the scheduled period on a straight-line basis because the customer simultaneously receives and consumes the benefits provided by the Group.

#### Subscription fee income

- fund distribution activities are separate performance obligations from asset management and the obligation being satisfied at a point in time upon investors' subscription. Subscription fees relating to distribution services are recognised at a point in time when the services are performed and the amount is known.



## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.13 Revenue recognition *(Continued)*

#### Performance fee income

- performance fees are recognised when there is a positive performance for the relevant performance period and it is determined that it will not result in significant reversal in a subsequent period, taking into consideration the relevant basis of calculation for the investment funds.

#### Interest income from brokerage and other financing, and mortgage financing

- interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of revenue can be measured reliably. Interest income from a financial asset is accrued on time proportion basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

#### Commission income from insurance brokerage

- insurance brokerage commission income is recognised at a point in time when relevant services are rendered.

#### Dividend income

- dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

#### Rental income

Accounting policies for rental income are set out in note 2.9.

#### Incremental costs of obtaining a contract

Incremental costs of obtaining a contract are those costs that the Group incurs to obtain a contract with a customer that it would not have incurred if the contract had not been obtained.

The Group recognises such costs (i.e. referral fee) as an asset if it expects to recover these costs. An asset is amortised and charged to the profit or loss on a systematic basis over the period of service contracts that is consistent with the transfer to the customer of the goods or services to which the asset relates. The Group applies the practical expedient of expensing all incremental costs, for example, referral fee to obtain a contract if these costs would otherwise have been fully amortised to profit or loss within one year.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.14 Impairment non-financial assets

The following assets are subject to impairment testing:

- Intangible asset;
- Property, plant and equipment (including right-of-use assets); and
- The Company's interests in subsidiaries.

Intangible asset with indefinite useful life are tested for impairment at least annually, irrespective of whether there is any indication that they are impaired. All other assets are tested for impairment whenever there are indications that the asset's carrying amount may not be recoverable.

An impairment loss is recognised as an expense immediately for the amount by which the asset's carrying amount exceeds its recoverable amount. Recoverable amount is the higher of fair value, reflecting market conditions less costs of disposal, and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessment of time value of money and the risk specific to the asset.

For the purposes of assessing impairment, where an asset does not generate cash inflows largely independent from those from other assets, the recoverable amount is determined for the smallest group of assets that generate cash inflows independently (i.e. a cash-generating unit). As a result, some assets are tested individually for impairment and some are tested at cash-generating unit ("CGU") level. Corporate assets are allocated to individual CGUs, when a reasonable and consistent basis of allocation can be identified, or otherwise they are allocated to the smallest group of CGUs for which a reasonable and consistent allocation basis can be identified. License right is allocated to those CGUs that are expected to benefit from synergies of the related business combination and represent the lowest level within the Group at which the license right is monitored for internal management purpose and not be larger than an operating segment.

Impairment loss is charged pro rata to the assets in the CGU, except that the carrying amount of an asset will not be reduced below its individual fair value less cost of disposal, or value in use, if determinable.

An impairment loss is reversed if there has been a favourable change in the estimates used to determine the asset's recoverable amount and only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.



## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.15 Employee benefits

#### Retirement benefits scheme

Retirement benefits to employees are provided through defined contribution plans. In addition, the employees employed under the Hong Kong Employment Ordinance are also entitled to long service payment ("LSP") if the eligibility criteria are met. The LSP are defined benefits plans.

##### **(a) Defined contribution plan**

The Group operates a defined contribution retirement benefit plan under the Mandatory Provident Fund Schemes Ordinance, for all of its employees who are eligible to participate in the Mandatory Provident Fund Scheme (the "**MPF Scheme**"). Contributions are made based on a percentage of the employees' basic salaries.

Contributions are recognised as an expense in profit or loss as employees render services during the year. The Group's obligations under MPF Scheme are limited to the fixed percentage contributions payable.

There were no contributions forfeited by the Group on behalf of its employees who left the plan prior to vesting fully in such contribution, nor had there been any utilisation of such forfeited contributions to reduce future contributions. As at 31 March 2025 and 2024, no forfeited contributions were available for utilisation by the Group to reduce the existing level of contributions.

##### **(b) Defined benefit plans**

The amount of long service benefit that an employee will receive on cessation of employment in certain circumstances is defined by reference to the employee's length of service and corresponding salary. The legal obligations for any benefits remains with the Group.

The LSP obligations recognised in the consolidated statement of financial position is the present value of the LSP obligation at the end of the reporting period.

#### Short-term employee benefits

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the reporting date.

Non-accumulating compensated absences such as sick leave and maternity leave are not recognised until the time of leave.





# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.16 Borrowing costs

Borrowing costs incurred, net of any investment income earned on the temporary investment of the specific borrowings, for the acquisition, construction or production of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use. A qualifying asset is an asset which necessarily takes a substantial period of time to get ready for its intended use or sale. Other borrowing costs are expensed when incurred.

### 2.17 Accounting for income taxes

Income tax comprises current tax and deferred tax.

Current income tax assets and/or liabilities comprise those obligations to, or claims from, fiscal authorities relating to the current or prior reporting period, that are unpaid at the reporting date. They are calculated according to the tax rates and tax laws applicable to the fiscal periods to which they relate, based on the taxable profit for the year. All changes to current tax assets or liabilities are recognised as a component of tax expense in profit or loss.

Deferred tax is calculated using the liability method on temporary differences at the reporting date between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax base used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences, tax losses available to be carried forward as well as other unused tax credits, to the extent that it is probable that taxable profits, including existing taxable temporary difference, will be available against which the deductible temporary differences, unused tax losses and unused tax credits, can be utilised.

Deferred tax assets and liabilities are not recognised if the temporary difference arises from initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither taxable nor accounting profit or loss and does not give rise to equal taxable and deductible temporary differences.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries except where the Group is able to control the reversal of the temporary differences and it is probable that the temporary difference will not reverse in the foreseeable future.



## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.17 Accounting for income taxes *(Continued)*

For investment property measured using the fair value model in accordance with the accounting policy above, the measurement of the related deferred tax liability or asset reflects the tax consequences of recovering the carrying amount of the investment property entirely through sale, unless the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies the requirements in HKAS 12 to the lease liabilities and the related assets separately. The Group recognises a deferred tax asset related to the lease liabilities to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised and a deferred tax liability for all taxable temporary differences.

Deferred tax is calculated, without discounting, at tax rates that are expected to apply in the period the liability is settled or the asset realised, provided they are enacted or substantively enacted at the reporting date.

Changes in deferred tax assets or liabilities are recognised in profit or loss, or in other comprehensive income or directly in equity if they relate to items that are charged or credited to other comprehensive income or directly in equity.

When different tax rates apply to different levels of taxable income, deferred tax assets and liabilities are measured using the average tax rates that are expected to apply to the taxable income of the periods in which the temporary differences are expected to reverse.

The determination of the average tax rates requires an estimation of (i) when the existing temporary differences will reverse and (ii) the amount of future taxable profit in those years. The estimate of future taxable profit includes:

- income or loss excluding reversals of temporary differences; and
- reversals of existing temporary differences.

Current tax assets and current tax liabilities are presented in net if, and only if,

- (a) the Group has the legally enforceable right to set off the recognised amounts; and
- (b) intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.18 Related parties

For the purposes of these consolidated financial statements, a party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or of a parent of the Group.
- (b) the party is an entity and if any of the following conditions applies:
  - (i) the entity and the Group are members of the same group.
  - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) the entity and the Group are joint ventures of the same third party.
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
  - (vi) the entity is controlled or jointly controlled by a person identified in (a).
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
  - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.



## 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

### 2.19 Fair value measurements

For the purposes of financial reporting, fair value measurement is categorised into Level 1, 2 and 3 of the three-level fair value hierarchy as defined under the HKFRS 13. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

Level 1 valuations: Fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2 valuations: Fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) and not using significant unobservable inputs;

Level 3 valuations: Fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (significant unobservable inputs).

### 2.20 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for making strategic and operational decision and allocating resources and assessing performance of the operating segments, has been identified as the executive directors.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025



## 3. ADOPTION OF NEW AND AMENDED HKFRS ACCOUNTING STANDARDS

### 3.1 Amended HKFRS Accounting Standards that are effective on the Group's consolidated financial statements for annual periods beginning on 1 April 2024

In the current year, the Group has applied for the first time the following amended HKFRS Accounting Standards as issued by the HKICPA, which are relevant to the Group's operations and effective for the Group's consolidated financial statements for the annual period beginning on 1 April 2024:

Amendments to HKFRS 16	Lease Liability in a Sale and Leaseback
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020)
Amendments to HKAS 1	Non-current Liabilities with Covenants
Amendments to HKAS 7 and HKFRS 7	Supplier Finance Arrangements

The adoption of the amended HKFRS Accounting Standards had no material impact on how the results and financial position of the Group for the current and prior periods have been prepared and presented.

### 3.2 Issued but not yet effective HKFRS Accounting Standards

At the date of authorisation of these consolidated financial statements, certain new and amended HKFRS Accounting Standards have been published but are not yet effective, and have not been adopted early by the Group.

Amendments to HKAS 21	Lack of Exchangeability <sup>1</sup>
Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments <sup>2</sup>
Amendments to HKFRS Accounting Standards HKFRS 18	Annual Improvements to HKFRS Accounting Standards – Volume 11 <sup>2</sup>
Amendments to HKFRS 10 and HKAS 28	Presentation and Disclosure in Financial Statements <sup>3</sup>
HKFRS 19	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>4</sup>
Amendments to Hong Kong Interpretation 5	Subsidiaries without Public Accountability: Disclosures <sup>3</sup>
	Presentation of Financial Statements – Classification by Borrower of a Term Loan that contains a repayment on Demand Clause <sup>3</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2025

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2026

<sup>3</sup> Effective for annual periods beginning on or after 1 January 2027

<sup>4</sup> Effective date not yet determined

### 3. ADOPTION OF NEW AND AMENDED HKFRS ACCOUNTING STANDARDS (CONTINUED)

#### 3.2 Issued but not yet effective HKFRS Accounting Standards *(Continued)*

The directors anticipate that all of the pronouncements will be adopted in the Group's accounting policy for the first period beginning on or after the effective date of the pronouncement. Information on new and amended HKFRS Accounting Standards that are expected to have impact on the Group's accounting policies is provided below. Other new and amended HKFRS Accounting Standards are not expected to have a material impact on the Group's consolidated financial statements.

##### **HKFRS 18 Presentation and Disclosure in Financial Statements**

HKFRS 18 Presentation and Disclosure in Financial Statements, which sets out requirements on presentation and disclosures in financial statements, will replace HKAS 1 Presentation of Financial Statements. This new HKFRS Accounting Standard, while carrying forward many of the requirements in HKAS 1, introduces new requirements to present specified categories and defined subtotals in the statement of profit or loss; provide disclosures on management-defined performance measures in the notes to the financial statements and improve aggregation and disaggregation of information to be disclosed in the financial statements. In addition, some HKAS 1 requirements have been moved to HKAS 8 Accounting Policies, Changes in Accounting Estimates and Errors and HKFRS 7 Financial Instruments: Disclosures. Minor amendments to HKAS 7 Statement of Cash Flows and HKAS 33 Earnings per Share are also made. HKFRS 18, and amendments to other standards, will be effective for annual periods beginning on or after 1 January 2027, with early application permitted. The application of the new standard is expected to affect the presentation of the statement of profit or loss and disclosures in the future financial statements. The Group is in the process of assessing the detailed impact of HKFRS 18 on the Group's consolidated financial statements.





# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

In the application of the Group's accounting policies, which are described in note 2, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

### 4.1 Sources of estimation uncertainty

The estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

#### Estimated useful lives of property, plant and equipment (other than right-of-use assets)

The Group's carrying values of property, plant and equipment (other than right-of-use assets), as at 31 March 2025 was approximately HK\$2,280,000 (2024: HK\$3,179,000). The Group depreciates the property, plant and equipment (other than right-of-use assets) over the estimated useful lives, using the straight line method, at the rate of 15-25% per annum, commencing from the date the property, plant and equipment is available for use. The estimated useful life reflects the directors' estimates of the periods that the Group intends to derive future economic benefits from the use of the Group's property, plant and equipment (other than right-of-use assets). The Group assesses annually the useful lives of property, plant and equipment (other than right-of-use assets) and if the expectation differs from the original estimate, such a difference may impact the depreciation for the year and the future period.

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

### 4.1 Sources of estimation uncertainty *(Continued)*

#### Estimated fair value

Certain of the Group's assets are measured at fair value for financial reporting purposes. The management would determine the appropriate valuation techniques and inputs for fair value measurements.

In estimating the fair value of an asset, the Group uses market-observable data to the extent which is available. Where Level 1 inputs are not available, the Group may engage third party qualified valuers to perform the valuation. The management works closely with the qualified external valuers to establish the appropriate valuation techniques and inputs to the model.

As at 31 March 2025, the Group's investment property is stated at fair value of HK\$383,000,000 (2024: HK\$420,000,000) based on the valuations performed by an independent qualified valuer. The best evidence of fair value is current prices in an active market for similar property in the same location and condition and subject to the same lease or other contracts. In the absence of such information, the valuer determines the fair value of investment property with appropriate adjustments and analysis which involve significant judgement, details of which are as set out in note 15. Favorable or unfavorable changes to these significant unobservable inputs would result in changes in the fair value of the Group's investment property and corresponding adjustments to the amount of gain or loss reported in the consolidated statement of profit or loss and other comprehensive income.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

### 4.1 Sources of estimation uncertainty *(Continued)*

#### Impairment of property, plant and equipment (include right-of-use assets)

Items of property, plant and equipment (note 14) are tested for impairment if there is any indication that the carrying value of these assets may not be recoverable and the assets are subject to an impairment loss. This process requires management's estimate of future cash flows generated by each CGU. For any instance where this evaluation process indicates impairment, the relevant asset's carrying amount is written down to the recoverable amount and the amount of the write-down is charged against the consolidated statement of profit or loss and other comprehensive income. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use.

The Group has identified several CGUs to assess the impairment loss of property, plant and equipment based on recoverable amount of each CGUs to which property, plant and equipment is allocated. As at 31 March 2025, no impairment recognised for the Group of CGU of mortgage financing and insurance brokerage (2024: impairment loss of HK\$283,000 recognised for security trading and insurance brokerage).

The recoverable amounts of the respective CGUs have been determined based on value in use calculations, which use cashflow forecast available as at 31 March 2025. Fair value less costs of disposal is not used as the management considered that it will not be possible to measure fair value less costs of disposal of the CGUs because there is no basis for making a reliable estimate of the price. These cashflow forecasts are derived from the approved business plan which has 5 years (2024: 5 years) forecast. The key assumptions used in the value in use calculations on the CGUs are as follows:

- The revenue growth rate assumptions are based on management estimates and expectations of current market conditions.
- The cash flow projections are discounted using pre-tax discount rates of 7.56% (2024: 8.96% to 10.76%). The discount rates reflect the current market assessments of the time value of money and are based on the estimated cost of equity and cost of debt.

The discount rate is considered as the key assumptions, an increase in the discount rate would decrease the recoverable value of the corresponding CGU. As at 31 March 2025 and 2024, it is estimated that with all other variables held constant, an 1% increase/decrease in discount rate would not have impact on the recoverable amount of the CGUs.



## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

### 4.1 Sources of estimation uncertainty *(Continued)*

#### Estimation of LSP obligations

Management's estimate of the LSP obligations is based on a number of critical underlying assumptions such as the discount rate, the salary growth rate, turnover rate and the expected investment return on offsetable mandatory provident fund ("MPF") accrued benefits. Variation in these assumptions may significantly impact the LSP obligations amount and the annual defined benefit expenses amount.

Any changes in these assumptions will impact the carrying amount of LSP obligations.

As at 31 March 2025, the carrying amounts of LSP obligations are HK\$670,000 (2024: HK\$670,000 (including the amount classified as liabilities associated with assets held for sale)).

### 4.2 Critical judgements in applying the Group's accounting policies

#### ECL on accounts receivable arising from business of securities dealing and brokerage services and loans receivable

The Group makes allowances based on assumptions in determining the probability of default and loss given defaults. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions, collateral as well as forward-looking estimates at the end of each reporting period as set out in note 2.7.

As at 31 March 2025, the carrying amount of accounts receivable is approximately HK\$12,732,000 (net of ECL allowance of approximately HK\$1,329,000) and the carrying amount of loans receivable is approximately HK\$74,043,000 (net of ECL allowance of approximately HK\$16,871,000).

As at 31 March 2024, the carrying amount of accounts receivable, including assets classified as held for sale, is approximately HK\$18,563,000 (net of ECL allowance of approximately HK\$1,394,000), the carrying amount of loans receivable, including assets classified as held for sale, is approximately HK\$101,807,000 (net of ECL allowance of approximately HK\$14,163,000).



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

### 4.2 Critical judgements in applying the Group's accounting policies

(Continued)

#### Structured entities managed by the Group

The Group is acting as the general partner and investment manager to a number of structured entities (investment funds) and has provided seed capital for the set up of these structured entities. When determining whether the Group controls these structured entities, usually the level of aggregate economic interests of the Group in these funds and the level of investors' rights to remove the general partner or investment manager are considered. The Group determines that it has no control over the structured entities since the level of aggregate economic interests of the Group in those structured entities is not so significant that it gives the Group control over the structured entities. Further details of unconsolidated structured entities are set out in note 34(b).

#### Incremental cost arising from fund management

In recognising the revenue from fund management, the Group estimates the amortisation period of incremental cost in obtaining the contracts in accordance with the terms of the lock-up period of the investment funds and applies the practical expedient of expensing the incremental cost (for example, referral fee) to obtain the contract as these costs would have been fully amortised to profit or loss within one year.

## 5. SEGMENT INFORMATION

Information reported to the executive directors, being the chief operating decision makers, for the purposes of resource allocation and assessment of segment performance, focuses on the type of services provided or products traded. The Group's reportable segments under HKFRS 8 are as follows:

- the financial services segment provides securities and futures dealing, brokerage financing, corporate finance, asset management and other financing services;
- the mortgage financing segment provides corporate and personal financing that are secured by real properties;
- the insurance brokerage segment engages in insurance brokerage services and acting as a MPF intermediary;
- the property investment segment engages in letting of property; and
- the securities trading segment engages in trading of securities and derivative products.

As disclosed in note 29(a), the entire equity interest of Ever-long Holdings Limited, representing the Group's financial services business segment, was expected to be disposed within twelve months from 31 March 2024 (the "**Disposal of EL Group**"). Therefore, the financial services business segment was presented as the discontinued operations during the year ended 31 March 2024. As a result of the termination of the Disposal of EL Group on 3 September 2024, the financial services business segment is re-presented as the continuing operations during the year ended 31 March 2025. The segment information for the year ended 31 March 2024 was re-presented on the basis of the year ended 31 March 2025.

## 5. SEGMENT INFORMATION (CONTINUED)

### Segment revenue and results

The following is an analysis of the Group's revenues and results by reportable segments.

#### For the year ended 31 March 2025

	Financial services HK\$'000	Mortgage financing HK\$'000	Insurance brokerage HK\$'000	Property investment HK\$'000	Securities trading HK\$'000	Eliminations HK\$'000	Total HK\$'000
Segment revenues:							
Revenue from external customers	48,457	9,193	917	6,000	152	–	64,719
Inter-segment revenue	256	–	–	–	–	(256)	–
	48,713	9,193	917	6,000	152	(256)	64,719
Segment results	11,233	(5,024)	(383)	(33,654)	978	–	(26,850)
Unallocated income							1,719
Unallocated expenses							(33,166)
Loss before taxation							(58,297)

#### For the year ended 31 March 2024 (Re-presented)

	Financial services HK\$'000	Mortgage financing HK\$'000	Insurance brokerage HK\$'000	Property investment HK\$'000	Securities trading HK\$'000	Eliminations HK\$'000	Total HK\$'000
Segment revenues:							
Revenue from external customers	7,127	12,820	568	1,500	558	–	22,573
Inter-segment revenue	376	–	–	–	–	(376)	–
	7,503	12,820	568	1,500	558	(376)	22,573
Segment results	(15,812)	1,918	(689)	(24,047)	(3,430)	–	(42,060)
Unallocated income							352
Unallocated expenses							(35,089)
Loss before taxation							(76,797)



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 5. SEGMENT INFORMATION (CONTINUED)

### Segment revenue and results (Continued)

The accounting policies of the reportable segments described in note 2.20 are the same as the Group's accounting policies. Segment results represent the results from each segment without allocation of unallocated administrative expenses, unallocated sundry income, unallocated directors' remunerations, bank interest income and finance costs (other than interest on lease liabilities). This is the measure reported to the chief operating decision makers for the purposes of resource allocation and performance assessment.

Inter-segment revenue are charged at prevailing market rates.

### Segment assets and liabilities

The following is an analysis of the Group's assets (including assets held for sale) and liabilities by reportable segments:

#### As at 31 March 2025

	Financial services HK\$'000	Mortgage financing HK\$'000	Insurance brokerage HK\$'000	Property investment HK\$'000	Securities trading HK\$'000	Unallocated HK\$'000	Total HK\$'000
Segment assets	164,099	63,593	47	384,291	3,211	41,418	656,659
Segment liabilities	141,243	23,734	87	121,567	8,037	82,679	377,347

#### As at 31 March 2024 (Re-presented)

	Financial services HK\$'000	Mortgage financing HK\$'000	Insurance brokerage HK\$'000	Property investment HK\$'000	Securities trading HK\$'000	Unallocated HK\$'000	Total HK\$'000
Segment assets	98,436	98,206	356	421,892	6,085	35,949	660,924
Segment liabilities	71,161	36,001	307	124,596	10,037	84,254	326,356

For the purposes of monitoring segment performances and allocating resources between segments:

- all assets are allocated to reportable segments other than cash and cash equivalents, unallocated property, plant and equipment, and unallocated other receivables, deposits and prepayments; and
- all liabilities are allocated to reportable segments other than unallocated lease liabilities, unallocated other payables and accruals and unallocated loans.



## 5. SEGMENT INFORMATION (CONTINUED)

### Other segment information

For the year ended 31 March 2025

	Financial services HK\$'000	Mortgage financing HK\$'000	Insurance brokerage HK\$'000	Property investment HK\$'000	Securities trading HK\$'000	Unallocated HK\$'000	Total HK\$'000
<b>Amounts included in the measurement of segment profit or loss or segment assets</b>							
Change in fair value of investment property	-	-	-	(37,000)	-	-	(37,000)
Change in fair value of financial assets at FVTPL	-	-	-	-	567	201	768
Gain on disposal of financial assets at FVTPL	-	-	-	-	694	-	694
ECL recognised in respect of loans receivable	(1,241)	(4,807)	-	-	-	-	(6,048)
ECL recognised in respect of accounts receivable	(268)	-	-	-	-	-	(268)
ECL recognised in respect of other receivables	(296)	(367)	-	-	-	-	(663)
Reversal of ECL recognised in respect of loans receivable	1,246	597	-	-	-	-	1,843
Reversal of ECL recognised in respect of accounts receivable	333	-	-	-	-	-	333
Reversal of ECL recognised in respect of other receivables	449	-	-	-	-	-	449
Bad debt recovery	48	-	-	-	-	-	48
Bad debt written-off	-	(3,660)	-	-	-	-	(3,660)
Depreciation – owned assets	(118)	(8)	(3)	(442)	-	(655)	(1,226)
Depreciation – right-of-use assets	(535)	(249)	-	-	-	(731)	(1,515)
Loss on written-off of property, plant and equipment	(7)	-	-	-	-	-	(7)
Loss on exchange difference, net	(141)	-	-	-	-	(22)	(163)
Fine	(3,000)	-	-	-	-	-	(3,000)
Additions to non-current assets (note)	67	-	-	-	-	5,996	6,063
<b>Amounts regularly provided to the chief operating decision makers but not included in the measurement of segment profit or loss or segment assets:</b>							
Interest income	-	-	-	-	-	1,505	1,505
Finance costs	(22)	(23)	-	-	-	(17,314)	(17,359)

Note: The amounts excluded the additions to loans receivable and financial assets at FVTPL.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 5. SEGMENT INFORMATION (CONTINUED)

### Other segment information (Continued)

For the year ended 31 March 2024 (Re-presented)

	Financial services HK\$'000	Mortgage financing HK\$'000	Insurance brokerage HK\$'000	Property investment HK\$'000	Securities trading HK\$'000	Unallocated HK\$'000	Total HK\$'000
<b>Amounts included in the measurement of segment profit or loss or segment assets</b>							
Change in fair value of investment property	-	-	-	(21,500)	-	-	(21,500)
Change in fair value of financial assets at FVTPL	-	-	-	-	(3,022)	160	(2,862)
Loss on disposal of a subsidiary	-	-	-	(783)	-	-	(783)
Loss on disposal of financial assets at FVTPL	-	-	-	-	(458)	-	(458)
ECL recognised in respect of loans receivable	(499)	(4,214)	-	-	-	-	(4,713)
ECL recognised in respect of accounts receivable	(306)	-	-	-	-	-	(306)
ECL recognised in respect of other receivables	(1,231)	(32)	-	-	-	-	(1,263)
Reversal of ECL recognised in respect of loans receivable	1,638	2,400	-	-	-	-	4,038
Reversal of ECL recognised in respect of accounts receivable	18	-	-	-	-	-	18
Reversal of ECL recognised in respect of other receivables	588	36	-	-	-	-	624
Impairment loss on right-of-use assets	-	-	-	-	-	(283)	(283)
Bad debt recovery	201	356	-	-	-	-	557
Depreciation – owned assets	(181)	(8)	(3)	(414)	-	(642)	(1,248)
Depreciation – right-of-use assets	(914)	(277)	-	-	-	(204)	(1,395)
Loss on disposal of property, plant and equipment	(8)	-	(3)	(38)	-	-	(49)
Loss on exchange difference, net	(42)	-	-	-	-	(11)	(53)
Additions to non-current assets (note)	-	498	-	419	-	413	1,330
<b>Amounts regularly provided to the chief operating decision makers but not included in the measurement of segment profit or loss or segment assets:</b>							
Interest income	-	-	-	-	-	352	352
Finance costs	(131)	(7)	-	-	-	(17,726)	(17,864)

Note: The amounts excluded the additions to loans receivable and financial assets at FVTPL.

## 5. SEGMENT INFORMATION (CONTINUED)

### Geographical information

The Group's operations are located in Hong Kong. All of the Group's non-current assets (excluding financial assets at FVTPL and loans receivable) are located in Hong Kong. In addition, all of the Group's revenue during the years ended 31 March 2025 and 2024 were derived from Hong Kong.

### Information about major customers

For the year ended 31 March 2025, revenue from customers which individually contributed over 10% of the Group's revenue is as follow:

	2025 HK\$'000	2024 HK\$'000
Customer A	14,346	-
Customer B	19,431	-
Customer C	6,833	-

Such revenue was attributable to the financial services segments.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 6. TURNOVER, REVENUE AND OTHER INCOME

Turnover represents the sale proceeds received and receivable from trading of securities, fees and commission income from securities and futures brokerage, corporate finance and assets management, interest income from mortgage financing, brokerage and other financing, commission income from insurance brokerage and dividend income. Details of the Group's turnover, revenue and other income are analysed as follows:

	2025 HK\$'000	2024 HK\$'000 (Re-presented)
<b>Turnover and revenue</b>		
<b>Financial services</b>		
Fees and commission income from:		
Brokerage income	4,949	3,708
Corporate finance		
– Sponsor fee income	–	203
– Compliance advisory services income	144	144
– Independent financial advising service income	730	–
– Placing and underwriting services income	–	200
Management fee income	6,833	–
Subscription fee income	33,777	–
Interest income from brokerage and other financing	2,024	2,872
<b>Insurance brokerage</b>		
Commission income	917	568
<b>Mortgage financing</b>		
Interest income from mortgage financing	9,193	12,820
<b>Property investment</b>		
Rental income	6,000	1,500
<b>Securities trading</b>		
Dividend income	152	558
<b>Revenue for the year</b>	<b>64,719</b>	<b>22,573</b>
Proceeds from trading of securities	126,595	183,091
<b>Turnover for the year</b>	<b>191,314</b>	<b>205,664</b>
<b>Other income</b>		
Bank interest income	1,505	352
Bad debt recovery	48	557
Penalty interest income	44	242
Sundry income	2,651	1,657
	<b>4,248</b>	<b>2,808</b>

## 6. TURNOVER, REVENUE AND OTHER INCOME (CONTINUED)

### Disaggregation of revenue from contracts with customers

The Group derives revenue recognised over time and at a point in time from its commission income from insurance brokerage.

## 7. LOSS BEFORE TAXATION

Loss before taxation is arrived at after charging/(crediting):

	2025 HK\$'000	2024 HK\$'000 (Re-presented)
Staff costs (including directors' emolument):		
– salaries, allowances and other benefits	26,903	29,224
– retirement benefit scheme contributions	778	943
Auditor's remuneration	1,000	980
Depreciation of property, plant and equipment		
– owned assets	1,226	1,248
– right-of-use assets	1,515	1,395
Loss on exchange difference, net	163	53
Loss on disposal of property, plant and equipment	–	49
Loss on written off of property, plant and equipment	7	–
Written off of long-aged payables	–	(96)
Bad debt written-off	3,660	–
Lease payments for short-term leases	–	134
Fine (note a)	3,000	–
Referral fee arising from fund management	13,891	–
Subsidy (note b)	(359)	–

Note a: Amount represented a fine of HK\$3,000,000 (the "Fine") by the Securities and Futures Commission in relation to a listing application where Ever-Long Securities Company Limited, a wholly owned subsidiary of the Company, acted as the sole sponsor and was publicly reprimanded and fined for its failure in discharging its duties. Details of the Fine were set out in the announcement of the Company on 27 December 2024.

Note b: Amount represented government subsidy from the Government of Hong Kong Special Administrative Region for qualified open-ended fund companies (the "OFCs") to set up in Hong Kong. The grant scheme covers eligible expenses incurred in relation to the incorporation or re-domiciliation of an OFC and paid to Hong Kong-based service providers.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 8. FINANCE COSTS

	2025 HK\$'000	2024 HK\$'000 (Re-presented)
Interest on:		
– secured bank loans	8,528	9,403
– bank overdraft	348	438
– promissory notes	5,171	4,573
– other secured loans	3,088	2,468
– lease liabilities	222	152
– convertible bonds	–	830
– loans from brokers for IPO subscription	2	–
	<b>17,359</b>	<b>17,864</b>

## 9. INCOME TAX EXPENSE

No provision for Hong Kong profits tax has been provided in the consolidated financial statements for the years ended 31 March 2025 and 2024 as the Company and its subsidiaries either have available losses brought forward from prior years to offset the assessable profits generated during the year or did not generate any assessable profits arising from Hong Kong during the year.

## 9. INCOME TAX EXPENSE (CONTINUED)

Reconciliation between tax expense and accounting loss at applicable tax rates is as follow:

	2025 HK\$'000	2024 HK\$'000 (Re-presented)
Loss before taxation	(58,297)	(76,797)
Tax at applicable income tax rate	(9,619)	(12,672)
Tax effect of expenses not deductible for tax purpose	13,397	5,422
Tax effect of income not taxable for tax purpose	(6,923)	(191)
Tax effect of temporary differences not recognised	187	(407)
Tax effect of tax losses not recognised	5,974	7,848
Utilisation of tax losses previously not recognised	(3,016)	–
Income tax expense	–	–

As at 31 March 2025, the Group has unused tax losses of approximately HK\$770,339,000 (2024: HK\$671,433,000 (re-presented)) available for offset against future profits. No deferred tax asset has been recognised of such losses due to the unpredictability of future profit streams for certain subsidiaries. The tax losses are subject to the agreement from the Hong Kong Inland Revenue Department and may be carried forward indefinitely.





# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 10. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS

Directors' and chief executive's emoluments, disclosed pursuant to the Listing Rules, section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, are as follows:

Year ended 31 March 2025	Fees HK\$'000	Other emoluments			Total HK\$'000
		Salaries, allowances and other benefits HK\$'000	Discretionary bonus HK\$'000	Retirement benefit scheme contributions HK\$'000	
<b>Name of Director</b>					
<i>Executive Directors</i>					
Cheung Hoo Win (Chief Executive Officer)	–	672	–	18	690
Ng Yiu Chuen	–	1,464	120	2	1,586
<i>Independent Non-Executive Directors</i>					
Li Hancheng (Non-executive Chairman)	150	–	–	–	150
Ling Sui Ngor	150	–	–	–	150
Lo Tsz Fung Philip	150	–	–	–	150
	450	2,136	120	20	2,726

Year ended 31 March 2024	Fees HK\$'000	Other emoluments			Total HK\$'000
		Salaries, allowances and other benefits HK\$'000	Discretionary bonus HK\$'000	Retirement benefit scheme contributions HK\$'000	
<b>Name of Director</b>					
<i>Executive Directors</i>					
Cheung Hoo Win (Chief Executive Officer)	–	672	–	18	690
Ng Yiu Chuen	–	1,416	280	18	1,714
<i>Independent Non-Executive Directors</i>					
Li Hancheng (Non-executive Chairman)	150	–	–	–	150
Ling Sui Ngor	150	–	–	–	150
Lo Tsz Fung Philip	150	–	–	–	150
	450	2,088	280	36	2,854

## 10. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS (CONTINUED)

No emoluments were paid by the Group to any directors as an inducement to join or upon joining the Group or as compensation for loss of office during the year (2024: Nil).

There were no arrangements under which a director waived or agreed to waive any remuneration during the year (2024: Nil).

## 11. FIVE HIGHEST PAID INDIVIDUALS

During the year ended 31 March 2025, two (2024: one) directors of the Company were the five highest paid individuals, whose emoluments have been included in note 10 above. The emoluments of the remaining three (2024: four) individuals for the year ended 31 March 2025 were as follows:

	2025 HK\$'000	2024 HK\$'000
Salaries, allowances and other benefits	3,062	4,453
Retirement benefit scheme contributions	54	72
	3,116	4,525

No emoluments were paid by the Group to the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office during the year (2024: Nil).

The emoluments fall within the following bands:

	Number of employees	
	2025	2024
Emolument bands:		
Nil to HK\$1,000,000	1	2
HK\$1,000,001 to HK\$1,500,000	2	1
HK\$1,500,001 to HK\$2,000,000	–	1
	3	4

## 12. DIVIDENDS

The directors did not recommend the payment of a dividend for the years ended 31 March 2025 and 2024.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 13. LOSS PER SHARE

The calculation of basic loss per share was based on the loss for the year attributable to the owners of the Company HK\$58,297,000 (2024: HK\$76,797,000 (re-presented)) and the weighted average number of 720,158,532 ordinary shares (2024: 710,161,609 ordinary shares) in issue during the year ended 31 March 2025.

Diluted loss per share for the year ended 31 March 2025 was the same as the basic loss per share. The computation of diluted loss per share had not assumed the conversion of the outstanding warrants (note 30) of the Company since the conversion would result in a decrease in loss per share.

Diluted loss per share for the year ended 31 March 2024 was the same as the basic loss per share. The computation of diluted loss per share has not assumed the conversion of the outstanding warrants (note 30) and convertible bonds (note 28) since the conversion would result in a decrease in loss per share.



## 14. PROPERTY, PLANT AND EQUIPMENT

	Leasehold improvements HK\$'000	Furniture, fixtures and equipment HK\$'000	Motor vehicles HK\$'000	Premises held under leases HK\$'000	Total HK\$'000
<b>Cost</b>					
At 1 April 2024	1,231	2,017	4,487	897	8,632
Reclassified from assets held for sale (note 29(a))	1,153	5,942	–	11,757	18,852
Additions	134	83	–	5,846	6,063
Termination of lease	–	–	–	(11,757)	(11,757)
Written-off	(1,153)	(4,607)	–	–	(5,760)
<b>At 31 March 2025</b>	<b>1,365</b>	<b>3,435</b>	<b>4,487</b>	<b>6,743</b>	<b>16,030</b>
<b>Accumulated depreciation and impairment</b>					
At 1 April 2024	553	1,003	3,000	420	4,976
Reclassified from assets held for sale (note 29(a))	1,065	5,913	–	11,222	18,200
Charge for the year	352	244	630	1,515	2,741
Written back upon written-off	(1,153)	(4,600)	–	–	(5,753)
Termination of lease	–	–	–	(11,757)	(11,757)
<b>At 31 March 2025</b>	<b>817</b>	<b>2,560</b>	<b>3,630</b>	<b>1,400</b>	<b>8,407</b>
<b>Net book value At 31 March 2025</b>	<b>548</b>	<b>875</b>	<b>857</b>	<b>5,343</b>	<b>7,623</b>
<b>Cost</b>					
At 1 April 2023	2,512	8,474	4,487	12,736	28,209
Additions	205	228	–	897	1,330
Termination of lease	–	–	–	(979)	(979)
Disposals	–	(10)	–	–	(10)
Written-off	(333)	(733)	–	–	(1,066)
Reclassified as assets held for sale (note 29(a))	(1,153)	(5,942)	–	(11,757)	(18,852)
<b>At 31 March 2024</b>	<b>1,231</b>	<b>2,017</b>	<b>4,487</b>	<b>897</b>	<b>8,632</b>
<b>Accumulated depreciation and impairment</b>					
At 1 April 2023	1,579	7,360	2,371	10,920	22,230
Charge for the year	335	284	629	1,395	2,643
Written back upon disposals	–	(4)	–	–	(4)
Written back upon written-off	(296)	(724)	–	–	(1,020)
Termination of lease	–	–	–	(956)	(956)
Impairment loss recognised	–	–	–	283	283
Reclassified as assets held for sale (note 29(a))	(1,065)	(5,913)	–	(11,222)	(18,200)
<b>At 31 March 2024</b>	<b>553</b>	<b>1,003</b>	<b>3,000</b>	<b>420</b>	<b>4,976</b>
<b>Net book value At 31 March 2024</b>	<b>678</b>	<b>1,014</b>	<b>1,487</b>	<b>477</b>	<b>3,656</b>



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025



## 14. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

As at 31 March 2025 and 2024, premises held under leases of the Group's right-of-use assets in relation to office premises.

At 31 March 2025, the recoverable amounts of the Group's property, plant and equipment, attributable to the respective CGUs has been determined based on a value in use estimation. The value in use estimation adopted the discounted cash flow method, net of future cash outflow using a discount rate of weighted average cost of capital. When actual cash flow differs materially from the estimated cash flow, adjustments have been made to the estimated value in use. Detail of key assumption and sensitivity analysis were disclosed in note 4.1.

The management estimated the recoverable amounts and recognised relevant impairment loss as a result of the general economic uncertainty. The overall valuations are sensitive to all assumptions. Management considers the range of reasonably possible alternative assumptions is the greatest for value in use and that there is an interrelationship between these inputs.

As at 31 March 2024, the property, plant and equipment attributable to Ever-Long Holdings Limited and its subsidiaries (collectively referred to as the "EL Group") was classified as assets held for sale, while such property, plant and equipment was reclassified from assets held for sales subsequent to the termination of the Disposal of EL Group on 3 September 2024. Details were set out in note 29(a).

## 15. INVESTMENT PROPERTY

	2025 HK\$'000	2024 HK\$'000
At 1 April	420,000	441,500
Changes in fair value recognised in profit or loss	(37,000)	(21,500)
At 31 March	383,000	420,000

## 15. INVESTMENT PROPERTY (CONTINUED)

The Group's investment property is situated in Hong Kong and held under medium-term leases.

The Group's property held to earn rental or for capital appreciation purposes is classified as investment property and measured using the fair value model.

At the end of the reporting period, the Group's investment property of approximately HK\$383,000,000 (2024: HK\$420,000,000) have been pledged to secure the loans granted to the Group (note 26).

The fair value of the investment property as at 31 March 2025 and 2024 were revalued by Jones Lang LaSalle Limited, the independent qualified valuers who have the recent experience in the location and category of property being valued, which was based on the direct comparison approach, assuming sale of the property interests in their existing state with the benefit of immediate vacant possession and by making reference to comparable sales transactions as available in the relevant market while appropriate adjustments and analysis are considered to the differences in location, size and other characters between the comparable properties and the subject property (the "Price Adjustment").

The information about the use of significant unobservable inputs are listed below:

Significant unobservable inputs	Range of unobservable inputs		Relationship of unobservable inputs to fair value
	2025	2024	
Price Adjustment	(36.3)% to 20%	(13.0)% to 6.8%	The higher the Price Adjustment, the higher the fair value.

The fair value measurement is based on the above properties' highest and best use, which does not differ from their actual use and is categorised as Level 3 of the three-level fair value hierarchy as defined under HKFRS 13.

There were no changes to the valuation techniques during the years ended 31 March 2025 and 2024.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 16. INTANGIBLE ASSETS

	HK\$'000
<b>Cost</b>	
At 1 April 2023	4,886
Reclassified as assets held for sale (note 29(a))	(3,386)
At 31 March 2024 and 1 April 2024	1,500
Reclassified from assets held for sale (note 29(a))	3,386
At 31 March 2025	4,886
<b>Accumulated impairment</b>	
At 1 April 2023	4,886
Reclassified as assets held for sale (note 29(a))	(3,386)
At 31 March 2024 and 1 April 2024	1,500
Reclassified from assets held for sale (note 29(a))	3,386
At 31 March 2025	4,886
<b>Carrying amount</b>	
<b>At 31 March 2025</b>	–
At 31 March 2024	–

Note a: Included in the intangible asset represents a license right acquired at the consideration of HK\$3,386,000 as part of a business combination of Ever-Long Capital Management Limited. The license carries a right to conduct asset management business in Hong Kong, and has no foreseeable limit to the period over which the Group can use to generate net cash flows. As a result, the license right is considered by the management of the Group as having an indefinite useful life and is not amortised. It is tested for impairment annually and whenever there is an indication that it may be impaired. The license right was fully impaired as at 31 March 2025 and 2024. As at 31 March 2024, such license right was reclassified as assets held of sale, while such license right was reclassified from assets held for sale subsequent to the termination of the Disposal of EL Group on 3 September 2024 (note 29(a)).

Note b: The Group also acquired a license right through acquisition of Choice Insurance Broker Limited (“**Choice Insurance**”) at the consideration of HK\$1,500,000. The license carries a right to conduct insurance brokerage business in Hong Kong, and has no foreseeable limit to the period over which the Group can use to generate net cash flows. As a result, the license right is considered by the management of the Group as having an indefinite useful life and is not amortised. It is tested for impairment annually and whenever there is an indication that it may be impaired.

As at 31 March 2025 and 2024, the recoverable amount of the CGUs arising from Choice Insurance was determined based on a value in use calculation which uses cash flow projections based on financial budgets approved by the directors covering a 5-year period. The license right was fully impaired as at 31 March 2025 and 2024 as the expected recoverable amount of related CGU is HK\$Nil.



## 17. LOANS RECEIVABLE

	2025 HK\$'000	2024 HK\$'000
Securities dealing and brokerage services		
– Secured margin loans	9,049	–
– Unsecured margin loans	1,474	–
Less: ECL allowance	(1,861)	–
	8,662	–
Financing business		
– Secured mortgage loans	67,765	90,863
– Unsecured loans	12,626	1,432
Less: ECL allowance	(15,010)	(3,801)
	65,381	88,494
	74,043	88,494
The Group's loans receivable (net of ECL allowance) are analysed into:		
– Non-current assets	16,758	16,169
– Current assets	57,285	72,325
	74,043	88,494

### Securities dealing and brokerage services

As at 31 March 2025, loans receivable under secured margin loans and unsecured margin loans are approximately HK\$9,049,000 and HK\$1,474,000 respectively are repayable on demand and bear interests at interest rates with reference to prime rate plus a spread for the year ended 31 March 2025.

The amount of credit facilities granted to clients is determined by reference to the market value of the collateral securities held by the Group. As at 31 March 2025, the total market value of securities pledged as collateral in respect of the loans to clients was approximately HK\$35,918,000.

No aging analysis is disclosed in relation to securities dealing and brokerage services as in the opinion of the directors, aging analysis does not give additional value in view of the nature of the business of securities dealing and brokerage services.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 17. LOANS RECEIVABLE (CONTINUED)

### **Securities dealing and brokerage services** *(Continued)*

As at 31 March 2025, there are 26 secured margin loans with the aggregate gross amount of approximately HK\$9,049,000. The borrowers hold Hong Kong listed marketable securities under the securities account in one of the Group entities. The Group has the right to sell or require a sale of all these securities and use the proceeds to repay the outstanding loans in the event that the borrowers fail to pay the amount due on due date. The remaining gross balance of margin loans of approximately HK\$1,474,000 were unsecured.

As at 31 March 2025, there are 4 individual loans with net carrying amount, on an individual basis, being more than 10% of the net carrying amount of the total loans receivable.

As at 31 March 2024, the loans receivable attributable to EL Group was classified as assets held for sale, while such receivable was reclassified from assets held for sales subsequent to the termination of the Disposal of EL Group on 3 September 2024. Details were set out in note 29(a).

### **Financing business**

Loans receivable bear interests at interest rates with reference to commercial rates. Loans receivable which would be received over one year were classified as non-current receivables. As at 31 March 2025, the total market value of properties pledged as collateral in respect of the mortgage loans was approximately HK\$131,158,000 (2024: HK\$200,031,000).

As at 31 March 2025, 17 (2024: 22) secured mortgage loans with the aggregate gross amount of approximately HK\$37,709,000 (2024: HK\$47,029,000) were secured by first legal charges in respect of respective properties located in Hong Kong. The collateral for each individual loan is sufficient to cover the loan amount on an individual basis. They were advanced to various independent borrowers and will be due for repayment within 1 to 25 years (2024: 1 to 7 years).

As at 31 March 2025, 24 (2024: 35) secured mortgage loans with the aggregate gross amount of approximately HK\$30,056,000 (2024: HK\$43,834,000) were with second or third legal charges in respect of properties located in Hong Kong. They were advanced to various independent borrowers and will be due for repayment within 1 to 14 years (2024: 1 to 14 years).

## 17. LOANS RECEIVABLE (CONTINUED)

### **Financing business** *(Continued)*

As at 31 March 2025 and 2024, there are no individual loans with net carrying amount, on an individual basis, being more than 10% of the net carrying amount of the total loans receivable.

Details of credit risk profile disclosure are set out in "credit risk" in note 37.3.

The aging analysis of the Group's loans receivable for the financing business (net of ECL allowance), based on the loan release dates at the end of the reporting period, is as follows:

	2025 HK\$'000	2024 HK\$'000
Within 6 months	15,126	38,489
Over 6 months but not more than 1 year	29,741	30,303
Over 1 year	20,514	19,702
	<b>65,381</b>	88,494

The maturity analysis for the carrying amount of loans receivable in financing business (net of ECL allowances), based on contractual maturity date, is as follows:

	2025 HK\$'000	2024 HK\$'000
On demand or within 1 year	48,623	72,325
In more than 1 year but not more than 5 years	5,345	9,285
Over 5 years	11,413	6,884
	<b>65,381</b>	88,494



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for the year ended 31 March 2025

## 17. LOANS RECEIVABLE (CONTINUED)

### Financing business (Continued)

The movement in the ECL allowance of loans receivable is as follows:

	Financing business		Margin clients		Total	
	2025 HK\$'000	2024 HK\$'000	2025 HK\$'000	2024 HK\$'000	2025 HK\$'000	2024 HK\$'000
At 1 April	3,801	14,801	–	2,334	3,801	17,135
Reclassified from/(to) assets held for sale (note 29(a))	8,496	(8,496)	1,866	(1,866)	10,362	(10,362)
ECL recognised for the year	4,807	4,322	1,241	391	6,048	4,713
Reversal of ECL recognised for the year	(597)	(3,535)	(1,246)	(503)	(1,843)	(4,038)
Written-off	(1,497)	(3,291)	–	(356)	(1,497)	(3,647)
At 31 March	15,010	3,801	1,861	–	16,871	3,801

## 18. ACCOUNTS RECEIVABLE

	2025 HK\$'000	2024 HK\$'000
Accounts receivable	16,907	336
Less: ECL allowance	(1,329)	–
	15,578	336
	2025 HK\$'000	2024 HK\$'000
Balance in relation to		
– securities and futures dealing and brokerage services	12,732	–
– financial services	2,819	–
– insurance brokerage	27	336
	15,578	336

The general settlement terms of accounts receivable attributable to the securities dealing and the brokerage services are two days after the trade date.

## 18. ACCOUNTS RECEIVABLE (CONTINUED)

An aging analysis of the Group's accounts receivable, net of ECL allowance, based on the trade dates/invoice dates at the end of the reporting period is as follows:

	2025 HK\$'000	2024 HK\$'000
Within 6 months	14,492	224
Over 6 months but not more than 1 year	68	–
Over 1 year	1,018	112
	15,578	336

As at 31 March 2025, the Group held listed securities in client accounts with market value of approximately HK\$114,237,000 as collateral over secured balances of HK\$6,263,000.

The directors consider that the fair values of accounts receivable which are expected to be recovered within one year are not materially different from their carrying amounts because these balances have short maturity periods on their inception.

The movement in the ECL allowance of accounts receivable is as follows:

	2025 HK\$'000	2024 HK\$'000
At 1 April	–	2,687
Reclassified from/(to) assets held for sale (note 29(a))	1,394	(1,394)
ECL recognised for the year	268	306
Reversal of ECL recognised for the year	(333)	(18)
Written-off	–	(1,581)
At 31 March	1,329	–

As at 31 March 2024, the accounts receivable attributable to EL Group was classified as assets held for sale, while such receivable was reclassified from assets held for sales subsequent to the termination of the Disposal of EL Group on 3 September 2024. Details were set out in note 29(a).



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025



## 19. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	2025 HK\$'000	2024 HK\$'000
Deposits	1,311	194
Prepayments	1,100	664
Interest receivables	6,645	1,529
Other receivables	1,286	7,846
	10,342	10,233
Less: ECL allowance	(4,935)	(100)
	5,407	10,133
Analysed as:		
– Non-current assets	608	–
– Current assets	4,799	10,133
	5,407	10,133

The movement in the ECL allowance of other receivables and deposits is as follows:

	2025 HK\$'000	2024 HK\$'000
At 1 April	100	4,755
Reclassified from/(to) assets held for sale (note 29(a))	5,121	(5,121)
ECL recognised for the year	663	1,263
Written-off	(500)	(173)
Reversal of ECL recognised for the year	(449)	(624)
At 31 March	4,935	100

The directors consider that the fair values of other receivables, deposits and prepayments which are expected to be recovered within one year are not materially different from their carrying amounts because these balances have short maturity periods on their inception.

## 20. FINANCIAL ASSETS AT FVTPL

	2025 HK\$'000	2024 HK\$'000
Non-current assets:		
Investment in a life insurance policy (note a)	7,143	6,983
Current assets:		
Securities held-for-trading:		
– Listed equity securities – Hong Kong (note b)	3,200	1,101
	10,343	8,084

Note a: The Group entered into a life insurance policy with an insurance company to insure Mr. Cheung Hoo Win, the Chief Executive Officer of the Company during the year ended 31 March 2020.

The total sum insured is approximately US\$3,876,000 (equivalent to approximately HK\$30,233,000) ("**Sum Assured**"). The Group is the policy holder and the beneficiary of the policy. The Group has paid an one-off premium of US\$1,000,000 (equivalent to approximately HK\$7,800,000). The Group can terminate the policy at any time and receive cash back based on the cash value of the policy at the date of termination. The cash value is determined by the premium paid plus accumulated interest earned minus the accumulated insurance policy charges and any applicable surrender charge ("**Cash Value**").

In addition, if the termination and withdrawal of the policy are made between the 1st to 15th policy years, there is a specified amount of surrender charge. The surrender charge in full or partial termination would be calculated based on the number of years the policy has been in force and charged at the range from 0.23% to 3.28% of Sum Assured. The insurance company will pay the Group an interest on the outstanding Cash Value of the policy at the prevailing interest rate fixed by the insurance company and a minimum interest of 2% per annum is guaranteed by the insurance company.

The investment in a life insurance policy is denominated in United States dollars ("**USD**") and the fair value is determined with reference to the Cash Value as provided by the insurance company. The entire balance of investment in a life insurance policy has been pledged to a bank as security for the banking facilities granted to the Group (note 26).

Note b: The fair values of listed securities are determined based on the quoted market bid prices available on relevant exchange.





# Notes to the Consolidated Financial Statements

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## 21. CLIENT TRUST FUNDS

The Group maintains segregated trust accounts with authorised financial institutions to hold clients' monies arising from its securities brokerage and margin financing business. The Group has classified the clients' monies as client trust funds under current assets on the consolidated statement of financial position and recognised the corresponding accounts payable to respective clients on the basis that it is liable for any loss or misappropriation of clients' monies. The cash held on behalf of customers is restricted and governed by Securities and Futures (Client Money) Rules under the Securities and Futures Ordinance. The Group is restricted to use the clients' monies to settle its own obligations.

At the end of reporting period, client trust funds are interest-bearing at bank deposit savings rate.

As at 31 March 2025 and 2024, details of the Group's client trust funds that are not denominated in the functional currency of the respective group entities are as follows:

	2025 HK\$'000	2024 HK\$'000
USD	58,926	7,878
Renminbi ("RMB")	120	227
New Taiwanese dollar ("NTD")	25,971	17,562

As at 31 March 2024, the client trust funds attributable to EL Group was classified as assets held for sale, while such funds were reclassified from assets held for sales subsequent to the termination of the Disposal of EL Group on 3 September 2024. Details were set out in note 29(a).

## 22. CASH AND CASH EQUIVALENTS

	2025 HK\$'000	2024 HK\$'000
Cash at bank	26,618	18,178
Cash in hand	45	40
	26,663	18,218

Cash at bank comprises short-term bank deposits which carry interest at prevailing market rate. The maturity of bank deposit was within three months.

## 22. CASH AND CASH EQUIVALENTS (CONTINUED)

As at the reporting date, the Group's cash and cash equivalents that are not denominated in the functional currency of the respective group entities are as follows:

	2025 HK\$'000	2024 HK\$'000
RMB	369	6
NTD	466	—
USD	717	—
European dollar	80	—

For the cash and cash equivalents classified as assets held for sale:

	2025 HK\$'000	2024 HK\$'000
RMB	—	548
NTD	—	362
USD	—	2,048

## 23. ACCOUNTS PAYABLE

As at 31 March 2025, accounts payable (including accounts payable reclassified as liabilities associated with assets held for sale as at 31 March 2024) are mainly in relation to the securities and futures dealing and brokerage services. Including HK\$138,233,000 (2024: HK\$67,553,000) are interest-bearing at the 0.01% (2024: 0.01%) per annum and are repayable on demand. The remaining amounts are non-interest bearing and repayable on demand. No aging analysis is disclosed as, in the opinion of the directors, an aging analysis does not give additional value in view of the nature of the business of securities and futures dealing and brokerage services.

As at 31 March 2025 and 2024, the Group's accounts payable that are not denominated in the functional currency of the respective group entities are as follows:

	2025 HK\$'000	2024 HK\$'000
USD	59,521	7,780
NTD	28,993	20,019
RMB	120	227
Great British Pound ("GBP")	167	163

As at 31 March 2024, the accounts payable attributable to EL Group was classified as liabilities associated with assets held for sale, while such payable was reclassified from assets held for sales subsequent to the termination of the Disposal of EL Group on 3 September 2024. Details were set out in note 29(a).



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 24. OTHER PAYABLES AND ACCRUALS

	2025 HK\$'000	2024 HK\$'000
Construction payables	115	615
Interest payables	5,264	5,033
Accrued expenses	3,347	1,199
Other payables	2,088	1,700
	<b>10,814</b>	<b>8,547</b>

## 25. PROMISSORY NOTES PAYABLE

As at 31 March 2025, the promissory notes bore interest at 8% (2024: 8%) per annum and were repayable as follows:

	2025 HK\$'000	2024 HK\$'000
Within one year	36,333	30,000
After one year but within two years	23,200	36,333
	<b>59,533</b>	<b>66,333</b>
Less: Repayable within one year	<b>(36,333)</b>	<b>(30,000)</b>
Carrying amount shown under non-current liabilities	<b>23,200</b>	<b>36,333</b>

## 26. LOANS

	2025 HK\$'000	2024 HK\$'000
Loans comprise:		
– secured bank loans (note a)	131,281	135,992
– other secured loans (note b)	23,300	34,999
– bank overdraft (note c)	7,255	–
	<b>161,836</b>	<b>170,991</b>

As at the reporting date, the Group's loans were either repayable within one year or repayable on demand.

## 26. LOANS (CONTINUED)

Notes:

- (a) As at 31 March 2025, bank loans amounted to HK\$127,110,000 (2024: HK\$131,641,000) are interest bearing at 1.9% (2024: 1.9%) per annum over Hong Kong Interbank Offered Rate ("HIBOR"), and are secured by an investment property (note 15) of the Group with a carrying value of HK\$383,000,000 (2024: HK\$420,000,000) and rental proceeds in respect of the investment property, and guaranteed by the Company.

As at 31 March 2025, bank loans amounted to HK\$4,171,000 (2024: HK\$4,351,000) are interest bearing at 1.26% (2024: 1.26%) per annum over Secured Overnight Financing Rate, and are secured by the above-mentioned investment property of the Group, rental proceeds in respect of the investment property and an investment in a life insurance policy (note 20) of the Group with a carrying value of HK\$7,143,000 (2024: HK\$6,983,000), and guaranteed by the Company.

- (b) As at 31 March 2025, other secured loans amounted to HK\$10,300,000 (2024: HK\$18,999,000) are interest-bearing at 5.125% (2024: 5.125%) above the Hong Kong Dollar Best Lending Rate per annum and secured by sub-charges/sub-mortgages on the first legal charges/mortgages of properties charged/mortgaged to the loans receivable of the Group with carrying amount of HK\$10,921,000 (2024: HK\$21,808,000) and jointly guaranteed by the Company and an entity within the Group.

As at 31 March 2025, other secured loans amounted to HK\$6,000,000 (2024: HK\$6,000,000) are interest-bearing at 12% (2024: 12%) per annum and secured by sub-charges/sub-mortgages on the second/third legal charges/mortgages of properties charged/mortgaged to the loans receivable of the Group with carrying amount of HK\$9,258,000 (2024: HK\$15,097,000).

As at 31 March 2025, other secured loans amounted to HK\$7,000,000 (2024: HK\$10,000,000) are interest-bearing at 12% (2024: 12%) per annum and secured by sub-charges/sub-mortgages on the first/second legal charges/mortgages of properties charged/mortgaged to the loans receivable of the Group with carrying amount of HK\$8,028,000 (2024: HK\$13,255,000) and guaranteed by an entity within the Group.

- (c) As at 31 March 2025, bank overdraft amounted to HK\$7,255,000 (2024: HK\$8,073,000 (note 29(a))) is interest bearing at higher of the bank's prime lending rate per annum and 2.5% per annum over 3-month HIBOR, and is secured by certain securities of margin client's charged to the loans receivable of the Group with carrying amount of HK\$14,809,000 (2024: HK\$13,978,000) and guaranteed by the Company.



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## 27. LEASE LIABILITIES

The following table shows the remaining contractual maturities of the Group's lease liabilities:

	2025 HK\$'000	2024 HK\$'000
Total minimum lease payments:		
– within one year	1,863	479
– after one year but within two years	1,951	332
– after two years but within five years	3,071	–
	6,885	811
Less: future finance charges	(677)	(45)
Present value of lease liabilities	6,208	766
Present value of lease liabilities:		
– within one year	1,543	442
– after one year but within two years	1,732	324
– after two years but within five years	2,933	–
	6,208	766
Less: Portion due within one year included under current liabilities	(1,543)	(442)
Portion due after one year included under non-current liabilities	4,665	324

During the year ended 31 March 2025, the total cash outflows for the leases amounted to HK\$2,862,000 (2024: HK\$4,840,000).

As at 31 March 2025, lease liabilities amounting to HK\$6,208,000 (2024: HK\$3,129,000 (including liabilities associated with assets held for sale)) are effectively secured by the related underlying assets as the rights to the leased asset would be reverted to the lessor in the event of default by repayment by the Group.

As at 31 March 2025, the Group had 3 leases (2024: 4 (including 2 leases classified as assets held for sale as at 31 March 2024)) under HKFRS 16 for offices with remaining lease term of 0.4 to 3.5 years (2024: 0.6 to 1.9 years). These leases do not contain option to renew the lease and are subjected to monthly fixed rental payment.

## 28. CONVERTIBLE BONDS

	Liability Component HK\$'000	Equity component HK\$'000	Total HK\$'000
At 1 April 2023	22,854	2,433	25,287
Interest at effective interest rate (note 8)	830	–	830
Interest paid	(684)	–	(684)
Matured and redeemed	(23,000)	(2,433)	(25,433)
<b>At 31 March 2024, 1 April 2024 and 31 March 2025</b>	<b>–</b>	<b>–</b>	<b>–</b>

On 16 July 2020, the Company entered into a conditional agreement to place up to HK\$23,000,000 convertible bonds (the “**Placement**”). The Placement was completed on 10 August 2020 (the “**Issue Date**”) and the convertible bonds will mature on third anniversary of the Issue Date.

The coupon rate for the convertible bonds is 6% per annum. The maturity date is the third anniversary of the Issue Date, and the conversion period will commence from the thirty months after the Issue Date up to the maturity date. The convertible bonds was initially convertible into 1,045,454,545 ordinary shares at the conversion price of HK\$0.022 and subsequently adjusted to 104,545,454 shares at the conversion price of HK\$0.22 upon the completion of share consolidation on 28 September 2020. The Company may at any time before the maturity date with mutual written consent with the relevant holder to redeem the outstanding bond (in whole or in part) at 100 percent to the principal amount of the bond to be redeemed with the outstanding interest accrued thereon up to and including the date of early redemption. For more details of the Placement, please refer to the announcement of the Company dated 16 July 2020 and the supplemental announcement dated 21 July 2020.

The initial fair values of the liability component and the equity component of the convertible bonds, based on proceeds, were determined at issuance of the bonds. On initial recognition, the fair value of the liability component, included in the convertible bonds, was calculated using a market interest rate of 10.44% for an equivalent non-convertible bond. The residual amount, representing the value of the equity component, is included in equity as convertible bonds reserve.

The initial fair value measurement of the liability component is classified in level 3. The liability is subsequently carried at amortised cost using the effective interest method, adjusted for the Group’s own risk premium. The fair value of the liability component, amounting to HK\$22,854,000 as at 1 April 2023, is estimated as being the present value of future cash flows, discounted at interest rate based on the market interest rate for equivalent non-convertible bonds.

No convertible bonds were converted to ordinary shares of the Company during the year ended 31 March 2024. The convertible bonds matured and were redeemed on 9 August 2023.



# Notes to the Consolidated Financial Statements

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## 29. ASSETS CLASSIFIED AS HELD FOR SALE AND DISPOSAL OF A SUBSIDIARY

### (a) Disposal of EL Group

On 22 March 2024, the Company entered into a non-legally binding letter of intent with an independent third party (the "**Purchaser**") in relation to the possible disposal of the entire issued share capital (the "**Sale Share**") of Ever-Long Holdings Limited, a company incorporated in the British Virgin Islands with limited liabilities and a direct wholly-owned subsidiary of the Company (the "**EL**" together with its subsidiaries referred to as the "**EL Group**") at a consideration of HK\$40,000,000 (the "**Consideration**") to be settled by (i) HK\$10,000,000 in cash upon signing of the formal and binding sale and purchase agreement (the "**Deposit**"); and (ii) the Purchaser's issue of promissory notes (the "**Proposed Disposal of EL Group**"). EL is principally engaged in investment holding. The EL Group is principally engaged in the provision of financial services.

As at 31 March 2024, as the Proposed Disposal of EL Group is expected to be completed within twelve months, the assets and liabilities attributable to EL Group have been classified as a disposal group held for sale measured at the lower of their carrying amounts and fair values less costs to sell and presented separately in the consolidated statement of financial position.

On 21 June 2024, the Company and the Purchaser entered into the sales and purchase agreement (the "**SPA**"), pursuant to which the Purchaser has conditionally agreed to purchase, and the Company has conditionally agreed to sell, the Sale Share. Following the parties' negotiation, the parties agreed the Consideration shall be HK\$40,000,000 to be settled by cash (instead of promissory notes) to the Company in four instalments.

On 3 September 2024, the Company and the Purchaser entered into a termination agreement (the "**Termination Agreement**"), pursuant to which it was mutually agreed that the SPA shall be terminated with effect from 3 September 2024. The Deposit shall be refunded to the Purchaser in accordance with the terms of the Termination Agreement, provided that the Company shall be entitled to deduct HK\$400,000, which is the amount of expenses reasonably incurred by the Company for the performance of the SPA.

Upon the termination of the SPA, the assets and liabilities attributable to EL Group have been reclassified from assets held for sale and not presented separately in the consolidated statement of financial position.

## 29. ASSETS CLASSIFIED AS HELD FOR SALE AND DISPOSAL OF A SUBSIDIARY (Continued)

### (a) Disposal of EL Group (Continued)

	2024 HK\$'000
Property, plant and equipment	652
Intangible assets	–
Loans receivable (note (i))	13,313
Accounts receivable (note (ii))	18,563
Other receivables, deposit and prepayments	3,683
Financial asset at fair value	4,975
Client trust funds (note 21)	62,227
Cash and cash equivalents	8,590
Assets of EL Group classified as held for sale	112,003
Accounts payable	67,553
Other payables and accruals	784
Lease liabilities	2,363
Bank overdraft	8,073
Long service payment obligations	467
Liabilities of EL Group associated with assets classified as held for sale	79,240
Net assets of EL Group classified as held for sale	32,763

The net assets excludes the aggregate shareholder's loan owed by EL Group, which shall be waived by the date of completion of Disposal of EL Group. Details were set out in the Company's announcements dated 22 March 2024, 21 June 2024 and 3 September 2024.





# Notes to the Consolidated Financial Statements

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## 29. ASSETS CLASSIFIED AS HELD FOR SALE AND DISPOSAL OF A SUBSIDIARY (CONTINUED)

### (a) Disposal of EL Group (Continued)

Notes:

(i)		
		2024 HK\$'000
	Securities dealing and brokerage services	
	– Secured margin loans	9,561
	– Unsecured margin loans	1,488
	Less: ECL allowance	(1,866)
		9,183
	Financing business	
	– Unsecured loan	12,626
	Less: ECL allowance	(8,496)
		4,130
		13,313

#### Securities dealing and brokerage services

Loans receivable under secured margin loans and unsecured margin loans of approximately HK\$9,561,000 and HK\$1,488,000 respectively are repayable on demand and bear interests at interest rates with reference to prime rate plus a spread for the year ended 31 March 2024.

The amount of credit facilities granted to clients is determined by reference to the market value of the collateral securities held by EL Group. As at 31 March 2024, the total market value of securities pledged as collateral in respect of the loans to clients was approximately HK\$31,668,000.

No aging analysis is disclosed in relation to securities dealing and brokerage services as in the opinion of the directors, aging analysis does not give additional value in view of the nature of the business of securities dealing and brokerage services.

As at 31 March 2024, there are 27 secured margin loans with the aggregate gross amount of approximately HK\$9,561,000. The borrowers hold Hong Kong listed marketable securities under the securities account in one of the Group entities. The Group has the right to sell or require a sale of all these securities and use the proceeds to repay the outstanding loans in the event that the borrowers fail to pay the amount due on due date. The remaining gross balance of margin loans of approximately HK\$1,488,000 were unsecured.

As at 31 March 2024, there is 1 individual loan with net carrying amount, on an individual basis, being more than 10% of the net carrying amount of the total loans receivable.

## 29. ASSETS CLASSIFIED AS HELD FOR SALE AND DISPOSAL OF A SUBSIDIARY (CONTINUED)

### (a) Disposal of EL Group (Continued)

Notes: (Continued)

(i) (Continued)

#### Financing business

The aging analysis of EL Group's loans receivable for the financing business (net of ECL allowance) and based on loan release dates at the end of the reporting period, is as follows:

	2024 HK\$'000

Financing business:	
Over 1 year	4,130

(ii)	2024 HK\$'000

Accounts receivable	19,957
Less: ECL allowance	(1,394)
	18,563

An aging analysis of EL Group's accounts receivable, net of ECL allowance, based on the trade dates/invoice dates at the end of the reporting period is as follows:

	2024 HK\$'000

Within 6 months	15,097
Over 6 months but not more than 1 year	1,887
Over 1 year	1,579
	18,563

As at 31 March 2024, EL Group held listed securities in client accounts with market value of approximately HK\$30,849,000 as collateral over secured balances of HK\$10,530,000.

The directors consider that the fair values of accounts receivable which are expected to be recovered within one year are not materially different from their carrying amounts because these balances have short maturity periods on their inception.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 29. ASSETS CLASSIFIED AS HELD FOR SALE AND DISPOSAL OF A SUBSIDIARY (CONTINUED)

### (b) Disposal of Ocean View

On 3 April 2023, the Group entered into a conditional provisional agreement with an independent third party to dispose of the entire issued share capital in Ocean View Villa Limited (formerly known as Hoowin Limited) (the "**Ocean View**"), an indirect wholly-owned subsidiary of the Company which carries on property investment business in Hong Kong (the "**Disposal of Ocean View**").

On 30 June 2023, the Group completed the Disposal of Ocean View for a consideration of HK\$30,000,000. The net assets of Ocean View on the date of disposal were as follows:

	As at 30 June 2023 HK\$'000
<b>Consideration received:</b>	
Total consideration received	30,000
<b>Net assets disposed of:</b>	
Investment property	30,000
<b>Loss on disposal of a subsidiary:</b>	
Consideration received	30,000
Net assets disposed of	(30,000)
Transaction costs	(783)
Loss on disposal	(783)
<b>Net cash flow arising on disposal:</b>	
Consideration received	30,000
Transaction costs	(783)
	29,217

### 30. SHARE CAPITAL

	Number of shares		Amount	
	2025	2024	2025 HK\$'000	2024 HK\$'000
<b>Authorised:</b>				
Ordinary shares				
At 1 April and 31 March (HK\$0.1 each)	20,000,000,000	20,000,000,000	2,000,000	2,000,000
<b>Issued and fully paid:</b>				
Ordinary shares				
At 1 April	711,010,199	709,315,013	71,101	70,932
Shares issued upon exercise of warrants (note)	22,036,342	1,695,186	2,204	169
At 31 March	733,046,541	711,010,199	73,305	71,101

Note:

#### **Shares issued in respect of warrants – 2023**

On 18 August 2023, the board of directors of the Company proposed a new issue of bonus warrants to the shareholders of the Company on the basis of 1 warrant for every 5 shares (the “**Bonus Issue of Warrants – 2023**”). For details of the Bonus Issue of Warrants – 2023, please refer to the announcement of the Company dated 18 August 2023. On 15 September 2023, the shareholders of the Company approved the Bonus Issue of Warrants – 2023, pursuant to which 141,863,002 warrants were issued. The initial subscription price was HK\$0.138 per share, and the exercise period is from 5 October 2023 to 4 October 2024 (both days inclusive).

During the year ended 31 March 2025, 22,036,342 units (2024: 1,695,186 units) of warrants under the Bonus Issue of Warrants – 2023 had been exercised by the holders thereof. As a result, 22,036,342 shares (2024: 1,695,186 shares) were issued and allotted by the Company to the holders of such warrants. The 22,036,342 shares (2024: 1,695,186 shares) rank pari passu in all respects with the then existing shares. The subscription rights attaching to the warrants expired on 4 October 2024 and 118,131,474 units of warrants lapsed.



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## 31. RESERVES

### (a) Special capital reserve

Special capital reserve represents the amounts transferred from the Company's share capital upon adjustments of the nominal value of the Company's share in prior years. Under the Companies Act 1981 of Bermuda (the "**Act**"), the special capital reserve is distributable to shareholders under certain circumstances.

### (b) Contributed surplus

The contributed surplus represents the difference between the fair value of the subsidiaries acquired pursuant to the Group reorganisation in November 1991 and the nominal value of the shares issued by the Company and the transfer from share premium account in December 2000, less the transfer to the capital redemption reserve of HK\$6,040,000 in November 2000, and the shares repurchased in April 2013. Under the Act, the Company's contributed surplus is distributable to shareholders under certain circumstances, and the dividend paid was recognised as distribution.

### (c) Capital redemption reserve

Except for the capital redemption reserve of HK\$6,040,000 recognised in November 2000 as mentioned in note 31(b), HK\$1,440,000 are transferred from share capital to capital redemption reserve in April 2013 for repurchasing and cancelling a total of 144,000,000 issued ordinary shares of HK\$0.01 each.

## 32. COMMITMENTS

### Operating lease commitments

#### As lessor

At 31 March 2025 and 2024, the Group had future aggregate minimum lease receipts under non-cancellable operating leases in respect of land and buildings as follows:

	2025 HK\$'000	2024 HK\$'000
Within 1 year	6,000	6,000
After 1 year but within 2 years	4,500	6,000
After 2 years but within 3 years	–	4,500
	10,500	16,500

The Group leases its investment property (note 15) under operating lease arrangements which run for an initial period of three years. The terms of the leases generally also require the tenants to pay security deposits.

### 33. RELATED PARTY TRANSACTIONS

During the years ended 31 March 2025 and 2024, the Group had the following related party transactions or continuing related party transactions, certain of which fall under the definition of connected transactions or continuing connected transactions in Chapter 14A of the Listing Rules, but are exempted from the reporting, announcement, shareholders' approval and annual review requirements under the Listing Rules.

#### (a) Compensation to key management personnel of the Group:

	2025 HK\$'000	2024 HK\$'000
Short-term benefits	2,256	2,368
Post-employment benefits	20	36
	<b>2,276</b>	<b>2,404</b>

Key management of the Group are the executive directors. The emoluments of directors were determined by the Remuneration Committee having regard to the performance of individual and market trends.

#### (b) Material transactions with its related parties:

	2025 HK\$'000	2024 HK\$'000
Commission received from Mr. Cheung Chi Shing (note (i))	29	76
Commission received from Mr. Cheung Hoo Win (note (i))	–	1
Commission received from Ms. Cheung Lok Chi (note (ii))	–	12
Commission received from Mr. Cheung Hoo Yin (note (ii))	2	14
Interest on promissory notes payable to Elfie Limited (note (iii))	907	883
Interest on promissory notes payable to Kenvonia Family Limited (note (iv))	4,264	3,690
Rental income received from K.C. (Asset) Limited (note v)	6,000	1,500
Management fee income from an investment fund (note (vi))	6,833	–



# Notes to the Consolidated Financial Statements

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## 33. RELATED PARTY TRANSACTIONS (CONTINUED)

### (b) Material transactions with its related parties: *(Continued)*

Notes:

- (i) Mr. Cheung Chi Shing is the father of Mr. Cheung Hoo Win, the executive director and Chief Executive Officer of the Company.
- (ii) Ms. Cheung Lok Chi ("**Ms. Cheung**") and Mr. Cheung Hoo Yin are substantial shareholders of the Company.
- (iii) Elfie Limited is beneficially owned by Mr. Cheung Chi Shing and Ms. Yeung Han Yi Yvonne. The directors of Elfie Limited are Mr. Cheung Hoo Win, Ms. Cheung and Mr. Cheung Hoo Yin. Ms. Cheung and Mr. Cheung Hoo Yin are the children of Mr. Cheung Chi Shing and Ms. Yeung Han Yi Yvonne. Mr. Cheung Hoo Win, Ms. Cheung and Mr. Cheung Hoo Yin are the shareholders and directors of Kenvonia Family Limited.
- (iv) Kenvonia Family Limited is the immediate and ultimate holding company of the Company.
- (v) K.C. (Asset) Limited is wholly-owned by Mr. Cheung Chi Shing.
- (vi) The Group acts as an investment manager and general partner of an investment fund. Such investment fund is exempted from applying the equity method and is recognised as financial assets at fair value through profit or loss.

### 33. RELATED PARTY TRANSACTIONS (CONTINUED)

(c) As at the reporting date, the Group had the following material balances with its related parties:

	2025 HK\$'000	2024 HK\$'000
Accounts payable (note (i)):		
Amount due to Mr. Cheung Chi Shing	386	1,413
Amount due to Mr. Cheung Hoo Win	519	785
Amount due to Ms. Cheung	243	330
Amount due to Mr. Cheung Hoo Yin	288	189
Amount due to K.Y. Limited (note (ii))	30	230
Amount due to Ms. Yeung Han Yi Yvonne	335	153
Amount due to Mr. Cheng Tze Hin (note (iii))	48	30
Amount due to Kenvonia Family Limited	405	405
Promissory notes payable (note (iv)):		
Amount due to Elfie Limited	11,333	11,333
Amount due to Kenvonia Family Limited	48,200	55,000
Interest payable on promissory notes:		
Amount due to Elfie Limited	1,315	408
Amount due to Kenvonia Family Limited	3,295	3,697
Rental deposit received:		
Amount due to K.C. (Asset) Limited	1,000	1,000
Rental receipt in advance:		
Amount due to K.C. (Asset) Limited	500	500
Management fee receivable:		
Amount due from an investment fund	2,819	–

Notes:

- (i) The amount is unsecured, interest bearing at the 0.01% (2024: 0.01%) per annum and repayable on demand.
- (ii) Mr. Cheung Chi Shing and Ms. Yeung Han Yi Yvonne are the directors of K.Y. Limited.
- (iii) Mr. Cheng Tze Hin is the husband of Ms. Cheung.
- (iv) The interest rates for the promissory notes payable at 8% (2024: 8%) per annum.





# Notes to the Consolidated Financial Statements

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## 34. PRINCIPAL SUBSIDIARIES AND INTERESTS IN UNCONSOLIDATED STRUCTURED ENTITIES

- (a) The following list contains only the particulars of subsidiaries which principally affected the results, assets and liabilities of the Group. The class of shares held is ordinary unless otherwise stated.

Name of subsidiaries	Place of incorporation/ operations	Particulars of issued and paid up capital	Percentage of ownership interest		Principal activities
			2025	2024	
<b>Direct subsidiary</b>					
Styland Enterprises Limited	Hong Kong	2 shares	100	100	Provision of management services
<b>Indirect subsidiaries</b>					
Devonia Development Limited	Hong Kong	1,000 shares	100	100	Property investment
Ever-Long Asset Management Limited	Hong Kong	10,000,000 shares	100	100	Securities trading
Ever-Long Capital Limited	British Virgin Islands ("BVI")/Hong Kong	4,000,000 shares of US\$1 each	100	100	Provision of financing services
Ever-Long Capital Management Limited	Hong Kong	1,280,000 shares	100	100	Provision of asset management services
Ever-Long Finance Limited	Hong Kong	22,500,000 shares	100	100	Provision of financing services
Ever-Long Securities Company Limited	Hong Kong	165,000,000 shares	100	100	Securities brokerage and provision of financing services
Long River Investments Holdings Limited	BVI/Hong Kong	200 shares of US\$1 each	100	100	Securities trading
Styland (International) Limited	Hong Kong	100,000 shares	100	100	Securities trading
Choice Insurance	Hong Kong	4,975,000 shares	100	100	Insurance brokerage services

### 34. PRINCIPAL SUBSIDIARIES AND INTERESTS IN UNCONSOLIDATED STRUCTURED ENTITIES (CONTINUED)

- (b) The table below describes the type of structured entities that the Group holds an interest but does not consolidate:

Type of structured entity	Nature and purpose	Interest held by the Group
Investment funds	To generate fees from managing assets on behalf of third party investors	Management fees and investments held in the form of limited partnership interest of the funds

The Group exercised the power over the structured entities, the investment funds, by acting as an investment manager and general partner during the year. In the opinion of the directors, the Group's exposure to variable returns of such structured entities that the Group has interests in are insignificant as the Group is primarily acting as an agent. The Group therefore did not consolidate these structured entities.

The Group classified the investments in unconsolidated investment funds managed by the Group as financial assets at fair value through profit or loss with minimal loss exposure due to insignificant investment amount involved. As at 31 March 2025, the management fee receivable from the unconsolidated structured entity was HK\$2,819,000 (2024: HK\$Nil) (note 18). The carrying amount of the related accounts in the consolidated statements of financial position is equal to the maximum exposure to loss of interests held by Group in the unconsolidated structured entity. The management fee arising from the unconsolidated structured entities managed by the Group amounted to HK\$6,833,000 (2024: HK\$Nil) for the year ended 31 March 2025.

As at 31 March 2025, the Group managed funds with a total assets under management of approximately HK\$1,696,734,000 (2024: HK\$Nil).

During the year ended 31 March 2025 and 2024, the Group has no intention to provide financial or other support to the structure entities.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 35. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	Notes	2025 HK\$'000	2024 HK\$'000
<b>ASSETS AND LIABILITIES</b>			
<b>Non-current asset</b>			
Investments in subsidiaries	34	90,867	–
<b>Current assets</b>			
Other receivables		484	475
Amounts due from subsidiaries	35(a)	236,102	327,887
Cash and cash equivalents		47	478
		236,633	328,840
<b>Current liabilities</b>			
Other payables and accruals		655	605
Convertible bonds	28	–	–
Amounts due to subsidiaries	35(a)	62,684	–
		63,339	605
<b>Net current assets</b>		173,294	328,235
<b>Total assets less current liabilities</b>		264,161	328,235
<b>EQUITY</b>			
Share capital	30	73,305	71,101
Reserves	35(b)	190,856	257,134
<b>Total equity</b>		264,161	328,235

Approved and authorised for issue by the board of directors on 27 June 2025.

**Cheung Hoo Win**  
Executive Director

**Ng Yiu Chuen**  
Executive Director

## 35. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (CONTINUED)

Notes:

**(a) Amounts due from/to subsidiaries**

The amounts due from/to subsidiaries were unsecured, non-interest bearing and repayable on demand.

**(b) Reserves**

	Share premium HK\$'000	Capital redemption reserve HK\$'000	Special capital reserve HK\$'000	Contributed surplus HK\$'000	Convertible bonds reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 April 2023	191,551	7,480	571,147	530,902	2,433	(965,262)	338,251
Loss for the year and total comprehensive expense for the year	-	-	-	-	-	(81,181)	(81,181)
Exercise of bonus warrants	64	-	-	-	-	-	64
Redemption of convertible bonds	-	-	-	-	(2,433)	2,433	-
Total transactions with owners	64	-	-	-	(2,433)	2,433	64
At 31 March 2024 and 1 April 2024	191,615	7,480	571,147	530,902	-	(1,044,010)	257,134
Loss for the year and total comprehensive expense for the year	-	-	-	-	-	(67,115)	(67,115)
Exercised of bonus warrants	837	-	-	-	-	-	837
Total transactions with owners	837	-	-	-	-	-	837
At 31 March 2025	192,452	7,480	571,147	530,902	-	(1,111,125)	190,856



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 36. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The changes in the Group's liabilities arising from financing activities can be reconciled as follows:

	Interest payable HK\$'000	Promissory notes payable HK\$'000	Convertible bonds HK\$'000	Loans HK\$'000	Lease liabilities HK\$'000	Total HK\$'000
1 April 2023	2,194	50,000	22,854	180,705	6,810	262,563
Cash flows:						
– Proceeds	–	36,333	–	18,500	–	54,833
– Repayments	–	(20,000)	(23,000)	(28,199)	–	(71,199)
– Interest paid	(14,043)	–	(684)	–	–	(14,727)
– Capital element of lease liabilities	–	–	–	–	(4,554)	(4,554)
– Interest element of lease liabilities	–	–	–	–	(152)	(152)
Non-cash changes:						
– Enter into new lease	–	–	–	–	897	897
– Finance cost	16,882	–	830	–	152	17,864
– Classified as liabilities associated with assets held for sale	–	–	–	–	(2,363)	(2,363)
– Early termination of lease	–	–	–	–	(24)	(24)
– Exchange difference	–	–	–	(15)	–	(15)
31 March 2024 and 1 April 2024	5,033	66,333	–	170,991	766	243,123
Cash flows:						
– Proceeds	–	23,200	–	7,255	–	30,455
– Repayments	–	(30,000)	–	(16,385)	–	(46,385)
– Interest paid	(16,906)	–	–	–	–	(16,906)
– Capital element of lease liabilities	–	–	–	–	(2,640)	(2,640)
– Interest element of lease liabilities	–	–	–	–	(222)	(222)
Non-cash changes:						
– Enter into new lease	–	–	–	–	5,719	5,719
– Finance cost	17,137	–	–	–	222	17,359
– Reclassified from assets held for sale	–	–	–	–	2,363	2,363
– Exchange difference	–	–	–	(25)	–	(25)
31 March 2025	5,264	59,533	–	161,836	6,208	232,841

## 37. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS

The Group is exposed to financial risks through its use of financial instruments in its ordinary course of operations and its investment activities. The risks associated with these financial instruments include market risks (including currency risk, interest rate risk and other price risk), credit risk, liquidity risk and risks arising from the interest rate benchmark reform.

The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

### 37.1 Categories of financial instruments

The carrying amounts presented in the consolidated statement of financial position relate to the following categories of financial assets and financial liabilities:

	2025 HK\$'000	2024 HK\$'000
<b>Financial assets</b>		
Financial assets at amortised cost:		
– loans receivable	74,043	88,494
– accounts receivable	15,578	336
– other receivables and deposits	4,307	9,469
– client trust funds	134,002	–
– cash and cash equivalents	26,663	18,218
	254,593	116,517
<b>Financial assets at FVTPL</b>		
– Listed equity securities	3,200	1,101
– Investment in a life insurance policy	7,143	6,983
	10,343	8,084
<b>Financial liabilities</b>		
Other financial liabilities at amortised cost		
– accounts payable	138,286	276
– other payables and accruals	10,804	8,393
– promissory notes payable	59,533	66,333
– loans	161,836	170,991
– lease liabilities	6,208	766
	376,667	246,759



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 37. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

### 37.2 Market risk

#### (i) Currency risk

The Group's business activities and its assets and liabilities were mainly denominated in HK\$, RMB, NTD, GBP and USD. The Group currently does not have a foreign currency hedging policy. However, the management monitors foreign exchange exposure and will consider hedging significant foreign currency exposure should the need arise.

USD is not the functional currency of the Group. However, given that HK\$ is pegged to USD, the Group does not expect any significant movements in the USD/HK\$ exchange rates. In the opinion of directors of the Company, the foreign currency sensitivity does not give additional value in view of insignificant movement in the USD/HK\$ exchange rates in relation to client trust funds, accounts receivable, accounts payable and cash and cash equivalents at the end of the reporting period.

The directors of the Company considered that the effect of currency risk is insignificant as the Group has minimal exposure in RMB, NTD and GBP, and there is the linked exchange rate system of Hong Kong dollar against USD. Accordingly, no sensitivity analysis in relation to foreign currency exposure has been carried out by the management.

#### (ii) Interest rate risk

The Group is exposed to cash flow interest rate risk in relation to loans receivable, accounts receivable, client trust funds, cash and cash equivalents, certain accounts payable and loans which bear variable interest rates. Lease liabilities of the Group is carried with fixed interest rates. The interest rate risk is managed by the directors of the Company on an ongoing basis with the primary objective of limiting extent to which interest expense could be affected by adverse movement in interest rates.

The sensitivity analysis below has been determined based on the exposure to interest rates for accounts receivable, loans receivable, client trust funds, cash and cash equivalents, certain accounts payable and loans at the end of reporting period. The analysis is prepared assuming financial instruments outstanding at the end of reporting period were outstanding for the whole year. A 100 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 100 basis points higher/lower and all other variables were held constant, the Group's post-tax loss for the year ended 31 March 2025 would increase by HK\$1,115,000 (2024: increase of loss of HK\$1,528,000).

## 37. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

### 37.2 Market risk (Continued)

#### (iii) Other price risk

Other price risk is the risk that the fair values of equity securities decrease as a result of changes in the levels of equity indices and the values of individual securities. The Group is exposed to equity price risk arising from individual equity investment classified as FVTPL as at 31 March 2025. The Group's listed investments are valued at quoted market prices at the reporting date. In addition, the Group monitors the price risk exposure and will consider hedging the risk exposure should the need arise.

The sensitivity analysis below have been determined based on the Group's exposure to equity price risks at the reporting date.

If the price of the respective listed securities classified as FVTPL had been 5% higher/lower, the post-tax loss (2024: loss) for the year ended 31 March 2025 would decrease/increase (2024: decrease/increase) by approximately HK\$160,000 (2024: HK\$55,000) for the Group, as a result of the changes in fair value of financial assets classified as FVTPL.

### 37.3 Credit risk

The Group's exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position.

At 31 March 2025, the Group has concentration of credit risk of 18% and 64% of total accounts receivable were due from the Group's largest accounts receivable and the five largest accounts receivable respectively. The Group's concentration of credit risk by geographical locations is mainly in Hong Kong, which accounted for 100% of the total accounts receivable as at 31 March 2025.





# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 37. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

### 37.3 Credit risk (Continued)

In order to minimise the credit risk, the management had delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action such as margin calls to customers was taken to recover overdue balances.

In respect of loans or credit limits granted to customers of business of securities dealing and brokerage services, the limit will be determined based on the assessment on financial status, repayment records and the liquidity and the fair value of collaterals pledged to the Group and the interest rate was determined thereon.

The table below detail the credit risk exposures of the Group financial assets (including those classified as assets held for sale), which are subject to ECL assessment:

	Notes	12-month or lifetime ECL	2025 Gross carrying amount HK\$'000	2024 Gross carrying amount HK\$'000
Accounts receivable arising from business of securities dealing and brokerage services	i	12-month ECL Lifetime ECL (not credit-impaired) Credit-impaired	<b>6,431</b> <b>3,356</b> <b>4,274</b>	8,034 5,128 6,795
			<b>14,061</b>	19,957
Accounts receivable arising from financial services and insurance brokerage business	ii	Lifetime ECL (collective assessment)	<b>2,846</b>	336
Loans receivable	i, iii	12-month ECL Lifetime ECL (not credit-impaired) Credit-impaired	<b>55,508</b> <b>2,655</b> <b>32,751</b>	85,534 1,265 29,171
			<b>90,914</b>	115,970

## 37. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

### 37.3 Credit risk (Continued)

	Notes	12-month or lifetime ECL	2025 Gross carrying amount HK\$'000	2024 Gross carrying amount HK\$'000
Interest receivables	iii	12-month ECL Lifetime ECL (not credit-impaired) Credit-impaired	1,125 – 5,520	838 – 5,536
			6,645	6,374
Other receivables other than interest receivables	iv	12-month ECL	2,597	10,771
Client trust funds	v	12-month ECL	134,002	62,227
Cash and cash equivalents	v	12-month ECL	26,663	26,808

#### Notes:

- (i) Accounts receivable from clearing house and brokers are grouped based on shared credit risk characteristics with reference to the external credit ratings and/or industry engaged by the debtors. No impairment is recognised during the years ended 31 March 2025 and 2024.

The Group assesses ECL on accounts receivable from cash clients and loans receivable from margin client under HKFRS 9 based on probability-weighted loss default approach by reviewing the recoverable amount of debtors, which shared credit risk characteristics, collectively at the end of each reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. At each reporting date, the probability of default, loss given default and discount factor are updated and analysed, the probability of default and loss given default were based on the percentage of contractual claims that would be lost if the counter-party defaults and reduced by the expected recoverable amount from the collateral after adjusting the estimated costs of obtaining and selling the collateral. The ECL allowance was measured based on the ECL assessment result.

- (ii) For accounts receivable arising from financial services and insurance brokerage business, the Group has applied simplified approach in HKFRS 9 to measure the loss allowance at lifetime ECL. Except for debtors with significant outstanding balances or which are credit-impaired, the Group determines the ECL on these items on a collective basis.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 37. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

### 37.3 Credit risk (Continued)

Notes: (Continued)

- (iii) For the mortgage and other financing business, to ensure that adequate impairment losses are made for irrecoverable amounts, the Group assesses ECL on loans receivable and interest receivables arising from financing business based on probability-weighted loss default approach by reviewing the recoverable amount and assesses ECL on loans receivable and interest receivables for debtors individually at the end of each reporting period. At each reporting date, the probability of default, loss given default and discount factor are updated and analysed. The directors consider that the credit risk arising from secured mortgage loans and their interest receivables is significantly mitigated by the property held as collateral, with reference to the estimated market value of the property as at the end of the reporting period.
- (iv) The management make periodic collective and individual assessment on the recoverability of these receivables based on historical settlement records and past experience as well as current external information and adjusted to reflect probability-weighted forward-looking information, including the default rate where the relevant debtors operate.
- (v) The credit risks on client trust funds and cash and cash equivalents are limited because the counterparties are reputable bank and brokers.

The movement in the ECL allowance of accounts receivable, loans receivable and other financial assets are as follow:

	12-month ECLs	Lifetime ECLs		Total HK\$'000
	Stage 1 HK\$'000	Stage 2 HK\$'000	Stage 3 HK\$'000	
Balance at 1 April 2023	744	36	23,797	24,577
ECL recognised for the year	2,404	130	3,748	6,282
Reversal of ECL recognised for the year	(503)	(36)	(4,141)	(4,680)
Written off	(141)	–	(5,260)	(5,401)
Reclassify as assets held for sale (note 29(a))	(519)	(130)	(16,228)	(16,877)
Balance at 31 March 2024 and 1 April 2024	1,985	–	1,916	3,901
ECL recognised for the year	674	68	6,237	6,979
Reversal of ECL recognised for the year	(40)	(45)	(2,540)	(2,625)
Written off	(500)	–	(1,497)	(1,997)
Transfer	(1,064)	–	1,064	–
Reclassify from assets held for sale (note 29(a))	519	130	16,228	16,877
<b>Balance at 31 March 2025</b>	<b>1,574</b>	<b>153</b>	<b>21,408</b>	<b>23,135</b>

## 37. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

### 37.3 Credit risk (Continued)

During the year ended 31 March 2025, the ECL recognised for loans receivable was HK\$6,048,000 (2024: HK\$4,713,000). The increase in ECL recognised for loans receivable resulted from the deterioration in credit quality of borrowers, triggered by adverse market conditions and increased default risks among such borrowers. In addition, the increase also reflected a higher proportion of Stage 3 exposures in the current year. During the year ended 31 March 2025, the management considered the loans receivable of HK\$6,750,000 (2024: HK\$1,432,000) related to the mortgage financing segment, are credit-impaired due to default in repayment from borrowers and recognised under Stage 3. As a result, ECL allowance of HK\$1,064,000 (2024: HK\$205,000) from loans receivable were transferred from Stage 1 to Stage 3.

Moreover, ECL allowance on loans receivable and interest receivables amounting to HK\$597,000 (2024: HK\$2,400,000) and HK\$449,000 (2024: HK\$36,000) related to the mortgage financing segment, loans receivable from margin clients of HK\$1,246,000 (2024: HK\$503,000) and accounts receivable from cash clients of HK\$333,000 (2024: HK\$18,000), were reversed, due to the settlement received during the year ended 31 March 2025.

Except for above-mentioned, during the year ended 31 March 2025, loans receivable under financing business of HK\$1,497,000 (2024: HK\$1,077,000) with interest receivables of HK\$Nil (2024: HK\$173,000), loans receivable from margin clients of HK\$Nil (2024: HK\$1,581,000) and accounts receivable from cash clients of HK\$Nil (2024: HK\$356,000) were written off due to (i) debtor's bankruptcy; (ii) amount past due for over 2 years; or (iii) irrecoverable amount after disposing of the collateral. During the year ended 31 March 2025, other receivables other than interest receivables of HK\$500,000 (2024: HK\$Nil) was written off due to deregistered of an indirectly-owned subsidiary.



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 37. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

### 37.4 Liquidity risk

The Group's policy is to regularly monitor current and expected liquidity requirements and its compliance with lending covenants to ensure that it maintains sufficient amount of cash and adequate banking facilities from major financial institutions to meet its liquidity requirements in the short and long term.

In addition, the Group has put in place monitoring system to ensure that it maintains adequate liquid capital to fund its business commitments and to comply with the minimum liquid capital requirements in respect of its regulated activities.

#### Liquidity tables

The following table details the Group's contractual maturity of its financial liabilities as at 31 March 2025 and 2024. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group is required to pay.

	Interest rate	On demand/ within one year HK\$'000	One year to two years HK\$'000	Over two years but within 5 years HK\$'000	Total contractual undiscounted cash flow HK\$'000	Carrying amount HK\$'000
<b>As at 31 March 2025</b>						
Non-derivative financial liabilities						
Accounts payable	0.01%	138,286	-	-	138,286	138,286
Other payables and accruals	-	10,804	-	-	10,804	10,804
Promissory notes payable	8%	39,410	25,600	-	65,010	59,533
Loans*	5.6% – 12%	161,836	-	-	161,836	161,836
Lease liabilities	5.9% – 6.56%	1,863	1,951	3,071	6,885	6,208
		352,199	27,551	3,071	382,821	376,667

## 37. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

### 37.4 Liquidity risk (Continued)

#### Liquidity tables (Continued)

	Interest rate	On demand/ within one year HK\$'000	One year to two years HK\$'000	Over two years but within 5 years HK\$'000	Total contractual undiscounted cash flow HK\$'000	Carrying amount HK\$'000
As at 31 March 2024						
Non-derivative financial liabilities						
Accounts payable	-	276	-	-	276	276
Other payables and accruals	-	8,393	-	-	8,393	8,393
Promissory notes payable	8%	35,501	37,554	-	73,055	66,333
Loans*	6.58% – 12%	170,991	-	-	170,991	170,991
Lease liabilities	6.19% – 6.56%	479	332	-	811	766
		215,640	37,886	-	253,526	246,759

\* The loan agreements contain a repayment on-demand clause giving the lenders unconditional right to call for immediate repayment of the loans. Taking into account the Group's financial position, the directors consider that it is not probable that the lenders will exercise their discretionary rights to demand immediate repayment. The directors consider that such loans will be repaid after the reporting date in accordance with the scheduled repayment dates set out in the loan agreements.

As at 31 March 2025 and 2024, the aggregate undiscounted principal and interests of the loans repayable in accordance with the scheduled payment terms were as follows:

	Less than 1 year HK\$'000	1 to 2 years HK\$'000	2 to 5 years HK\$'000	Over 5 years HK\$'000	Total undiscounted cash flows HK\$'000	Total carrying amounts HK\$'000
As at 31 March 2025	37,227	10,040	29,003	161,169	237,439	154,581
As at 31 March 2024	67,316	10,663	31,989	171,396	281,364	170,991



# Notes to the Consolidated Financial Statements

for the year ended 31 March 2025

## 37. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

### 37.5 Fair value measurements

#### Fair value measurements recognised in the consolidated statement of financial position

The following table provides an analysis of financial instruments that are measured at the reporting date on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, Fair Value Measurements. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

Level 1	fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
Level 2	fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the assets or liabilities, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
Level 3	fair value measurements are those derived from valuation techniques that include inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
<b>As at 31 March 2025</b>				
<b>Financial assets</b>				
Financial assets at FVTPL				
– Listed equity securities	3,200	–	–	3,200
– Investment in a life insurance policy	–	7,143	–	7,143
Financial assets at FVOCI				
– An unlisted equity security	–	–	–	–
	3,200	7,143	–	10,343
<b>As at 31 March 2024</b>				
<b>Financial assets</b>				
Financial assets at FVTPL				
– Listed equity securities	1,101	–	–	1,101
– Investment in a life insurance policy	–	6,983	–	6,983
Financial assets at FVOCI				
– An unlisted equity security	–	–	–	–
	1,101	6,983	–	8,084

## 37. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

### 37.5 Fair value measurements *(Continued)*

#### Fair value measurements recognised in the consolidated statement of financial position *(Continued)*

During the years ended 31 March 2025 and 2024, there were no transfers between Level 1, Level 2 and Level 3.

The financial asset at FVOCI represents the investment in equity interest in a private entity that offers the Group the opportunity for return through distribution. As at 31 March 2025 and 2024, the financial asset at FVOCI was measured at fair value which was determined using the net asset value approach of the entity. The effects of unobservable inputs are not significant.

The directors consider that the carrying amounts of other financial assets and financial liabilities which are mature within one year and measured at amortised cost in the consolidated financial statements approximate their fair values due to short-term or immediate maturities. For financial assets and financial liabilities with over one year of maturity, the directors consider that there is no significant change to their discount rate and its carrying amounts are approximate the fair values.

## 38. CAPITAL RISK MANAGEMENT

The primary objective of the Group's capital management is to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business and maximise shareholders' value.

The Group is not subject to any externally imposed capital requirements except for certain subsidiaries engaging in securities dealing and brokerage service, corporate finance, advisory service, asset management and insurance brokerage that are the regulated entities under the Securities and Futures Ordinance and Insurance Ordinance and are subject to the respective minimum capital requirements. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2025 and 2024.

The capital structure of the Group consists of debts which included loans, lease liabilities and promissory notes payable less cash and cash equivalents and equity attributable to owners of the Company, comprising issued share capital as disclosed in note 30 and reserves.





# Notes to the Consolidated Financial Statements

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## 38. CAPITAL RISK MANAGEMENT (CONTINUED)

The directors review the capital structure on an annual basis. As part of this review, the directors consider the cost of capital and risks associated with each class of capital and will balance its overall capital structure through the raise of borrowings, payment of dividends and issue of share options and new shares. There is no change in the capital risk management policy adopted by the Group during the years ended 31 March 2025 and 2024. The Group monitors its capital structure on the basis of the net debt to equity ratio. The net debt to equity ratio (excluding assets and liabilities classified as held for sale) at the reporting date was:

	2025 HK\$'000	2024 HK\$'000
Loans	161,836	170,991
Lease liabilities	6,208	766
Promissory notes payables	59,533	66,333
Less: Cash and cash equivalents	(26,663)	(18,218)
Net debt	200,914	219,872
Equity attributable to owners of the Company	279,312	334,568
Net debt to equity ratio	71.9%	65.7%

## 39. EVENT AFTER THE REPORTING PERIOD

Except as disclosed elsewhere in the consolidated financial statements, the Group have no significant events taken place subsequent to the end of the reporting period.

## SUMMARY OF FINANCIAL INFORMATION

A summary of the results and of the assets, liabilities and non-controlling interests of the Group for the last five financial years, as extracted from the published audited consolidated financial statements and reclassified and restated as appropriate, is set out below:

### RESULTS


	Year ended 31 March				
	2025 HK\$'000	2024 HK\$'000	2023 HK\$'000	2022 HK\$'000	2021 HK\$'000
Turnover	191,314	205,664	187,657	190,278	213,256
(Loss)/Profit before taxation	(58,297)	(76,797)	(68,694)	7,383	(38,895)
Income tax credit	–	–	–	6	–
(Loss)/Profit attributable to the owners of the Company	(58,297)	(76,797)	(68,694)	7,389	(38,895)

### ASSETS AND LIABILITIES

	As at 31 March				
	2025 HK\$'000	2024 HK\$'000	2023 HK\$'000	2022 HK\$'000	2021 HK\$'000
Total assets	656,659	660,924	790,015	882,051	825,529
Total liabilities	(377,347)	(326,356)	(378,883)	(402,225)	(355,208)
	279,312	334,568	411,132	479,826	470,321



## DETAILS OF INVESTMENT PROPERTY



Property	Lot no./ location	Category of lease	Use
House 4, Customs Pass No. 18 Fei Ngo Shan Road Sai Kung, New Territories Hong Kong	31 In D.D. 228	Medium term	Investment



大凌集團有限公司  
STYLAND HOLDINGS LIMITED

(股份代號 Stock Code: 0211)

香港太古城太古灣道12號  
3樓301-3室

Suites 301-3, 3rd Floor  
12 Taikoo Wan Road  
Taikoo Shing, Hong Kong

電話 Tel : (852) 2959 7200  
傳真 Fax : (852) 2310 4824  
電郵 Email : [shareholder@styland.com](mailto:shareholder@styland.com)

[www.styland.com](http://www.styland.com)



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